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ABSTRACT

This supplementary volume has been compiled from submissions prepared by each of the provincially assisted universities and federated and affiliated colleges of Ontario (Canada). The information in this volume provides further details concerning sources of revenue and types of expenses as reported for various ancillary operations. These include retail stores (including the bookstore), food services, residences, conferences, parking, publishing, and other ancillary enterprises. For these categories, data are provided regarding revenue including sales of services and products and fees, miscellaneous and investment income, government funding and donations. Data for cost of sales and services include wages, contractor fees, salaries, benefits, products, and other (supplies, uniforms, etc.). Direct costs include utilities, rental or other space costs, insurance (as charged to service), garbage, grounds costs (snow removal and upkeep), marketing and promotion, professional fees, taxes, and other. Equipment and capital costs include maintenance, capital projects, equipment and furniture replacement, non-capital equipment and furniture, reserve and depreciation, and mortgage and lease costs. Overhead costs, subsidies, allocation to reserves, accumulated surplus, and reserve balances are also reported. (JLS)

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ED 404 955

FINANCIAL REPORT OF ONTARIO UNIVERSITIES 1995-96

Ancillary Enterprises

Council of Finance Officers
Universities of Ontario

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COUNCIL OF ONTARIO UNIVERSITIES
CONSEIL DES UNIVERSITÉS DE L'ONTARIO

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FINANCIAL REPORT
OF ONTARIO UNIVERSITIES
1995-96

Ancillary Enterprises

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ANCILLARY ENTERPRISES
FINANCIAL REPORT OF ONTARIO UNIVERSITIES
FOR THE FISCAL YEAR ENDED 30 APRIL 1996

This Ancillary Enterprises volume has been compiled from submissions prepared by each of the provincially-assisted universities and federated and affiliated colleges and submitted to the Council of Finance Officers - Universities of Ontario. This volume provides detailed information on ancillary enterprises to COFO-UO members, government officials, and other users of the *Financial Report of Ontario Universities 1995-96*. That information is consistent with the Guidelines published in Volume I and with the broader measures of financial activity reported in Volumes I and II and in the Supplementary Volume.

It should be noted that, for the purposes of reporting to COFO-UO, ancillary enterprises do not exist at Nipissing University, McMaster Divinity College, Queen's Theological College, Regis College, or Waterloo Lutheran Seminary and there is no reference to any of these institutions in the Ancillary Enterprises volume.

The information in this Ancillary Enterprises volume provides further details concerning sources of revenue and objects of expense as reported for various ancillary enterprise operations. Those operations include an institution's retail stores (including the bookstore), food services, residences, conferences, parking, publishing, and other ancillary enterprises. This volume also includes data which describe, in some detail, the nature and extent of each ancillary operation at each institution.

GENERAL CAVEAT

CERTAIN OF THE SUMMARY DATA IN THIS REPORT ARE SUBJECT TO INTERPRETATION OR CLARIFICATION BECAUSE OF INHERENT DIFFERENCES AMONG INSTITUTIONS IN ACADEMIC PROGRAMMES, ORGANIZATION, PHYSICAL ENVIRONMENT, MANAGEMENT PHILOSOPHY AND BUDGETARY AND ACCOUNTING PROCEDURES.

GUIDELINES

ANCILLARY ENTERPRISES TABLES

Tables 14, 15 and 16 are utilized to collect information which is not published in Volumes I or II of the *Financial Report of Ontario Universities.*

Ancillary Enterprise operations reflect services provided as supplementary to the primary function of instruction and research. Although an integral part of the institution's total operations, they are reported separately.

Ancillary operations are typically provided on a "fee for service" basis and include revenues and expenses of "sales producing", non-teaching areas, such as the bookstore, food services, residences, parking, university press/publishing, property rentals, university facility rentals, theatres and conference centres.

Where services are provided to other departments in the university, revenues from those services should be netted against expenses.

I ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) DESCRIPTION OF REVENUE AND EXPENSES ACCOUNTS

The following is a description of the various revenue and expense accounts shown on Schedules 2 and 3. Schedule 1 is a summary version of Schedule 2.

When allocating income or expenses to a particular functional area, income and expenses should be reported within the same function.

A. Revenue

1. **Sales of Services and Products** - Primary cash revenue of the operation received to provide a service. This account excludes fees (e.g. residence fees). It includes cash, credit card charges, cheques, departmental and individual charges. Examples are catering sales, alcohol sales, book sales, conference group revenue.

2. **Fees** - These fees are university approved and are uniformly charged for the provision of a service. Examples are parking permits, residence fees, meal plan fees.

3. **Miscellaneous** - Income or revenue earned beyond the provision of the service. It is considered secondary to the primary service. Examples are laundry money in a residence or flower shop revenue in a bookstore.

4. **Investment Income** - Income derived from accumulated surpluses or investment of funds of the ancillary. Interest earned from the university on an accumulated surplus is an example.

5. **Government Funding** - Derived from a government agency or source for either operations or capital. Grants to build residences. MET funds are an example.

6. **Donations** - Funds received through fund raising or sponsorship.

B. Cost of Sales/Services

1. **Wages** - Labour charges directly associated with the operation of the ancillary. Includes caretaking staff, food service workers, sales staff.

2. **Contractor Fees** - Fees charged by a contractor to provide services directly related to the operation. Can include royalties or franchise fees. An example would be caterers' costs to operate a food service.

3. **Salaries** - Salaries directly related to the operation. Includes managers, supervisors, administrative staff as well as Residence Assistants, Deans of Residence, Dons, etc.

4. **Benefits** - Benefits associated with wages and salaries.

5. **Products/Provisions** - Direct cost of products or provisions. Costs correlate to the primary revenue, fees or miscellaneous revenue. Can also include packaging. Examples are purchase of food, alcohol, plastic and paper.

6. **Other (supplies, smallwares, laundry, uniforms, etc.)** - Includes all other items which directly relate to the production of the sale or service. Examples are cleaning supplies, laundry cost for uniforms or linens.

C. Direct Costs

1. **Utilities** - Light, heat, power, telephone equipment and water costs.

2. **Rental or Space Costs** - Costs paid to the university or a landlord for space occupied by the ancillary operation. This is particularly used for retail space, food outlets, bookstores.

3. **Insurance** - As directly charged to the ancillary.

4. **Garbage** - Includes recycling.

5. **Grounds Costs (snow removal, upkeep)** - These charges are for outside grounds work if charged separately to the ancillary. It can include grass cutting, snow removal, etc. This may apply more to residences and parking than to the other ancillary operations. These services may also be contracted out.

6. **Marketing and Promotion** - This account includes advertising budgets as well.

7. **Professional Fees** - Includes training courses, professional development, legal fees, audit fees.

8. **Taxes (if applicable)** - For ancillary operations which may attract any municipal or realty taxes.

9. **Other (travel, telephone long distance charges, etc.)** - All other direct costs except maintenance and overheads.

D. Equipment and Capital Costs

1. **Maintenance** - This category includes daily annual maintenance such as plumbing and electrical repairs as well as repairs to furniture and equipment. These repairs could be performed by the university trades or outside contractors.

2. **Capital Projects** - These projects are generally major items of repair or renovation. Examples might include roof replacements, freezer overhauls or washroom renovations.

3. **Equipment and Furniture Replacement** - This is the cost of equipment and furniture directly expensed where a university is not reporting on a depreciation accounting basis for ancillaries. All universities are encouraged to report on a depreciation basis where possible. Examples are beds, shelving, computers.

4. **Non-Capital Equipment and Furniture** - Where depreciation is used, it is anticipated that a threshold high enough to exclude a number of purchases will be used. Expenditures for equipment and furniture under the threshold are to be charged to this account.

5. **Reserve (if applicable)** - Some ancillary operations expense a percentage yearly for maintenance, capital projects and equipment and furniture replacement. This is usually calculated as a percentage or a formula. If the difference between the actual spent in the other equipment and capital accounts and the calculation for the reserve is expensed, this account is used.

6. **Depreciation** - Used for equipment, furniture and items capitalized and depreciated (expensed) for more than one year.

7. **Mortgage, Lease Costs** - This applies to mortgages on buildings. It can also include a lease on a building if the lease is similar in nature to a mortgage.

E. Overhead Costs

1. **Finance Charges (including inventory carrying costs)** - Finance charges are charged by the university for deficits, overdue accounts, inventory carrying costs or any other like functions.

2. **Central University Overheads** - These expenses are charged by the university to the ancillary operations for the central offices. This might include charges for the Comptroller's Office, Human Resources, etc.

3. **Ancillary Overheads** - If the ancillary is overseen by a central ancillary department, then the charges applicable to the particular operation are allocated here. For example, the Director of Ancillary Operations and staff from that office would apply. The costs related to the Managers or Director of a particular ancillary (e. g. Director of the Bookstore) would not be part of this expense. These costs would apply to the Cost of Sales/Services section.

4. **Contribution to University's Operating Budget** - This account is an amount other than those previously mentioned and is considered as a contribution to the operating budget. The figure may be decided by profits, a set amount or a formula.

F. Subsidies

All the revenues and expenses should be shown in gross dollars. Subsidies received, whether direct or indirect from the operating budget or a special fee, should be shown separately and not combined with the other revenue or expense accounts.

G. Allocation to Reserves

Some universities allocate reserves as described under the Equipment and Capital Costs section. Others commit to reserves for maintenance, equipment, furniture and major capital projects at the net position, after revenue and expenses. This section is for those who allocate in this fashion. Some universities may even allocate a percentage yearly as in the Equipment and Capital Costs section and also commit a balance after the net position of the ancillary. If so, then both sections may have an amount recorded.

H. Accumulated Surplus

Accumulated total of all surplus and/or deficits generated by the unit to date.

I. Accumulated Reserve Balance

Accumulated total to date of all board established reserves for a given operating unit(s).

II DESCRIPTION OF EACH ANCILLARY

Not all universities will have an ancillary operation for each of the following:

Bookstores	all trade, textbooks, stationery, computer sales.
Retail Store	insignia wear, gifts, convenience stores, drug store, Canada Post, and all other commercial enterprises.
Food	meal plans whether mandatory or not, cash sales, catering sales, vending, franchises. Includes all food sales in both the winter and summer operations.
Beverages	monitoring, education and sale of alcoholic beverages, including bar operations.
Residences	accommodation such as dormitories, townhouses, apartments, houses, etc. operated by the university as student residences. Exclude conference operations.
Conferences	groups or transients which stay for a short term duration usually in the summer.
Parking	includes all functions related to the operation of parking facilities.
Printing	copiers printing and graphic services operations.
Other	include any ancillary not mentioned. Please name the types of operation. Examples could be theatre operations, stadiums.

STATEMENT OF INCOME (LOSS) BY UNIVERSITIES

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: TOTAL

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	OCAD (9)	OISE (10)	OTTAWA (11)
1. REVENUE											
(A) SALES OF SERVICES AND PRODUCTS	6,529	17,153	18,120	6,136	4,140	808	40	25,702	134	3,964	7,304
(B) FEES	5,220	9,426	19,856	3,930	2,557	111	15	9,447	0	0	6,174
(C) MISCELLANEOUS	0	271	1,961	80	0	0	0	483	0	0	1,539
SUBTOTAL - OPERATIONAL REVENUE	11,749	26,850	39,937	10,146	6,697	919	55	35,632	134	3,964	15,017
(D) INVESTMENT INCOME	0	43	132	102	0	0	0	172	0	0	22
(E) GOVERNMENT FUNDING											
(I) MET	259	304	375	199	0	0	0	570	0	0	0
(II) OTHER ONTARIO GRANTS	0	33	486	0	0	0	0	0	0	0	0
(III) FEDERAL	0	102	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	14	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	169	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	12,008	27,501	40,944	10,447	6,697	919	55	36,374	134	3,964	15,039
2. COST OF SALES/SERVICES											
(A) WAGES	0	2,666	6,431	409	849	0	0	3,253	0	937	2,039
(B) CONTRACTORS' FEES	0	6,978	217	1,555	214	2	0	258	18	0	2,354
(C) SALARIES	1,878	1,030	3,043	1,161	284	248	0	4,253	0	0	735
(D) BENEFITS	252	667	1,650	196	157	40	0	1,192	0	163	343
(E) PRODUCTS/PROVISIONS	3,840	7,824	9,114	3,635	2,753	374	40	14,304	0	1,110	3,716
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	1,054	892	3,441	1,190	671	13	0	3,755	1	470	222
TOTAL COST OF SALES/SERVICES	7,024	20,057	23,896	8,145	4,928	677	40	27,015	19	2,680	9,409
3. GROSS CONTRIBUTION MARGIN	4,984	7,444	17,048	2,301	1,769	242	15	9,359	115	1,284	5,630
4. EXPENSES											
DIRECT COSTS											
(A) UTILITIES	283	1,254	4,003	424	336	54	0	1,188	0	0	683
(B) RENTAL OR SPACE COST	312	780	165	0	0	0	15	225	0	55	56
(C) INSURANCE	0	25	50	2	22	5	0	39	0	0	21
(D) GARBAGE	0	0	15	58	14	2	0	152	0	0	0
(E) GROUNDS COSTS	0	295	0	159	37	7	0	177	0	0	26
(F) MARKETING AND PROMOTION	11	97	12	7	27	7	0	42	0	0	0
(G) PROFESSIONAL FEES	0	18	155	25	40	4	0	1	0	52	73
(H) TAXES (IF APPLICABLE)	0	24	135	0	0	0	0	55	0	0	92
(I) TELEPHONE (LONG DISTANCE)	13	9	106	83	9	2	0	18	0	80	6
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	288	229	129	117	19	26	0	104	0	205	139
TOTAL DIRECT COSTS	907	2,731	4,770	875	504	107	15	2,001	0	392	1,096

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: TOTAL

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	7,073	13,753	56,651	4,805	28,876	49,405	5,933	9,579	27,121	293,226
(B) FEES	25,032	3,745	17,172	6,835	13,260	10,803	5,205	8,835	16,308	163,931
(C) MISCELLANEOUS	1,281	508	1,263	0	973	328	59	271	677	9,694
SUBTOTAL - OPERATIONAL REVENUE	33,386	18,006	75,086	11,640	43,109	60,536	11,197	18,685	44,106	466,851
(D) INVESTMENT INCOME	0	0	597	47	140	777	0	0	31	2,063
(E) GOVERNMENT FUNDING										
(I) MET	228	420	421	21	0	152	228	337	588	4,102
(II) OTHER ONTARIO GRANTS	0	0	39	0	0	107	0	0	0	665
(III) FEDERAL	0	0	585	0	0	20	0	0	0	707
(IV) MUNICIPAL	0	0	0	0	0	31	0	0	0	31
(F) DONATIONS	0	0	101	0	0	38	0	0	0	153
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	54	0	0	0	223
TOTAL REVENUE	33,614	18,426	76,829	11,708	43,249	61,715	11,425	19,022	44,725	474,795
2. COST OF SALES/SERVICES										
(A) WAGES	0	2,788	7,836	1,599	0	16,646	1,276	1,388	0	48,117
(B) CONTRACTORS' FEES	7,831	754	8,278	2,065	0	639	184	0	939	32,286
(C) SALARIES	7,088	0	10,564	795	10,602	332	1,405	2,740	9,259	55,417
(D) BENEFITS	969	430	2,241	436	1,673	2,506	195	683	1,619	15,412
(E) PRODUCTS/PROVISIONS	0	6,916	25,084	2,312	17,021	19,631	4,548	6,522	8,989	137,733
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	7,086	1,613	3,662	563	431	3,319	293	498	3,308	32,482
TOTAL COST OF SALES/SERVICES	22,974	12,501	57,665	7,770	29,727	43,073	7,901	11,831	24,114	321,447
3. GROSS CONTRIBUTION MARGIN	10,640	5,925	19,164	3,938	13,522	18,642	3,524	7,191	20,611	153,348
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	2,547	738	2,255	818	2,193	2,600	494	3,076	4,445	27,391
(B) RENTAL OR SPACE COST	110	0	506	25	5	842	110	10	0	3,216
(C) INSURANCE	162	0	227	2	39	90	26	40	0	750
(D) GARBAGE	0	0	122	0	0	0	0	16	0	379
(E) GROUNDS COSTS	79	0	103	0	292	0	22	12	0	1,209
(F) MARKETING AND PROMOTION	24	21	1,069	15	133	219	54	0	0	1,738
(G) PROFESSIONAL FEES	127	0	551	4	42	83	12	10	0	1,197
(H) TAXES (IF APPLICABLE)	589	0	1	0	696	1,066	0	110	0	2,768
(I) TELEPHONE (LONG DISTANCE)	0	13	104	0	28	191	9	18	0	689
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	91	43	437	205	1,089	1,700	73	351	548	5,793
TOTAL DIRECT COSTS	3,729	815	5,375	1,069	4,517	6,791	800	3,643	4,993	45,130

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: TOTAL

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	OCAD (9)	OISE (10)	OTTAWA (11)
5. EQUIPMENT AND CAPITAL COSTS:											
(A) MAINTENANCE	1,561	723	2,765	8	181	27	0	77	0	53	109
(B) CAPITAL PROJECTS	0	1,251	315	0	167	0	0	1,913	0	0	270
(C) EQUIPMENT AND FURNITURE REPLACEMENT	116	338	162	84	0	8	0	0	0	0	184
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	99	0	236	0	0	401	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	167	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	1,925	1,222	2,561	1,459	404	80	0	1,616	0	0	2,968
TOTAL EQUIPMENT AND CAPITAL COSTS	3,602	3,701	5,902	1,551	988	115	0	4,007	0	53	3,531
6. OVERHEAD COSTS:											
(A) FINANCE COSTS - EXTERNAL	0	160	3,765	0	0	0	0	276	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	347	331	0	0	45	0	0	0	0	47	673
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	179	0	0	226	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	-158	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	114	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	347	784	3,765	-158	271	0	0	276	0	47	673
7. TOTAL EXPENSES	4,856	7,216	14,437	2,268	1,763	222	15	6,284	0	492	5,300
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	128	228	2,611	33	6	20	0	3,075	115	792	330
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	704	0
10. NET INCOME (LOSS) BEFORE RESERVES	128	228	2,611	33	6	20	0	3,075	115	88	330
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	-225	339	-8	72	-4	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	353	-111	2,619	-39	10	20	0	3,075	115	88	330
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	-2,661	847	-259	0	0	0	0	115	-317	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	1,626	275	-395	608	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: TOTAL

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	280	554	3,206	65	3,852	1,035	197	280	2,989	17,962
(B) CAPITAL PROJECTS	0	0	584	681	575	1,465	565	1,047	0	8,833
(C) EQUIPMENT AND FURNITURE REPLACEMENT	581	21	74	303	569	0	72	0	1,101	3,613
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	126	0	262	0	400	766	0	332	0	2,622
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	2,291	0	0	2,546	0	0	0	5,004
(G) MORTGAGE INTEREST, LEASE COSTS	1,782	4,365	2,921	427	1,821	4,284	1,810	1,724	0	31,369
TOTAL EQUIPMENT AND CAPITAL COSTS	2,769	4,940	9,338	1,476	7,217	10,096	2,644	3,383	4,090	69,403
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	50	0	0	0	0	0	10,947	15,198
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	707	31	0	0	0	61	147	0	2,389
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	714	0	178	955	1,072	1,217	94	0	0	4,635
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	956	0	0	1,235	0	0	0	2,033
(E) ANCILLARY OVERHEADS	0	0	1,022	0	0	0	95	0	0	1,231
TOTAL OVERHEAD COSTS	714	707	2,237	955	1,072	2,452	250	147	10,947	25,486
7. TOTAL EXPENSES	7,212	6,462	16,950	3,500	12,806	19,339	3,694	7,173	20,030	140,019
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	3,428	-537	2,214	438	716	-697	-170	18	581	13,329
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	-210	0	0	494
10. NET INCOME (LOSS) BEFORE RESERVES	3,428	-537	2,214	438	716	-697	40	18	581	12,835
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	313	1,505	0	0	0	0	1,992
12. NET INCOME (LOSS) FOR THE YEAR	3,428	-537	2,214	125	-789	-697	40	18	581	10,843
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	785	0	11,858	0	-1,316	-2,624	162	0	0	8,590
14. ACCUMULATED RESERVE BALANCES APRIL 30	3,668	0	10,077	1,606	3,136	0	3	0	0	20,604

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 1 OF 4

TYPE OF ANCILLARY: BOOKSTORES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	OCAD (9)	OISE (10)	OTTAWA (11)
1. REVENUE											
(A) SALES OF SERVICES AND PRODUCTS	4,979	5,999	4,468	4,401	2,936	366	40	13,907	0	0	0
(B) FEES	0	0	0	0	0	0	0	0	0	0	0
(C) MISCELLANEOUS	0	12	27	0	0	0	0	39	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	4,979	6,011	4,495	4,401	2,936	366	40	13,946	0	0	0
(D) INVESTMENT INCOME	0	3	0	0	0	0	0	172	0	0	0
(E) GOVERNMENT FUNDING											
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	4,979	6,014	4,495	4,401	2,936	366	40	14,118	0	0	0
2. COST OF SALES/SERVICES											
(A) WAGES	0	560	99	0	293	0	0	0	0	0	0
(B) CONTRACTORS' FEES	0	0	0	0	0	0	0	0	0	0	0
(C) SALARIES	378	248	343	421	67	43	0	1,542	0	0	0
(D) BENEFITS	60	131	89	53	53	8	0	244	0	0	0
(E) PRODUCTS/PROVISIONS	3,840	4,888	3,451	3,564	2,250	293	40	10,730	0	0	0
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	39	244	153	64	0	0	533	0	0	0
TOTAL COST OF SALES/SERVICES	4,278	5,866	4,226	4,191	2,727	344	40	13,049	0	0	0
3. GROSS CONTRIBUTION MARGIN	701	148	269	210	209	22	0	1,069	0	0	0
4. EXPENSES											
DIRECT COSTS											
(A) UTILITIES	0	7	0	19	3	0	0	37	0	0	0
(B) RENTAL OR SPACE COST	0	201	0	0	0	0	0	90	0	0	0
(C) INSURANCE	0	1	0	1	0	0	0	0	0	0	0
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	6	6	0	6	6	0	0	42	0	0	0
(G) PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0	0
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	4	3	12	6	4	0	0	12	0	0	0
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	56	62	4	70	8	1	0	22	0	0	0
TOTAL DIRECT COSTS	66	280	16	102	21	1	0	203	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: BOOKSTORES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	0	7,048	25,916	2,678	7,486	11,826	3,585	5,839	9,650	111,124
(B) FEES	0	0	0	0	0	0	0	0	0	0
(C) MISCELLANEOUS	0	30	0	0	163	28	0	0	0	299
SUBTOTAL - OPERATIONAL REVENUE	0	7,078	25,916	2,678	7,649	11,854	3,585	5,839	9,650	111,423
(D) INVESTMENT INCOME	0	0	0	2	12	-207	0	0	0	-18
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	4	0	0	0	0	0	4
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	7,078	25,916	2,684	7,661	11,647	3,585	5,839	9,650	111,409
2. COST OF SALES/SERVICES										
(A) WAGES	0	840	0	333	0	1,436	67	103	0	3,731
(B) CONTRACTORS' FEES	0	27	0	0	0	88	0	0	12	127
(C) SALARIES	0	0	3,405	64	745	0	268	594	1,156	9,274
(D) BENEFITS	0	158	348	79	119	285	40	138	207	2,012
(E) PRODUCTS/PROVISIONS	0	5,665	19,772	1,887	5,973	8,836	2,856	4,578	7,486	86,109
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	142	486	31	0	248	43	13	165	2,161
TOTAL COST OF SALES/SERVICES	0	6,832	24,011	2,394	6,837	10,893	3,274	5,426	9,026	103,414
3. GROSS CONTRIBUTION MARGIN	0	246	1,905	290	824	754	311	413	624	7,995
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	0	30	37	15	65	29	13	71	37	363
(B) RENTAL OR SPACE COST	0	0	91	2	0	256	35	0	0	675
(C) INSURANCE	0	0	0	1	2	1	0	3	0	9
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	0	3	279	4	32	34	9	0	0	427
(G) PROFESSIONAL FEES	0	0	30	0	0	0	3	0	0	33
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	13	10	0	4	6	5	7	0	86
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	12	25	38	228	115	19	15	43	718
TOTAL DIRECT COSTS	0	58	472	60	331	441	84	96	80	2,311

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: BOOKSTORES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	OCAD (9)	OISE (10)	OTTAWA (11)
5. EQUIPMENT AND CAPITAL COSTS:											
(A) MAINTENANCE	0	3	8	0	0	0	0	37	0	0	0
(B) CAPITAL PROJECTS	0	0	0	0	0	0	0	89	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	56	128	33	35	0	0	0	0	0	0	0
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	83	0	0	32	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	56	131	41	35	83	0	0	158	0	0	0
6. OVERHEAD COSTS:											
(A) FINANCE COSTS - EXTERNAL	0	0	120	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	347	142	0	0	45	0	0	0	0	0	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	87	125	0	73	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	23	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	347	252	245	0	118	0	0	0	0	0	0
7. TOTAL EXPENSES	469	663	302	137	222	1	0	361	0	0	0
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	232	-515	-33	73	-13	21	0	708	0	0	0
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	232	-515	-33	73	-13	21	0	708	0	0	0
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	72	27	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	232	-515	-33	1	-40	21	0	708	0	0	0
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	72	0	0	0	0	0	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	16	113	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: BOOKSTORES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	0	89	55	2	41	49	27	45	113	469
(B) CAPITAL PROJECTS	0	0	0	6	0	0	3	0	0	98
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	30	49	30	0	5	0	95	461
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	51	0	13	7	0	9	0	195
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	293	0	0	53	0	0	0	346
(G) MORTGAGE INTEREST, LEASE COSTS	0	48	0	0	50	0	0	0	0	98
TOTAL EQUIPMENT AND CAPITAL COSTS	0	137	429	57	134	109	35	54	208	1,667
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	120
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	297	0	0	0	0	52	147	0	1,030
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	149	340	291	17	0	0	1,082
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	100	0	0	0	100
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	20	55	0	98
TOTAL OVERHEAD COSTS	0	297	0	149	340	391	89	202	0	2,430
7. TOTAL EXPENSES	0	492	901	266	805	941	208	352	288	6,408
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	-246	1,004	24	19	-187	103	61	336	1,587
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	0	-246	1,004	24	19	-187	103	61	336	1,587
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	17	35	0	0	0	0	151
12. NET INCOME (LOSS) FOR THE YEAR	0	-246	1,004	7	-16	-187	103	61	336	1,436
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	1,673	0	301	317	103	0	0	2,466
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	60	192	0	0	0	0	381

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RETAIL

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	OCAD (9)	OISE (10)	OTTAWA (11)
1. REVENUE											
(A) SALES OF SERVICES AND PRODUCTS	0	2,902	1,786	169	0	0	0	0	0	0	3,966
(B) FEES	0	0	0	0	0	0	0	0	0	0	0
(C) MISCELLANEOUS	0	0	75	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	0	2,902	1,861	169	0	0	0	0	0	0	3,966
(D) INVESTMENT INCOME	0	5	0	0	0	0	0	0	0	0	5
(E) GOVERNMENT FUNDING											
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	2,907	1,861	169	0	0	0	0	0	0	3,971
2. COST OF SALES/SERVICES											
(A) WAGES	0	38	140	0	0	0	0	0	0	0	163
(B) CONTRACTORS' FEES	0	0	0	0	0	0	0	0	0	0	12
(C) SALARIES	0	70	50	25	0	0	0	0	0	0	86
(D) BENEFITS	0	18	31	2	0	0	0	0	0	0	19
(E) PRODUCTS/PROVISIONS	0	2,647	1,032	33	0	0	0	0	0	0	3,583
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	3	29	75	0	0	0	0	0	0	19
TOTAL COST OF SALES/SERVICES	0	2,776	1,282	135	0	0	0	0	0	0	3,882
3. GROSS CONTRIBUTION MARGIN	0	131	579	34	0	0	0	0	0	0	89
4. EXPENSES											
DIRECT COSTS											
(A) UTILITIES	0	2	0	14	0	0	0	0	0	0	4
(B) RENTAL OR SPACE COST	0	20	143	0	0	0	0	0	0	0	13
(C) INSURANCE	0	0	0	0	0	0	0	0	0	0	0
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	0	3	0	0	0	0	0	0	0	0	0
(G) PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0	0
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	2	6	74	0	0	0	0	0	0	2
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	13	1	3	0	0	0	0	0	0	11
TOTAL DIRECT COSTS	0	40	150	91	0	0	0	0	0	0	30

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RETAIL

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	2,897	71	0	189	6,141	4,366	557	0	0	23,044
(B) FEES	0	0	0	0	0	0	0	0	0	0
(C) MISCELLANEOUS	0	0	0	0	92	0	0	0	0	167
SUBTOTAL - OPERATIONAL REVENUE	2,897	71	0	189	6,233	4,366	557	0	0	23,211
(D) INVESTMENT INCOME	0	0	0	0	0	-13	0	0	0	-3
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	1	0	0	0	0	0	1
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	2,897	71	0	190	6,233	4,353	557	0	0	23,209
2. COST OF SALES/SERVICES										
(A) WAGES	0	0	0	3	0	316	12	0	0	672
(B) CONTRACTORS' FEES	0	1	0	0	0	0	6	0	0	19
(C) SALARIES	642	0	0	78	465	0	69	0	0	1,485
(D) BENEFITS	92	0	0	17	68	56	8	0	0	311
(E) PRODUCTS/PROVISIONS	0	0	0	110	5,305	3,779	369	0	0	16,858
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	1,691	0	0	1	0	26	23	0	0	1,867
TOTAL COST OF SALES/SERVICES	2,425	1	0	209	5,838	4,177	487	0	0	21,212
3. GROSS CONTRIBUTION MARGIN	472	70	0	-19	395	176	70	0	0	1,997
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	8	0	0	1	44	7	4	0	0	84
(B) RENTAL OR SPACE COST	0	0	0	0	0	26	6	0	0	208
(C) INSURANCE	0	0	0	0	1	0	0	0	0	1
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	0	0	0	0	36	12	7	0	0	58
(G) PROFESSIONAL FEES	0	0	0	0	0	1	0	0	0	1
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	4	4	1	0	0	93
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	1	0	0	-3	89	23	4	0	0	142
TOTAL DIRECT COSTS	9	0	0	-2	174	73	22	0	0	587

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RETAIL

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	OCAD (9)	OISE (10)	OTTAWA (11)
5. EQUIPMENT AND CAPITAL COSTS:											
(A) MAINTENANCE	0	0	11	0	0	0	0	0	0	0	7
(B) CAPITAL PROJECTS	0	0	0	0	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	22	0	0	0	0	0	0	0	33
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	33	0	0	0	0	0	0	0	40
6. OVERHEAD COSTS:											
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	11	0	0	0	0	0	0	0	0	34
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	38	0	0	0	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	14	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	63	0	0	0	0	0	0	0	0	34
7. TOTAL EXPENSES	0	103	183	91	0	0	0	0	0	0	104
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	28	396	-57	0	0	0	0	0	0	-15
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	0	28	396	-57	0	0	0	0	0	0	-15
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	20	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	0	8	396	-57	0	0	0	0	0	0	-15
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	-387	0	0	0	0	0	0	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	97	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RETAIL

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	0	0	0	2	25	7	1	0	0	53
(B) CAPITAL PROJECTS	0	0	0	0	0	0	70	0	0	70
(C) EQUIPMENT AND FURNITURE REPLACEMENT	1	0	0	0	0	0	5	0	0	61
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	126	0	0	0	2	3	0	0	0	131
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	127	0	0	2	27	10	76	0	0	315
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	9	0	0	54
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	190	0	0	11	109	86	4	0	0	438
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	50	0	0	0	50
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	12	0	0	26
TOTAL OVERHEAD COSTS	190	0	0	11	109	136	25	0	0	568
7. TOTAL EXPENSES	326	0	0	11	310	219	123	0	0	1,470
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	146	70	0	-30	85	-43	-53	0	0	527
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	146	70	0	-30	85	-43	-53	0	0	527
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	2	5	0	0	0	0	27
12. NET INCOME (LOSS) FOR THE YEAR	146	70	0	-32	80	-43	-53	0	0	500
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	-121	0	0	0	-209	92	-53	0	0	-678
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	18	5	0	0	0	0	120

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: FOOD

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	OCAD (9)	OISE (10)	OTTAWA (11)
1. REVENUE											
(A) SALES OF SERVICES AND PRODUCTS	0	3,067	4,934	0	186	110	0	8,465	0	55	412
(B) FEES	0	3,807	7,076	160	351	0	0	0	0	0	0
(C) MISCELLANEOUS	0	50	365	0	0	0	0	55	0	0	11
SUBTOTAL - OPERATIONAL REVENUE	0	6,924	12,375	160	537	110	0	8,520	0	55	423
(D) INVESTMENT INCOME	0	8	0	0	0	0	0	0	0	0	0
(E) GOVERNMENT FUNDING											
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	6,932	12,375	160	537	110	0	8,520	0	55	423
2. COST OF SALES/SERVICES											
(A) WAGES	0	106	3,497	0	2	0	0	2,355	0	0	5
(B) CONTRACTORS' FEES	0	5,394	0	0	22	0	0	1	0	0	216
(C) SALARIES	0	125	1,000	1	0	60	0	702	0	0	64
(D) BENEFITS	0	46	772	0	0	11	0	502	0	0	17
(E) PRODUCTS/PROVISIONS	0	0	4,231	0	343	59	0	3,185	0	0	0
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	88	1,087	89	64	0	0	670	0	0	8
TOTAL COST OF SALES/SERVICES	0	5,759	10,587	90	431	130	0	7,415	0	0	310
3. GROSS CONTRIBUTION MARGIN	0	1,173	1,788	70	106	-20	0	1,105	0	55	113
4. EXPENSES											
DIRECT COSTS											
(A) UTILITIES	0	411	0	40	0	0	0	139	0	0	1
(B) RENTAL OR SPACE COST	0	257	0	0	0	0	0	0	0	5	0
(C) INSURANCE	0	4	0	0	0	0	0	4	0	0	2
(D) GARBAGE	0	0	0	24	5	0	0	116	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0	0
(G) PROFESSIONAL FEES	0	0	0	5	0	0	0	1	0	0	25
(H) TAXES (IF APPLICABLE)	0	5	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	4	49	0	0	0	0	3	0	0	0
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	3	29	1	0	0	0	17	0	17	0
TOTAL DIRECT COSTS	0	684	78	70	5	0	0	280	0	22	28

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: FOOD

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	0	2,811	9,362	237	3,943	6,101	863	1,857	1,189	43,592
(B) FEES	3,418	0	2,655	2,628	4,250	0	1,271	3,741	0	29,357
(C) MISCELLANEOUS	0	77	0	0	264	0	0	74	0	896
SUBTOTAL - OPERATIONAL REVENUE	3,418	2,888	12,017	2,865	8,457	6,101	2,134	5,672	1,189	73,845
(D) INVESTMENT INCOME	0	0	2	11	3	-47	0	0	0	-23
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	2	0	0	0	0	0	2
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	3,418	2,888	12,019	2,878	8,460	6,054	2,134	5,672	1,189	73,824
2. COST OF SALES/SERVICES										
(A) WAGES	0	1,122	0	137	0	1,946	131	1,026	0	10,327
(B) CONTRACTORS' FEES	2,538	123	7,855	1,835	0	4	0	0	99	18,087
(C) SALARIES	0	0	1,597	5	3,568	0	670	1,256	505	9,553
(D) BENEFITS	0	164	196	23	547	351	95	370	60	3,154
(E) PRODUCTS/PROVISIONS	0	1,251	708	0	3,265	2,378	883	1,769	424	18,496
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	282	147	78	140	107	317	32	196	41	3,346
TOTAL COST OF SALES/SERVICES	2,820	2,807	10,434	2,140	7,487	4,996	1,811	4,617	1,129	62,963
3. GROSS CONTRIBUTION MARGIN	598	81	1,585	738	973	1,058	323	1,055	60	10,861
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	49	53	54	120	185	21	33	295	58	1,459
(B) RENTAL OR SPACE COST	103	0	40	0	0	283	56	0	0	744
(C) INSURANCE	0	0	28	0	2	1	2	21	0	64
(D) GARBAGE	0	0	81	0	0	0	0	16	0	242
(E) GROUNDS COSTS	0	0	0	0	0	0	2	12	0	14
(F) MARKETING AND PROMOTION	0	18	8	3	40	18	0	0	0	87
(G) PROFESSIONAL FEES	21	0	50	0	41	3	2	0	0	148
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	5
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	3	1	2	3	0	65
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	10	10	4	199	86	1	227	144	748
TOTAL DIRECT COSTS	173	81	271	127	470	413	98	574	202	3,576

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: FOOD

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	OCAD (9)	OISE (10)	OTTAWA (11)
5. EQUIPMENT AND CAPITAL COSTS:											
(A) MAINTENANCE	0	201	265	1	0	1	0	6	0	21	29
(B) CAPITAL PROJECTS	0	229	0	0	0	0	0	363	0	0	28
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	42	40	5	0	0	0	0	0	0	15
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	23	0	0	184	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	389	0	0	0	0	30	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	472	694	6	23	1	0	583	0	21	72
6. OVERHEAD COSTS:											
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	94	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	4	0	0	0	0	0	0	0	0	16
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	24	1,179	0	2	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	28	1,179	0	2	0	0	94	0	0	16
7. TOTAL EXPENSES	0	1,184	1,951	76	30	1	0	957	0	43	116
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	-11	-163	-6	76	-21	0	148	0	12	-3
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	12	0
10. NET INCOME (LOSS) BEFORE RESERVES	0	-11	-163	-6	76	-21	0	148	0	0	-3
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	-25	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	0	-11	-163	-6	101	-21	0	148	0	0	-3
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	10	141	0	0	0	0	0	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	56	24	135	25	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 4 OF 4

TYPE OF ANCILLARY: FOOD

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	0	47	392	6	240	76	14	0	148	1,447
(B) CAPITAL PROJECTS	0	0	119	103	61	14	333	50	0	1,300
(C) EQUIPMENT AND FURNITURE REPLACEMENT	45	0	0	58	141	0	0	0	24	370
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	12	0	33	33	0	133	0	418
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	146	0	0	87	0	0	0	233
(G) MORTGAGE INTEREST, LEASE COSTS	0	97	0	53	87	0	13	248	0	917
TOTAL EQUIPMENT AND CAPITAL COSTS	45	144	669	220	562	210	360	431	172	4,685
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	94
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	225	2	0	0	0	0	0	0	247
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	32	0	27	184	163	112	19	0	0	1,742
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	516	0	0	0	32	0	0	548
TOTAL OVERHEAD COSTS	32	225	545	184	163	112	51	0	0	2,631
7. TOTAL EXPENSES	250	450	1,485	531	1,195	735	509	1,005	374	10,892
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	348	-369	100	207	-222	323	-186	50	-314	-31
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	12
10. NET INCOME (LOSS) BEFORE RESERVES	348	-369	100	207	-222	323	-186	50	-314	-43
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	154	0	0	0	0	0	129
12. NET INCOME (LOSS) FOR THE YEAR	348	-369	100	53	-222	323	-186	50	-314	-172
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	383	0	-166	0	-1,363	-469	-186	0	0	-1,650
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	20	380	0	0	0	0	0	640

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: BEVERAGES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	OCAD (9)	OISE (10)	OTTAWA (11)
1. REVENUE											
(A) SALES OF SERVICES AND PRODUCTS	0	0	1,252	24	361	27	0	0	10	0	333
(B) FEES	0	0	0	0	0	0	0	0	0	0	0
(C) MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0	10
SUBTOTAL - OPERATIONAL REVENUE	0	0	1,252	24	361	27	0	0	10	0	343
(D) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0	0
(E) GOVERNMENT FUNDING											
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	1,252	24	361	27	0	0	10	0	343
2. COST OF SALES/SERVICES											
(A) WAGES	0	0	304	0	92	0	0	0	0	0	137
(B) CONTRACTORS' FEES	0	0	0	0	2	0	0	0	0	0	39
(C) SALARIES	0	0	52	14	0	10	0	0	0	0	56
(D) BENEFITS	0	0	56	1	6	1	0	0	0	0	25
(E) PRODUCTS/PROVISIONS	0	0	338	11	137	13	0	0	0	0	126
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	113	5	84	0	0	0	1	0	10
TOTAL COST OF SALES/SERVICES	0	0	863	31	321	24	0	0	1	0	393
3. GROSS CONTRIBUTION MARGIN	0	0	389	-7	40	3	0	0	9	0	-50
4. EXPENSES											
DIRECT COSTS											
(A) UTILITIES	0	0	0	0	0	0	0	0	0	0	2
(B) RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0	26
(C) INSURANCE	0	0	0	0	0	0	0	0	0	0	1
(D) GARBAGE	0	0	0	0	1	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	0	0	10	0	0	0	0	0	0	0	0
(G) PROFESSIONAL FEES	0	0	0	0	9	0	0	0	0	0	21
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	0	4	0	0	0	0	0	0	0	0
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	0	3	0	2	0	0	0	0	0	10
TOTAL DIRECT COSTS	0	0	17	0	12	0	0	0	0	0	60

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: BEVERAGES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	0	0	474	379	234	0	0	0	0	3,094
(B) FEES	0	0	0	0	0	0	0	0	0	0
(C) MISCELLANEOUS	0	0	0	0	43	0	0	0	0	53
SUBTOTAL - OPERATIONAL REVENUE	0	0	474	379	277	0	0	0	0	3,147
(D) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	474	379	277	0	0	0	0	3,147
2. COST OF SALES/SERVICES										
(A) WAGES	0	0	19	90	0	0	0	0	0	642
(B) CONTRACTORS' FEES	0	0	0	1	0	0	0	0	0	42
(C) SALARIES	0	0	157	5	108	0	0	0	0	402
(D) BENEFITS	0	0	16	6	12	0	0	0	0	123
(E) PRODUCTS/PROVISIONS	0	0	195	231	96	0	0	0	0	1,147
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	26	20	13	0	0	0	0	272
TOTAL COST OF SALES/SERVICES	0	0	413	353	229	0	0	0	0	2,628
3. GROSS CONTRIBUTION MARGIN	0	0	61	26	48	0	0	0	0	519
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	0	0	3	7	7	0	0	0	0	19
(B) RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	26
(C) INSURANCE	0	0	0	1	0	0	0	0	0	2
(D) GARBAGE	0	0	0	0	0	0	0	0	0	1
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	10
(G) PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	30
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	4
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	0	2	17	16	0	0	0	0	50
TOTAL DIRECT COSTS	0	0	5	25	23	0	0	0	0	142

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: BEVERAGES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	OCAD (9)	OISE (10)	OTTAWA (11)
5. EQUIPMENT AND CAPITAL COSTS:											
(A) MAINTENANCE	0	0	101	0	0	0	0	0	0	0	3
(B) CAPITAL PROJECTS	0	0	16	0	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	13	0	0	0	0	0	0	0	8
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	0	0	0	0	0	0	28
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	130	0	0	0	0	0	0	0	39
6. OVERHEAD COSTS:											
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0	0	27
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	182	0	28	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	182	0	28	0	0	0	0	0	27
7. TOTAL EXPENSES	0	0	329	0	40	0	0	0	0	0	126
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	60	-7	0	3	0	0	9	0	-176
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	0	0	60	-7	0	3	0	0	9	0	-176
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	-7	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	0	0	60	0	0	3	0	0	9	0	-176
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	28	0	0	0	0	0	9	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	131	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: BEVERAGES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	0	0	26	0	2	0	0	0	0	132
(B) CAPITAL PROJECTS	0	0	0	9	0	0	0	0	0	25
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	0	14	3	0	0	0	0	38
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	8	0	0	0	0	0	0	8
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	0	0	0	0	0	28
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	34	23	5	0	0	0	0	231
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	26	0	0	0	0	0	0	53
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	5	9	0	0	0	0	0	224
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	54	0	0	0	0	0	0	54
TOTAL OVERHEAD COSTS	0	0	85	9	0	0	0	0	0	331
7. TOTAL EXPENSES	0	0	124	57	28	0	0	0	0	704
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	-63	-31	20	0	0	0	0	-185
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	0	0	-63	-31	20	0	0	0	0	-185
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	-23	0	0	0	0	0	-30
12. NET INCOME (LOSS) FOR THE YEAR	0	0	-63	-8	20	0	0	0	0	-155
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	-268	0	23	0	0	0	0	-208
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	16	0	0	0	0	0	147

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RESIDENCES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	OCAD (9)	OISE (10)	OTTAWA (11)
1. REVENUE											
(A) SALES OF SERVICES AND PRODUCTS	0	0	3,119	1,542	58	0	0	0	0	0	8
(B) FEES	4,384	4,385	10,656	3,360	2,206	111	15	7,558	0	0	5,808
(C) MISCELLANEOUS	0	99	138	80	0	0	0	128	0	0	865
SUBTOTAL - OPERATIONAL REVENUE	4,384	4,484	13,913	4,982	2,264	111	15	7,686	0	0	6,681
(D) INVESTMENT INCOME	0	0	132	102	0	0	0	0	0	0	3
(E) GOVERNMENT FUNDING											
(I) MET	259	304	375	199	0	0	0	570	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	4,643	4,788	14,420	5,283	2,264	111	15	8,256	0	0	6,684
2. COST OF SALES/SERVICES											
(A) WAGES	0	1,199	1,042	409	334	0	0	424	0	0	1,090
(B) CONTRACTORS' FEES	0	65	0	1,555	186	0	0	28	0	0	1,616
(C) SALARIES	879	73	1,219	626	153	20	0	877	0	0	224
(D) BENEFITS	118	273	391	133	70	2	0	179	0	0	170
(E) PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	0	0	0
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	40	298	1,504	660	400	3	0	1,642	0	0	112
TOTAL COST OF SALES/SERVICES	1,037	1,908	4,156	3,383	1,143	25	0	3,150	0	0	3,212
3. GROSS CONTRIBUTION MARGIN	3,606	2,880	10,264	1,900	1,121	86	15	5,106	0	0	3,472
4. EXPENSES											
DIRECT COSTS											
(A) UTILITIES	283	607	3,972	326	333	4	0	965	0	0	618
(B) RENTAL OR SPACE COST	312	0	0	0	0	0	15	0	0	0	0
(C) INSURANCE	0	16	41	-1	22	1	0	31	0	0	14
(D) GARBAGE	0	0	15	34	8	1	0	36	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	2	0	56	0	0	0
(F) MARKETING AND PROMOTION	0	0	0	1	0	0	0	0	0	0	0
(G) PROFESSIONAL FEES	0	0	15	20	0	0	0	0	0	0	5
(H) TAXES (IF APPLICABLE)	0	10	118	0	0	0	0	0	0	0	66
(I) TELEPHONE (LONG DISTANCE)	7	0	19	3	5	0	0	2	0	0	3
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	225	6	62	42	5	0	0	50	0	0	61
TOTAL DIRECT COSTS	827	639	4,242	425	373	8	15	1,140	0	0	767

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RESIDENCES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	1,178	0	324	155	0	11,090	0	140	1,998	19,612
(B) FEES	19,409	3,745	9,658	4,060	8,437	5,495	3,732	4,728	16,308	114,055
(C) MISCELLANEOUS	0	161	0	0	280	0	0	197	0	1,948
SUBTOTAL - OPERATIONAL REVENUE	20,587	3,906	9,982	4,215	8,717	16,585	3,732	5,065	18,306	135,815
(D) INVESTMENT INCOME	0	0	241	33	107	675	0	0	0	1,293
(E) GOVERNMENT FUNDING										
(I) MET	228	420	421	11	0	152	228	337	588	4,092
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	20,815	4,326	10,644	4,259	8,824	17,412	3,960	5,402	18,894	141,000
2. COST OF SALES/SERVICES										
(A) WAGES	0	423	404	831	0	5,932	806	204	0	13,098
(B) CONTRACTORS' FEES	4,691	468	0	0	0	11	138	0	225	8,983
(C) SALARIES	3,180	0	1,949	477	2,425	0	148	557	2,604	15,411
(D) BENEFITS	474	38	326	252	430	610	0	105	460	4,031
(E) PRODUCTS/PROVISIONS	0	0	0	0	0	2,124	0	0	49	2,173
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	2,142	190	137	278	123	799	82	49	488	8,947
TOTAL COST OF SALES/SERVICES	10,487	1,119	2,816	1,838	2,978	9,476	1,174	915	3,826	52,643
3. GROSS CONTRIBUTION MARGIN	10,328	3,207	7,828	2,421	5,846	7,936	2,786	4,487	15,068	88,357
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	2,263	494	1,271	659	1,161	1,503	440	2,221	2,886	20,006
(B) RENTAL OR SPACE COST	7	0	0	22	0	21	0	10	0	387
(C) INSURANCE	155	0	98	0	23	42	24	13	0	479
(D) GARBAGE	0	0	32	0	0	0	0	0	0	126
(E) GROUNDS COSTS	79	0	34	0	0	0	20	0	0	191
(F) MARKETING AND PROMOTION	0	0	31	2	1	0	0	0	0	35
(G) PROFESSIONAL FEES	24	0	0	4	1	12	0	0	0	81
(H) TAXES (IF APPLICABLE)	588	0	0	0	0	590	0	0	0	1,372
(I) TELEPHONE (LONG DISTANCE)	0	0	5	0	5	8	0	3	0	60
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	17	19	173	97	236	217	24	9	175	1,418
TOTAL DIRECT COSTS	3,133	513	1,644	784	1,427	2,393	508	2,256	3,061	24,155

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RESIDENCES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	OCAD (9)	OISE (10)	OTTAWA (11)
5. EQUIPMENT AND CAPITAL COSTS:											
(A) MAINTENANCE	998	429	2,343	7	177	0	0	1	0	0	32
(B) CAPITAL PROJECTS	0	837	171	0	93	0	0	965	0	0	124
(C) EQUIPMENT AND FURNITURE REPLACEMENT	60	93	26	31	0	0	0	0	0	0	91
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	21	0	0	55	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	1,925	1,222	0	1,459	404	80	0	1,586	0	0	2,175
TOTAL EQUIPMENT AND CAPITAL COSTS	2,983	2,581	2,540	1,497	695	80	0	2,607	0	0	2,422
6. OVERHEAD COSTS:											
(A) FINANCE COSTS - EXTERNAL	0	0	3,645	0	0	0	0	182	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	133	0	0	0	0	0	0	0	0	175
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	11	0	0	58	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	-158	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	144	3,645	-158	58	0	0	182	0	0	175
7. TOTAL EXPENSES	3,810	3,364	10,427	1,764	1,126	88	15	3,929	0	0	3,364
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-204	-484	-163	136	-5	-2	0	1,177	0	0	108
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	-204	-484	-163	136	-5	-2	0	1,177	0	0	108
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	-225	0	0	0	-6	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	21	-484	-163	136	1	-2	0	1,177	0	0	108
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	-2,131	-868	-356	0	0	0	0	0	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	-317	470	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RESIDENCES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	272	56	1,284	25	1,993	66	154	48	1,889	9,774
(B) CAPITAL PROJECTS	0	0	143	445	0	673	159	529	0	4,139
(C) EQUIPMENT AND FURNITURE REPLACEMENT	414	0	44	87	42	0	47	0	494	1,429
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	56	0	249	68	0	81	0	530
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	366	0	0	971	0	0	0	1,337
(G) MORTGAGE INTEREST, LEASE COSTS	1,537	2,166	2,804	374	1,113	1,651	1,797	1,476	0	21,769
TOTAL EQUIPMENT AND CAPITAL COSTS	2,223	2,222	4,697	931	3,397	3,429	2,157	2,134	2,383	38,978
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	8,152	11,979
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	37	0	0	0	0	0	0	0	345
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	469	0	76	471	169	473	34	0	0	1,761
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	30	0	0	0	0	0	0	-128
(E) ANCILLARY OVERHEADS	0	0	253	0	0	0	11	0	0	264
TOTAL OVERHEAD COSTS	469	37	359	471	169	473	45	0	8,152	14,221
7. TOTAL EXPENSES	5,825	2,772	6,700	2,186	4,993	6,295	2,710	4,390	13,596	77,354
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	4,503	435	1,128	235	853	1,641	76	97	1,472	11,003
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	4,503	435	1,128	235	853	1,641	76	97	1,472	11,003
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	173	1,197	0	0	0	0	1,139
12. NET INCOME (LOSS) FOR THE YEAR	4,503	435	1,128	62	-344	1,641	76	97	1,472	9,864
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	1,022	0	373	0	-45	2,339	76	0	0	410
14. ACCUMULATED RESERVE BALANCES APRIL 30	2,469	0	3,225	831	2,520	0	3	0	0	9,201

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: CONFERENCES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	OCAD (9)	OISE (10)	OTTAWA (11)
1. REVENUE											
(A) SALES OF SERVICES AND PRODUCTS	0	2,724	0	0	143	0	0	800	0	0	31
(B) FEES	0	0	0	0	0	0	0	50	0	0	0
(C) MISCELLANEOUS	0	0	0	0	0	0	0	30	0	0	141
SUBTOTAL - OPERATIONAL REVENUE	0	2,724	0	0	143	0	0	880	0	0	172
(D) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0	4
(E) GOVERNMENT FUNDING											
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	2,724	0	0	143	0	0	880	0	0	176
2. COST OF SALES/SERVICES											
(A) WAGES	0	163	0	0	16	0	0	0	0	0	57
(B) CONTRACTORS' FEES	0	1,519	0	0	4	0	0	0	0	0	8
(C) SALARIES	0	112	0	0	56	0	0	108	0	0	62
(D) BENEFITS	0	1	0	0	6	0	0	15	0	0	14
(E) PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	0	0	7
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	88	0	0	38	0	0	342	0	0	11
TOTAL COST OF SALES/SERVICES	0	1,883	0	0	120	0	0	465	0	0	159
3. GROSS CONTRIBUTION MARGIN	0	841	0	0	23	0	0	415	0	0	17
4. EXPENSES											
DIRECT COSTS											
(A) UTILITIES	0	83	0	0	0	0	0	2	0	0	3
(B) RENTAL OR SPACE COST	0	0	0	0	0	0	0	52	0	0	0
(C) INSURANCE	0	0	0	0	0	0	0	0	0	0	0
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	0	10	0	0	21	0	0	0	0	0	0
(G) PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0	0
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	1	0	0	1
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	3	0	0	1	0	0	6	0	0	8
TOTAL DIRECT COSTS	0	96	0	0	22	0	0	61	0	0	12

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: CONFERENCES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	2,307	539	1,608	554	555	4,108	399	462	0	14,230
(B) FEES	0	0	629	0	0	0	0	0	0	679
(C) MISCELLANEOUS	0	234	0	0	0	144	0	0	0	549
SUBTOTAL - OPERATIONAL REVENUE	2,307	773	2,237	554	555	4,252	399	462	0	15,458
(D) INVESTMENT INCOME	0	0	0	0	0	-31	0	0	0	-27
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	2,307	773	2,237	554	555	4,221	399	462	0	15,431
2. COST OF SALES/SERVICES										
(A) WAGES	0	219	180	88	0	1,516	32	51	0	2,322
(B) CONTRACTORS' FEES	580	120	344	229	0	3	0	0	0	2,807
(C) SALARIES	781	0	555	85	175	200	23	93	0	2,250
(D) BENEFITS	100	30	35	24	27	229	7	21	0	509
(E) PRODUCTS/PROVISIONS	0	0	134	0	0	605	260	0	0	1,006
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	326	7	111	32	150	217	3	15	0	1,340
TOTAL COST OF SALES/SERVICES	1,787	376	1,359	458	352	2,770	325	180	0	10,234
3. GROSS CONTRIBUTION MARGIN	520	397	878	96	203	1,451	74	282	0	5,197
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	180	118	132	5	1	235	0	210	0	969
(B) RENTAL OR SPACE COST	0	0	0	0	0	0	9	0	0	61
(C) INSURANCE	4	0	4	0	0	13	0	0	0	21
(D) GARBAGE	0	0	9	0	0	0	0	0	0	9
(E) GROUNDS COSTS	0	0	8	0	0	0	0	0	0	8
(F) MARKETING AND PROMOTION	24	0	18	2	13	21	8	0	0	117
(G) PROFESSIONAL FEES	78	0	1	0	0	24	1	0	0	104
(H) TAXES (IF APPLICABLE)	1	0	0	0	0	3	0	0	0	4
(I) TELEPHONE (LONG DISTANCE)	0	0	12	0	1	25	1	5	0	46
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	6	2	126	5	38	186	1	38	0	420
TOTAL DIRECT COSTS	293	120	310	12	53	507	20	253	0	1,759

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: CONFERENCES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	OCAD (9)	OISE (10)	OTTAWA (11)
5. EQUIPMENT AND CAPITAL COSTS:											
(A) MAINTENANCE	0	0	0	0	0	0	0	0	0	0	1
(B) CAPITAL PROJECTS	0	0	0	0	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	4	0	0	0	0	0	0	0	0	0
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	34	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	4	0	0	0	0	0	34	0	0	1
6. OVERHEAD COSTS:											
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0	0	16
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	6	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	6	0	0	0	0	0	16
7. TOTAL EXPENSES	0	100	0	0	28	0	0	95	0	0	29
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	741	0	0	-5	0	0	320	0	0	-12
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	0	741	0	0	-5	0	0	320	0	0	-12
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	0	741	0	0	-5	0	0	320	0	0	-12
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: CONFERENCES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	8	31	70	2	5	80	0	0	0	197
(B) CAPITAL PROJECTS	0	0	0	2	0	0	0	0	0	2
(C) EQUIPMENT AND FURNITURE REPLACEMENT	17	0	0	6	0	0	3	0	0	30
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	4	49	0	26	0	113
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	25	0	0	305	0	0	0	330
(G) MORTGAGE INTEREST, LEASE COSTS	128	814	113	0	0	649	0	0	0	1,704
TOTAL EQUIPMENT AND CAPITAL COSTS	153	845	208	10	9	1,083	3	26	0	2,376
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	148	0	0	0	0	0	0	0	164
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	21	38	0	0	4	0	0	69
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	70	0	0	0	0	0	0	70
(E) ANCILLARY OVERHEADS	0	0	77	0	0	0	20	0	0	97
TOTAL OVERHEAD COSTS	0	148	168	38	0	0	24	0	0	400
7. TOTAL EXPENSES	446	1,113	686	60	62	1,590	47	279	0	4,535
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	74	-716	192	36	141	-139	27	3	0	662
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	74	-716	192	36	141	-139	27	3	0	662
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	2	0	0	0	0	2
12. NET INCOME (LOSS) FOR THE YEAR	74	-716	192	36	139	-139	27	3	0	660
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	-1,198	0	0	0	139	-747	27	0	0	-1,779
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	12	0	0	0	0	12

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PARKING

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	OCAD (9)	OISE (10)	OTTAWA (11)
1. REVENUE											
(A) SALES OF SERVICES AND PRODUCTS	0	1,326	0	0	324	0	0	0	124	286	2,491
(B) FEES	763	1,234	1,158	362	0	0	0	1,839	0	0	1
(C) MISCELLANEOUS	0	69	0	0	0	0	0	62	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	763	2,629	1,158	362	324	0	0	1,901	124	286	2,492
(D) INVESTMENT INCOME	0	27	0	0	0	0	0	0	0	0	0
(E) GOVERNMENT FUNDING											
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	763	2,656	1,158	362	324	0	0	1,901	124	286	2,492
2. COST OF SALES/SERVICES											
(A) WAGES	0	428	144	0	98	0	0	454	0	80	300
(B) CONTRACTORS' FEES	0	0	73	0	0	0	0	229	18	0	244
(C) SALARIES	182	200	0	72	8	0	0	234	0	0	184
(D) BENEFITS	18	129	31	7	17	0	0	123	0	13	46
(E) PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	0	0	0
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	48	97	208	6	0	0	85	0	0	45
TOTAL COST OF SALES/SERVICES	200	805	345	287	129	0	0	1,125	18	93	819
3. GROSS CONTRIBUTION MARGIN	563	1,851	813	75	195	0	0	776	106	193	1,673
4. EXPENSES											
DIRECT COSTS											
(A) UTILITIES	0	134	0	21	0	0	0	3	0	0	40
(B) RENTAL OR SPACE COST	0	257	0	0	0	0	0	0	0	0	17
(C) INSURANCE	0	3	0	2	0	0	0	0	0	0	2
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	280	0	159	37	0	0	110	0	0	26
(F) MARKETING AND PROMOTION	0	3	0	0	0	0	0	0	0	0	0
(G) PROFESSIONAL FEES	0	0	0	0	31	0	0	0	0	0	22
(H) TAXES (IF APPLICABLE)	0	5	0	0	0	0	0	0	0	0	3
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0	0
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	4	3	0	1	0	0	2	0	3	18
TOTAL DIRECT COSTS	0	686	3	182	69	0	0	115	0	3	128

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PARKING

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	0	1,759	3,565	126	514	0	0	289	5,515	16,319
(B) FEES	1,219	0	550	147	573	2,152	202	366	0	10,566
(C) MISCELLANEOUS	0	6	0	0	40	139	59	0	677	1,052
SUBTOTAL - OPERATIONAL REVENUE	1,219	1,765	4,115	273	1,127	2,291	261	655	6,192	27,937
(D) INVESTMENT INCOME	0	0	345	0	3	25	0	0	0	400
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	2	0	0	0	0	0	2
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	1,219	1,765	4,460	275	1,130	2,316	261	655	6,192	28,339
2. COST OF SALES/SERVICES										
(A) WAGES	0	0	1,169	77	0	508	4	4	0	3,266
(B) CONTRACTORS' FEES	22	15	79	0	0	364	36	0	540	1,620
(C) SALARIES	210	0	65	4	353	0	85	50	3,163	4,810
(D) BENEFITS	51	0	133	13	56	68	4	7	511	1,227
(E) PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	0	0
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	109	138	325	22	0	162	32	19	187	1,483
TOTAL COST OF SALES/SERVICES	392	153	1,771	116	409	1,102	161	80	4,401	12,406
3. GROSS CONTRIBUTION MARGIN	827	1,612	2,689	159	721	1,214	100	575	1,791	15,933
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	47	43	86	0	9	33	4	279	190	889
(B) RENTAL OR SPACE COST	0	0	0	0	0	22	4	0	0	300
(C) INSURANCE	3	0	8	0	0	2	0	0	0	20
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	61	0	292	0	0	0	0	965
(F) MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	3
(G) PROFESSIONAL FEES	4	0	1	0	0	4	0	0	0	62
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	8
(I) TELEPHONE (LONG DISTANCE)	0	0	3	0	0	2	0	0	0	5
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	15	0	23	30	75	19	0	2	137	332
TOTAL DIRECT COSTS	69	43	182	30	376	82	8	281	327	2,584

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PARKING

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	OCAD (9)	OISE (10)	OTTAWA (11)
5. EQUIPMENT AND CAPITAL COSTS:											
(A) MAINTENANCE	563	90	5	0	0	0	0	3	0	0	22
(B) CAPITAL PROJECTS	0	185	77	0	74	0	0	496	0	0	31
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	71	0	9	0	0	0	0	0	0	22
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	27	0	0	0	0	3	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	0	0	0	0	0	0	765
TOTAL EQUIPMENT AND CAPITAL COSTS	563	346	109	9	74	0	0	502	0	0	840
6. OVERHEAD COSTS:											
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	41	0	0	0	0	0	0	0	0	357
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	19	0	0	11	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	77	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	137	0	0	11	0	0	0	0	0	357
7. TOTAL EXPENSES	563	1,169	112	191	154	0	0	617	0	3	1,325
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	682	701	-116	41	0	0	159	106	190	348
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	190	0
10. NET INCOME (LOSS) BEFORE RESERVES	0	682	701	-116	41	0	0	159	106	0	348
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	52	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	0	630	701	-116	41	0	0	159	106	0	348
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	1,015	-153	0	0	0	0	106	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	455	0	-269	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PARKING

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	0	17	234	2	29	24	0	63	546	1,598
(B) CAPITAL PROJECTS	0	0	0	106	103	29	0	88	0	1,189
(C) EQUIPMENT AND FURNITURE REPLACEMENT	104	0	0	31	106	0	3	0	178	524
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	17	0	27	11	0	15	0	100
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	410	0	0	79	0	0	0	489
(G) MORTGAGE INTEREST, LEASE COSTS	117	1,240	0	0	5	0	0	0	0	2,127
TOTAL EQUIPMENT AND CAPITAL COSTS	221	1,257	661	139	270	143	3	166	724	6,027
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	422	422
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	3	0	0	0	0	0	0	401
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	23	0	49	34	112	48	16	0	0	312
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	856	0	0	1,085	0	0	0	1,941
(E) ANCILLARY OVERHEADS	0	0	113	0	0	0	0	0	0	190
TOTAL OVERHEAD COSTS	23	0	1,021	34	112	1,133	16	0	422	3,266
7. TOTAL EXPENSES	313	1,300	1,864	203	758	1,358	27	447	1,473	11,877
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	514	312	825	-44	-37	-144	73	128	318	4,056
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	190
10. NET INCOME (LOSS) BEFORE RESERVES	514	312	825	-44	-37	-144	73	128	318	3,866
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	-36	0	0	0	0	0	16
12. NET INCOME (LOSS) FOR THE YEAR	514	312	825	-8	-37	-144	73	128	318	3,850
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	699	0	8,745	0	-48	416	73	0	0	10,853
14. ACCUMULATED RESERVE BALANCES APRIL 30	1,199	0	5,630	42	40	0	0	0	0	7,097

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PRINTING

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	OCAD (9)	OISE (10)	OTTAWA (11)
1. REVENUE											
(A) SALES OF SERVICES AND PRODUCTS	1,196	326	114	0	111	0	0	1,859	0	2,904	0
(B) FEES	0	0	0	0	0	0	0	0	0	0	0
(C) MISCELLANEOUS	0	41	0	0	0	0	0	169	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	1,196	367	114	0	111	0	0	2,028	0	2,904	0
(D) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0	0
(E) GOVERNMENT FUNDING											
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	33	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	102	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	169	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	1,196	671	114	0	111	0	0	2,028	0	2,904	0
2. COST OF SALES/SERVICES											
(A) WAGES	0	103	0	0	11	0	0	0	0	794	0
(B) CONTRACTORS' FEES	0	0	0	0	0	0	0	0	0	0	0
(C) SALARIES	181	138	0	0	0	0	0	790	0	0	0
(D) BENEFITS	22	43	0	0	5	0	0	126	0	139	0
(E) PRODUCTS/PROVISIONS	0	289	32	0	23	0	0	389	0	1,110	0
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	993	58	0	0	0	0	0	465	0	470	0
TOTAL COST OF SALES/SERVICES	1,196	631	32	0	39	0	0	1,770	0	2,513	0
3. GROSS CONTRIBUTION MARGIN	0	40	82	0	72	0	0	258	0	391	0
4. EXPENSES											
DIRECT COSTS											
(A) UTILITIES	0	0	0	0	0	0	0	6	0	0	0
(B) RENTAL OR SPACE COST	0	45	0	0	0	0	0	83	0	50	0
(C) INSURANCE	0	1	0	0	0	0	0	0	0	0	0
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	0	72	0	0	0	0	0	0	0	0	0
(G) PROFESSIONAL FEES	0	17	0	0	0	0	0	0	0	52	0
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	80	0
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	47	0	0	2	0	0	7	0	175	0
TOTAL DIRECT COSTS	0	182	0	0	2	0	0	96	0	357	0

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PRINTING

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	0	1,525	5,207	416	4,578	3,334	529	510	1,275	23,884
(B) FEES	0	0	0	0	0	0	0	0	0	0
(C) MISCELLANEOUS	0	0	0	0	2	0	0	0	0	212
SUBTOTAL - OPERATIONAL REVENUE	0	1,525	5,207	416	4,580	3,334	529	510	1,275	24,096
(D) INVESTMENT INCOME	0	0	0	1	0	-19	0	0	0	-18
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	1	0	0	0	0	0	1
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	33
(III) FEDERAL	0	0	0	0	0	0	0	0	0	102
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	169
TOTAL REVENUE	0	1,525	5,207	418	4,580	3,315	529	510	1,275	24,383
2. COST OF SALES/SERVICES										
(A) WAGES	0	184	2,157	40	0	1,404	224	0	0	4,917
(B) CONTRACTORS' FEES	0	0	0	0	0	0	4	0	4	8
(C) SALARIES	0	0	0	72	1,423	0	142	165	618	3,529
(D) BENEFITS	0	40	362	21	239	237	41	39	117	1,431
(E) PRODUCTS/PROVISIONS	0	0	1,478	84	2,061	610	180	175	558	6,989
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	989	298	26	3	203	78	206	17	3,806
TOTAL COST OF SALES/SERVICES	0	1,213	4,295	243	3,726	2,454	669	585	1,314	20,680
3. GROSS CONTRIBUTION MARGIN	0	312	912	175	854	861	-140	-75	-39	3,703
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	0	0	149	2	68	16	0	0	7	248
(B) RENTAL OR SPACE COST	0	0	0	1	0	137	0	0	0	316
(C) INSURANCE	0	0	0	0	1	1	0	0	0	3
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	0	0	143	4	13	2	30	0	0	262
(G) PROFESSIONAL FEES	0	0	0	0	0	1	6	0	0	76
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	0	2	0	6	4	0	0	0	92
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	0	11	4	30	45	24	0	1	346
TOTAL DIRECT COSTS	0	0	305	11	118	206	60	0	8	1,343

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PRINTING

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	OCAD (9)	OISE (10)	OTTAWA (11)
5. EQUIPMENT AND CAPITAL COSTS:											
(A) MAINTENANCE	0	0	0	0	4	0	0	24	0	32	0
(B) CAPITAL PROJECTS	0	0	0	0	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	0	0	0	0	0	0	0	0	0
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	90	0	0	92	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	7	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	7	0	0	94	0	0	116	0	32	0
6. OVERHEAD COSTS:											
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0	47	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	48	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	48	0	0	0	0	47	0
7. TOTAL EXPENSES	0	189	0	0	144	0	0	212	0	436	0
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	-149	82	0	-72	0	0	46	0	-45	0
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	-133	0
10. NET INCOME (LOSS) BEFORE RESERVES	0	-149	82	0	-72	0	0	46	0	88	0
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	267	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	0	-416	82	0	-72	0	0	46	0	88	0
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	-335	0	0	0	0	0	0	0	-317	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PRINTING

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	0	314	350	26	501	394	1	4	44	1,694
(B) CAPITAL PROJECTS	0	0	0	0	42	3	0	0	0	45
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	21	0	58	205	0	9	0	65	358
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	6	0	11	502	0	68	0	769
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	206	0	0	31	0	0	0	244
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	9	0	0	0	0	9
TOTAL EQUIPMENT AND CAPITAL COSTS	0	335	562	84	768	930	10	72	109	3,119
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	9	9
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0	47
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	39	85	74	0	0	0	246
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	39	85	74	0	0	9	302
7. TOTAL EXPENSES	0	335	867	134	969	1,210	70	72	126	4,764
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	-23	45	41	-115	-349	-210	-147	-165	-1,061
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	-210	0	0	-343
10. NET INCOME (LOSS) BEFORE RESERVES	0	-23	45	41	-115	-349	0	-147	-165	-718
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	26	0	0	0	0	0	293
12. NET INCOME (LOSS) FOR THE YEAR	0	-23	45	15	-115	-349	0	-147	-165	-1,011
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	-188	-259	0	0	0	-1,099
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	259	0	0	0	0	0	259

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: OTHER

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	OCAD (9)	OISE (10)	OTTAWA (11)
1. REVENUE											
(A) SALES OF SERVICES AND PRODUCTS	354	809	2,447	0	21	305	0	671	0	719	63
(B) FEES	73	0	966	48	0	0	0	0	0	0	365
(C) MISCELLANEOUS	0	0	1,356	0	0	0	0	0	0	0	512
SUBTOTAL - OPERATIONAL REVENUE	427	809	4,769	48	21	305	0	671	0	719	940
(D) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0	10
(E) GOVERNMENT FUNDING											
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	486	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	14	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	427	809	5,269	48	21	305	0	671	0	719	950
2. COST OF SALES/SERVICES											
(A) WAGES	0	69	1,205	0	3	0	0	20	0	63	287
(B) CONTRACTORS' FEES	0	0	144	0	0	2	0	0	0	0	219
(C) SALARIES	258	64	379	2	0	115	0	0	0	0	59
(D) BENEFITS	34	26	280	0	0	18	0	3	0	11	52
(E) PRODUCTS/PROVISIONS	0	0	30	27	0	9	0	0	0	0	0
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	21	270	367	0	15	10	0	18	0	0	17
TOTAL COST OF SALES/SERVICES	313	429	2,405	29	18	154	0	41	0	74	634
3. GROSS CONTRIBUTION MARGIN	114	380	2,864	19	3	151	0	630	0	645	316
4. EXPENSES											
DIRECT COSTS											
(A) UTILITIES	0	10	31	4	0	50	0	36	0	0	15
(B) RENTAL OR SPACE COST	0	0	22	0	0	0	0	0	0	0	0
(C) INSURANCE	0	0	9	0	0	4	0	4	0	0	2
(D) GARBAGE	0	0	0	0	0	1	0	0	0	0	0
(E) GROUNDS COSTS	0	15	0	0	0	5	0	11	0	0	0
(F) MARKETING AND PROMOTION	5	3	2	0	0	7	0	0	0	0	0
(G) PROFESSIONAL FEES	0	1	140	0	0	4	0	0	0	0	0
(H) TAXES (IF APPLICABLE)	0	4	17	0	0	0	0	55	0	0	23
(I) TELEPHONE (LONG DISTANCE)	2	0	16	0	0	2	0	0	0	0	0
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	7	91	27	1	0	25	0	0	0	10	31
TOTAL DIRECT COSTS	14	124	264	5	0	98	0	106	0	10	71

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: OTHER

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	691	0	10,195	71	5,425	8,580	0	482	7,494	38,327
(B) FEES	986	0	3,680	0	0	3,156	0	0	0	9,274
(C) MISCELLANEOUS	1,281	0	1,263	0	89	17	0	0	0	4,518
SUBTOTAL - OPERATIONAL REVENUE	2,958	0	15,138	71	5,514	11,753	0	482	7,494	52,119
(D) INVESTMENT INCOME	0	0	9	0	15	394	0	0	31	459
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	39	0	0	107	0	0	0	632
(III) FEDERAL	0	0	585	0	0	20	0	0	0	605
(IV) MUNICIPAL	0	0	0	0	0	31	0	0	0	31
(F) DONATIONS	0	0	101	0	0	38	0	0	0	153
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	54	0	0	0	54
TOTAL REVENUE	2,958	0	15,872	71	5,529	12,397	0	482	7,525	54,053
2. COST OF SALES/SERVICES										
(A) WAGES	0	0	3,907	0	0	3,588	0	0	0	9,142
(B) CONTRACTORS' FEES	0	0	0	0	0	169	0	0	59	593
(C) SALARIES	2,275	0	2,836	5	1,340	132	0	25	1,213	8,703
(D) BENEFITS	252	0	825	1	175	670	0	3	264	2,614
(E) PRODUCTS/PROVISIONS	0	0	2,797	0	321	1,299	0	0	472	4,955
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	2,536	0	2,201	13	35	1,347	0	0	2,410	9,260
TOTAL COST OF SALES/SERVICES	5,063	0	12,566	19	1,871	7,205	0	28	4,418	35,267
3. GROSS CONTRIBUTION MARGIN	-2,105	0	3,306	52	3,658	5,192	0	454	3,107	18,786
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	0	0	523	9	653	756	0	0	1,267	3,354
(B) RENTAL OR SPACE COST	0	0	375	0	5	97	0	0	0	499
(C) INSURANCE	0	0	89	0	10	30	0	3	0	151
(D) GARBAGE	0	0	0	0	0	0	0	0	0	1
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0	31
(F) MARKETING AND PROMOTION	0	0	590	0	0	132	0	0	0	739
(G) PROFESSIONAL FEES	0	0	469	0	0	38	0	10	0	662
(H) TAXES (IF APPLICABLE)	0	0	1	0	696	473	0	110	0	1,379
(I) TELEPHONE (LONG DISTANCE)	0	0	72	0	5	141	0	0	0	238
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	52	0	67	13	178	1,009	0	60	48	1,619
TOTAL DIRECT COSTS	52	0	2,186	22	1,547	2,676	0	183	1,315	8,673

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: OTHER

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	OCAD (9)	OISE (10)	OTTAWA (11)
5. EQUIPMENT AND CAPITAL COSTS:											
(A) MAINTENANCE	0	0	32	0	0	26	0	6	0	0	15
(B) CAPITAL PROJECTS	0	0	51	0	0	0	0	0	0	0	87
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	28	4	0	8	0	0	0	0	15
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	72	0	19	0	0	1	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	160	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	2,172	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	160	2,355	4	19	34	0	7	0	0	117
6. OVERHEAD COSTS:											
(A) FINANCE COSTS - EXTERNAL	0	160	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0	0	48
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	-1,486	0	0	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	160	-1,486	0	0	0	0	0	0	0	48
7. TOTAL EXPENSES	14	444	1,133	9	19	132	0	113	0	10	236
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	100	-64	1,731	10	-16	19	0	517	0	635	80
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	635	0
10. NET INCOME (LOSS) BEFORE RESERVES	100	-64	1,731	10	-16	19	0	517	0	0	80
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	-8	7	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	100	-64	1,739	3	-16	19	0	517	0	0	80
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	-195	1,049	37	0	0	0	0	0	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	1,018	120	40	0	0	0	0	0	0	0

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: OTHER

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	0	0	795	0	1,016	339	0	120	249	2,598
(B) CAPITAL PROJECTS	0	0	322	10	369	746	0	380	0	1,965
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	0	0	42	0	0	0	245	342
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	120	0	61	93	0	0	0	366
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	837	0	0	1,020	0	0	0	2,017
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	4	0	557	1,984	0	0	0	4,717
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	2,078	10	2,045	4,182	0	500	494	12,005
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	50	0	0	0	0	0	2,364	2,574
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0	48
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	20	94	133	0	0	0	-1,239
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	9	0	0	0	0	-55	0	-46
TOTAL OVERHEAD COSTS	0	0	59	20	94	133	0	-55	2,364	1,337
7. TOTAL EXPENSES	52	0	4,323	52	3,686	6,991	0	628	4,173	22,015
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-2,157	0	-1,017	0	-28	-1,799	0	-174	-1,066	-3,229
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	635
10. NET INCOME (LOSS) BEFORE RESERVES	-2,157	0	-1,017	0	-28	-1,799	0	-174	-1,066	-3,864
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	266	0	0	0	0	265
12. NET INCOME (LOSS) FOR THE YEAR	-2,157	0	-1,017	0	-294	-1,799	0	-174	-1,066	-4,129
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	1,501	0	74	-4,313	122	0	0	-1,725
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	1,202	0	367	0	0	0	0	2,747

STATEMENT OF INCOME (LOSS) BY AFFILIATED AND FEDERATED COLLEGES AND UNIVERSITIES

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: TOTAL

	HUNTINGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	401	212	1	2,546	94	558	937	752	2,327	0
(B) FEES	0	478	145	418	666	0	2,251	2,388	3,331	513
(C) MISCELLANEOUS	0	5	0	364	86	0	13	0	51	43
SUBTOTAL - OPERATIONAL REVENUE	401	695	146	3,328	846	558	3,201	3,140	5,709	556
(D) INVESTMENT INCOME	0	0	0	14	0	0	0	0	0	0
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	207	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	39	0	0	33	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	145	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	18	0	0	0
TOTAL REVENUE	401	695	146	3,526	846	558	3,252	3,140	5,916	556
2. COST OF SALES/SERVICES										
(A) WAGES	97	131	0	0	0	353	516	891	1,556	0
(B) CONTRACTORS' FEES	0	0	0	0	406	0	67	1,408	0	138
(C) SALARIES	0	94	48	1,227	120	0	400	0	134	0
(D) BENEFITS	21	30	7	174	26	62	175	161	286	0
(E) PRODUCTS/PROVISIONS	15	0	0	1,117	0	151	579	0	999	0
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	8	11	71	110	43	67	79	70	503	0
TOTAL COST OF SALES/SERVICES	141	266	126	2,628	595	633	1,816	2,530	3,478	138
3. GROSS CONTRIBUTION MARGIN	260	429	20	898	251	-75	1,436	610	2,438	418
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	43	59	21	84	102	0	3	282	490	0
(B) RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(C) INSURANCE	0	8	0	6	0	0	1	29	16	0
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	9	0	0	2	0	0	4	0	0	0
(F) MARKETING AND PROMOTION	0	0	0	9	0	0	33	0	0	0
(G) PROFESSIONAL FEES	0	0	0	0	0	0	2	0	0	0
(H) TAXES (IF APPLICABLE)	0	0	0	1	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	1	0	0	0	0	0	1	0	0	0
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	9	0	0	40	0	0	7	7	150	0
TOTAL DIRECT COSTS	62	67	21	142	102	0	51	318	656	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: TOTAL

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST.PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST.PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
1. REVENUE									
(A) SALES OF SERVICES AND PRODUCTS	271	94	138	11	32	26	169	42	8,611
(B) FEES	609	893	631	745	863	1,681	2,198	0	17,810
(C) MISCELLANEOUS	0	0	7	0	17	114	11	0	711
SUBTOTAL - OPERATIONAL REVENUE	880	987	776	756	912	1,821	2,378	42	27,132
(D) INVESTMENT INCOME	0	0	23	0	90	0	0	0	127
(E) GOVERNMENT FUNDING									
(I) MET	0	0	0	0	0	0	0	0	207
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	72
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	33	121	0	419	0	0	0	718
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	4	22
TOTAL REVENUE	880	1,020	920	756	1,421	1,821	2,378	46	28,278
2. COST OF SALES/SERVICES									
(A) WAGES	167	201	17	42	295	0	595	13	4,874
(B) CONTRACTORS' FEES	0	375	356	309	478	498	804	0	4,839
(C) SALARIES	206	0	128	79	123	200	0	0	2,759
(D) BENEFITS	49	28	20	21	61	21	64	0	1,206
(E) PRODUCTS/PROVISIONS	175	0	0	3	8	0	106	26	3,179
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	45	104	26	2	166	34	125	2	1,466
TOTAL COST OF SALES/SERVICES	642	708	547	456	1,131	753	1,694	41	18,323
3. GROSS CONTRIBUTION MARGIN	238	312	373	300	290	1,068	684	5	9,955
4. EXPENSES									
DIRECT COSTS									
(A) UTILITIES	54	80	65	90	55	152	144	0	1,724
(B) RENTAL OR SPACE COST	0	0	4	0	0	0	0	0	4
(C) INSURANCE	4	15	5	5	11	0	7	0	107
(D) GARBAGE	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	23	0	0	12	0	0	0	50
(F) MARKETING AND PROMOTION	0	0	0	0	0	2	0	0	44
(G) PROFESSIONAL FEES	0	0	3	7	2	0	0	1	15
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	1
(I) TELEPHONE (LONG DISTANCE)	0	0	0	9	2	0	0	0	13
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	1	0	30	5	8	11	6	0	274
TOTAL DIRECT COSTS	59	118	107	116	90	165	157	1	2,232

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: TOTAL

	HUNT-INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	22	19	0	71	74	0	19	42	0	0
(B) CAPITAL PROJECTS	17	106	18	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	18	17	0	0	0	0	22	52	83	0
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	6	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	8	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	2	0	522	0
(G) MORTGAGE INTEREST, LEASE COSTS	20	65	22	0	0	0	0	0	1,153	0
TOTAL EQUIPMENT AND CAPITAL COSTS	91	207	40	71	74	0	43	94	1,758	0
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	105	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	178	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	820	110	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	-26	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	972	110	105	0
7. TOTAL EXPENSES	153	274	61	213	176	0	1,066	522	2,519	0
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	107	155	-41	685	75	-75	370	88	-81	418
9. LESS: SUBSIDIES RECEIVED	0	0	0	257	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	107	155	-41	428	75	-75	370	88	-81	418
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	40	0	0
12. NET INCOME (LOSS) FOR THE YEAR	107	155	-41	428	75	-75	370	48	-81	418
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	428	0	0	0	0	-241	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: TOTAL

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST.PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST.PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
5. EQUIPMENT AND CAPITAL COSTS:									
(A) MAINTENANCE	23	0	134	0	87	0	24	0	515
(B) CAPITAL PROJECTS	0	0	0	270	0	0	12	0	423
(C) EQUIPMENT AND FURNITURE REPLACEMENT	33	30	5	0	0	181	2	0	443
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	4	0	10
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	8
(F) DEPRECIATION	0	0	0	0	49	0	0	0	573
(G) MORTGAGE INTEREST, LEASE COSTS	44	0	0	9	0	212	358	0	1,883
TOTAL EQUIPMENT AND CAPITAL COSTS	100	30	139	279	136	393	400	0	3,855
6. OVERHEAD COSTS:									
(A) FINANCE COSTS - EXTERNAL	0	0	0	1	0	0	0	0	1
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	126	0	0	0	0	0	0	231
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	178
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	1	0	0	0	0	0	153	0	1,084
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	-26
TOTAL OVERHEAD COSTS	1	126	0	1	0	0	153	0	1,468
7. TOTAL EXPENSES	160	274	246	396	226	558	710	1	7,555
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	78	38	127	-96	64	510	-26	4	2,400
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	257
10. NET INCOME (LOSS) BFFORE RESERVES	78	38	127	-96	64	510	-26	4	2,143
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	40
12. NET INCOME (LOSS) FOR THE YEAR	78	38	127	-96	64	510	-26	4	2,103
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	503	0	232	2,014	0	42	2,978
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	46	0	0	46

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARIES: BOOKSTORES AND RETAIL

	BOOKSTORES					RETAIL
	SAINT PAUL (1)	VICTORIA (2)	KING'S & ST PETER'S (3)	DOMINICAIN (4)	TOTAL (5)	RENISON (6)
1. REVENUE						
(A) SALES OF SERVICES AND PRODUCTS	420	271	0	36	727	10
(B) FEES	0	0	0	0	0	0
(C) MISCELLANEOUS	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	420	271	0	36	727	10
(D) INVESTMENT INCOME	0	0	0	0	0	0
(E) GOVERNMENT FUNDING						
(I) MET	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	4	4	0
TOTAL REVENUE	420	271	0	40	731	10
2. COST OF SALES/SERVICES						
(A) WAGES	0	1	0	13	14	0
(B) CONTRACTORS' FEES	0	0	0	0	0	0
(C) SALARIES	106	56	0	0	162	0
(D) BENEFITS	17	13	0	0	30	0
(E) PRODUCTS/PROVISIONS	304	272	2	26	604	0
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	8	2	0	2	12	8
TOTAL COST OF SALES/SERVICES	435	344	2	41	822	8
3. GROSS CONTRIBUTION MARGIN	-15	-73	-2	-1	-91	2
4. EXPENSES						
DIRECT COSTS						
(A) UTILITIES	0	0	0	0	0	0
(B) RENTAL OR SPACE COST	0	0	0	0	0	0
(C) INSURANCE	0	0	0	0	0	0
(D) GARBAGE	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	1	0	0	0	1	0
(G) PROFESSIONAL FEES	0	0	0	1	1	0
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	0	0	0	0	0
TOTAL DIRECT COSTS	1	0	0	1	2	0

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARIES: BOOKSTORES AND RETAIL

	BOOKSTORES					RETAIL
	SAINT PAUL (1)	VICTORIA (2)	KING'S ST.PETER'S (3)	DOMINICAIN (4)	TOTAL (5)	RENISON (6)
5. EQUIPMENT AND CAPITAL COSTS:						
(A) MAINTENANCE	2	0	0	0	2	0
(B) CAPITAL PROJECTS	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	0	0	0	0
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	2	0	0	0	2	0
6. OVERHEAD COSTS:						
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	3	0	0	3	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	3	0	0	3	0
7. TOTAL EXPENSES	3	3	0	1	7	0
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-18	-76	-2	-2	-98	2
9. LESS: SUBSIDIES RECEIVED	-19	0	0	0	-19	0
10. NET INCOME (LOSS) BEFORE RESERVES	1	-76	-2	-2	-79	2
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	1	-76	-2	-2	-79	2
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	1	-241	0	36	-204	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARIES: BEVERAGES AND PRINTING

	BEVERAGES			PRINTING				
	SAINT MICHAEL'S (1)	VICTORIA (2)	TOTAL (3)	SAINT PAUL (4)	SAINT MICHAEL'S (5)	BRESCIA (6)	DOMINICAIN (7)	TOTAL (8)
1. REVENUE								
(A) SALES OF SERVICES AND PRODUCTS	16	46	62	132	62	12	6	212
(B) FEES	0	0	0	0	0	0	0	0
(C) MISCELLANEOUS	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	16	46	62	132	62	12	6	212
(D) INVESTMENT INCOME	0	0	0	0	0	0	0	0
(E) GOVERNMENT FUNDING								
(I) MET	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0
TOTAL REVENUE	16	46	62	132	62	12	6	212
2. COST OF SALES/SERVICES								
(A) WAGES	6	0	6	0	25	0	0	25
(B) CONTRACTORS' FEES	0	0	0	0	0	0	0	0
(C) SALARIES	3	0	3	51	0	0	0	51
(D) BENEFITS	1	0	1	8	2	0	0	10
(E) PRODUCTS/PROVISIONS	9	25	34	0	21	6	0	27
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	85	0	0	0	85
TOTAL COST OF SALES/SERVICES	19	25	44	144	48	6	0	198
3. GROSS CONTRIBUTION MARGIN	-3	21	18	-12	14	6	6	14
4. EXPENSES								
DIRECT COSTS								
(A) UTILITIES	0	0	0	0	0	0	0	0
(B) RENTAL OR SPACE COST	0	0	0	0	0	0	0	0
(C) INSURANCE	0	0	0	0	0	0	0	0
(D) GARBAGE	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	0	0	0	0	0	0	0	0
(G) PROFESSIONAL FEES	0	0	0	0	0	0	0	0
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	0	0	0	0	0	0	0
TOTAL DIRECT COSTS	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARIES: BEVERAGES AND PRINTING

	BEVERAGES			PRINTING				
	SAINT MICHAEL'S (1)	VICTORIA (2)	TOTAL (3)	SAINT PAUL (4)	SAINT MICHAEL'S (5)	BRESCIA (6)	DOMINICAIN (7)	TOTAL (8)
5. EQUIPMENT AND CAPITAL COSTS:								
(A) MAINTENANCE	2	0	2	1	3	0	0	4
(B) CAPITAL PROJECTS	0	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	0	0	8	0	0	8
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	2	0	2	1	11	0	0	12
6. OVERHEAD COSTS:								
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	7	0	0	7
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	6	0	0	6
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	13	0	0	13
7. TOTAL EXPENSES	2	0	2	1	24	0	0	25
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-5	21	16	-13	-10	6	6	-11
9. LESS: SUBSIDIES RECEIVED	0	0	0	-18	0	0	0	-18
10. NET INCOME (LOSS) BEFORE RESERVES	-5	21	16	5	-10	6	6	7
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	-5	21	16	5	-10	6	6	7
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	5	0	6	0	11
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: FOOD

	HUNTINGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	0	0	0	0	94	271	272	334	860	0
(B) FEES	0	0	0	0	0	0	793	1,070	1,134	0
(C) MISCELLANEOUS	0	0	0	0	0	0	6	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	0	0	0	0	94	271	1,071	1,404	1,994	0
(D) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	0	94	271	1,071	1,404	1,994	0
2. COST OF SALES/SERVICES										
(A) WAGES	0	0	0	0	0	192	310	92	806	0
(B) CONTRACTORS' FEES	0	0	0	0	406	0	67	1,094	0	138
(C) SALARIES	0	0	0	0	0	0	151	0	78	0
(D) BENEFITS	0	0	0	0	0	35	111	15	169	0
(E) PRODUCTS/PROVISIONS	0	0	0	0	0	120	419	0	702	0
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	0	0	18	45	8	211	0
TOTAL COST OF SALES/SERVICES	0	0	0	0	406	365	1,103	1,209	1,966	138
3. GROSS CONTRIBUTION MARGIN	0	0	0	0	-312	-94	-32	195	28	-138
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	0	0	0	0	0	0	2	34	86	0
(B) RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(C) INSURANCE	0	0	0	0	0	0	0	4	1	0
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	0	0	0	0	0	0	1	0	0	0
(G) PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	1	0	0	0
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	0	0	0	0	0	3	0	0	0
TOTAL DIRECT COSTS	0	0	0	0	0	0	7	38	87	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: FOOD

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST.PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST.PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
1. REVENUE									
(A) SALES OF SERVICES AND PRODUCTS	112	6	0	0	7	0	0	0	1,956
(B) FEES	299	0	328	0	343	210	730	0	4,907
(C) MISCELLANEOUS	0	0	0	0	1	0	0	0	7
SUBTOTAL - OPERATIONAL REVENUE	411	6	328	0	351	210	730	0	6,870
(D) INVESTMENT INCOME	0	0	6	0	0	0	0	0	6
(E) GOVERNMENT FUNDING									
(I) MET	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	411	6	334	0	351	210	730	0	6,876
2. COST OF SALES/SERVICES									
(A) WAGES	142	0	0	0	0	0	180	0	1,722
(B) CONTRACTORS' FEES	0	0	265	0	478	0	682	0	3,130
(C) SALARIES	39	0	0	0	0	0	0	0	268
(D) BENEFITS	20	0	1	0	0	0	26	0	377
(E) PRODUCTS/PROVISIONS	161	0	0	0	0	0	94	0	1,496
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	13	0	2	0	0	0	41	0	338
TOTAL COST OF SALES/SERVICES	375	0	268	0	478	0	1,023	0	7,331
3. GROSS CONTRIBUTION MARGIN	36	6	66	0	-127	210	-293	0	-455
4. EXPENSES									
DIRECT COSTS									
(A) UTILITIES	0	0	28	0	0	0	57	0	207
(B) RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0
(C) INSURANCE	0	0	0	0	0	0	0	0	5
(D) GARBAGE	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	1
(G) PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	1
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	0	0	0	0	0	0	0	3
TOTAL DIRECT COSTS	0	0	28	0	0	0	57	0	217

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: FOOD

	HUNT-INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	0	0	0	0	0	0	11	32	0	0
(B) CAPITAL PROJECTS	0	0	0	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	0	0	0	0	4	18	31	0
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	0	0	0	0	15	50	31	0
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	26	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	56	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	98	49	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	154	49	26	0
7. TOTAL EXPENSES	0	0	0	0	0	0	176	137	144	0
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	0	0	-312	-94	-208	58	-116	-138
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	0	0	0	0	-312	-94	-208	58	-116	-138
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	20	0	0
12. NET INCOME (LOSS) FOR THE YEAR	0	0	0	0	-312	-94	-208	38	-116	-138
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: FOOD

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST.PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST.PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
5. EQUIPMENT AND CAPITAL COSTS:									
(A) MAINTENANCE	3	0	10	0	0	0	24	0	80
(B) CAPITAL PROJECTS	0	0	0	0	0	0	10	0	10
(C) EQUIPMENT AND FURNITURE REPLACEMENT	5	0	0	0	0	0	2	0	60
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	0	212	0	0	212
TOTAL EQUIPMENT AND CAPITAL COSTS	8	0	10	0	0	212	36	0	362
6. OVERHEAD COSTS:									
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	26
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	56
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	79	0	226
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	79	0	308
7. TOTAL EXPENSES	8	0	38	0	0	212	172	0	887
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	28	6	28	0	-127	-2	-465	0	-1,342
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	28	6	28	0	-127	-2	-465	0	-1,342
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	20
12. NET INCOME (LOSS) FOR THE YEAR	28	5	28	0	-127	-2	-465	0	-1,362
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	-61	0	-584	-178	0	0	-823
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RESIDENCES

	HUNTINGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	392	0	0	0	0	221	0	141	0	0
(B) FEES	0	457	145	418	666	0	766	1,318	2,197	510
(C) MISCELLANEOUS	0	5	0	364	0	0	7	0	51	0
SUBTOTAL - OPERATIONAL REVENUE	392	462	145	782	666	221	773	1,459	2,248	510
(D) INVESTMENT INCOME	0	0	0	14	0	0	0	0	0	0
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	207	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	145	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	392	462	145	941	666	221	773	1,459	2,455	510
2. COST OF SALES/SERVICES										
(A) WAGES	97	131	0	0	0	161	0	538	749	0
(B) CONTRACTORS' FEES	0	0	0	0	0	0	0	314	0	0
(C) SALARIES	0	94	48	336	120	0	112	0	0	0
(D) BENEFITS	21	30	7	41	26	27	8	98	104	0
(E) PRODUCTS/PROVISIONS	15	0	0	148	0	10	0	0	0	0
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	8	11	71	22	43	36	23	42	290	0
TOTAL COST OF SALES/SERVICES	141	266	126	547	189	234	143	992	1,143	0
3. GROSS CONTRIBUTION MARGIN	251	196	19	394	477	-13	630	467	1,312	510
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	43	59	21	77	102	0	0	223	404	0
(B) RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(C) INSURANCE	0	8	0	6	0	0	0	17	15	0
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	2	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0
(G) PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
(H) TAXES (IF APPLICABLE)	0	0	0	1	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	1	0	0	0	0	0	0	0	0	0
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	9	0	0	1	0	0	2	7	150	0
TOTAL DIRECT COSTS	53	67	21	87	102	0	2	247	569	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RESIDENCES

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST.PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST.PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
1. REVENUE									
(A) SALES OF SERVICES AND PRODUCTS	0	14	0	3	0	26	0	0	797
(B) FEES	305	893	303	741	475	1,172	1,468	0	11,834
(C) MISCELLANEOUS	0	0	7	0	12	0	0	0	446
SUBTOTAL - OPERATIONAL REVENUE	305	907	310	744	487	1,198	1,468	0	13,077
(D) INVESTMENT INCOME	0	0	1	0	74	0	0	0	89
(E) GOVERNMENT FUNDING									
(I) MET	0	0	0	0	0	0	0	0	207
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	33	0	0	0	0	0	0	178
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	305	940	311	744	561	1,198	1,468	0	13,551
2. COST OF SALES/SERVICES									
(A) WAGES	8	201	0	42	214	0	404	0	2,545
(B) CONTRACTORS' FEES	0	375	36	306	0	408	37	0	1,476
(C) SALARIES	157	0	70	78	108	194	0	0	1,317
(D) BENEFITS	26	28	9	21	47	21	37	0	551
(E) PRODUCTS/PROVISIONS	0	0	0	3	0	0	10	0	186
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	32	90	10	2	20	34	72	0	806
TOTAL COST OF SALES/SERVICES	223	694	125	452	389	657	560	0	6,881
3. GROSS CONTRIBUTION MARGIN	82	246	186	292	172	541	908	0	6,670
4. EXPENSES									
DIRECT COSTS									
(A) UTILITIES	54	80	33	90	45	152	83	0	1,466
(B) RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0
(C) INSURANCE	4	15	5	5	11	0	7	0	93
(D) GARBAGE	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	23	0	0	10	0	0	0	35
(F) MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0
(G) PROFESSIONAL FEES	0	0	0	7	1	0	0	0	8
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	1
(I) TELEPHONE (LONG DISTANCE)	0	0	0	9	2	0	0	0	12
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	1	0	10	5	8	11	6	0	210
TOTAL DIRECT COSTS	59	118	48	116	77	163	96	0	1,825

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RESIDENCES

	HUNT-INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	22	19	0	63	74	0	3	10	0	0
(B) CAPITAL PROJECTS	17	106	18	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	18	17	0	0	0	0	0	23	52	0
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	6	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	8	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	522	0
(G) MORTGAGE INTEREST, LEASE COSTS	20	65	22	0	0	0	0	0	1,153	0
TOTAL EQUIPMENT AND CAPITAL COSTS	91	207	40	63	74	0	3	33	1,727	0
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	76	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	85	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	577	61	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	662	61	76	0
7. TOTAL EXPENSES	144	274	61	150	176	0	667	341	2,372	0
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	107	-78	-42	244	301	-13	-37	126	-1,060	510
9. LESS: SUBSIDIES RECEIVED	0	0	0	-138	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	107	-78	-42	382	301	-13	-37	126	-1,060	510
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	20	0	0
12. NET INCOME (LOSS) FOR THE YEAR	107	-78	-42	382	301	-13	-37	106	-1,060	510
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	382	0	0	0	0	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RESIDENCES

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST.PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST.PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
5. EQUIPMENT AND CAPITAL COSTS:									
(A) MAINTENANCE	20	0	104	0	73	0	0	0	388
(B) CAPITAL PROJECTS	0	0	0	270	0	0	2	0	413
(C) EQUIPMENT AND FURNITURE REPLACEMENT	28	30	2	0	0	131	0	0	301
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	3	0	9
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	8
(F) DEPRECIATION	0	0	0	0	19	0	0	0	541
(G) MORTGAGE INTEREST, LEASE COSTS	44	0	0	9	0	0	358	0	1,671
TOTAL EQUIPMENT AND CAPITAL COSTS	92	30	106	279	92	131	363	0	3,331
6. OVERHEAD COSTS:									
(A) FINANCE COSTS - EXTERNAL	0	0	0	1	0	0	0	0	1
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	126	0	0	0	0	0	0	202
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	85
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	1	0	0	0	0	0	60	0	699
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	1	126	0	1	0	0	60	0	987
7. TOTAL EXPENSES	152	274	154	396	169	294	519	0	6,143
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-70	-28	32	-104	3	247	389	0	527
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	-138
10. NET INCOME (LOSS) BEFORE RESERVES	-70	-28	32	-104	3	247	389	0	665
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	20
12. NET INCOME (LOSS) FOR THE YEAR	-70	-28	32	-104	3	247	389	0	645
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	322	0	410	1,116	0	0	2,230
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: CONFERENCES

	HUNT-INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	0	0	0	0	0	66	155	277	935	0
(B) FEES	0	0	0	0	0	0	0	0	0	0
(C) MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	0	0	0	0	0	66	155	277	935	0
(D) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	0	0	66	155	277	935	0
2. COST OF SALES/SERVICES										
(A) WAGES	0	0	0	0	0	0	15	261	0	0
(B) CONTRACTORS' FEES	0	0	0	0	0	0	0	0	0	0
(C) SALARIES	0	0	0	0	0	0	44	0	0	0
(D) BENEFITS	0	0	0	0	0	0	3	48	0	0
(E) PRODUCTS/PROVISIONS	0	0	0	0	0	21	0	0	0	0
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	0	0	13	7	20	0	0
TOTAL COST OF SALES/SERVICES	0	0	0	0	0	34	69	329	0	0
3. GROSS CONTRIBUTION MARGIN	0	0	0	0	0	32	86	-52	935	0
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	0	0	0	0	0	0	0	25	0	0
(B) RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(C) INSURANCE	0	0	0	0	0	0	0	8	0	0
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0
(G) PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	0	0	0	0	0	0	0	0	0
TOTAL DIRECT COSTS	0	0	0	0	0	0	0	33	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: CONFERENCES

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST.PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST.PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
1. REVENUE									
(A) SALES OF SERVICES AND PRODUCTS	107	51	82	8	13	0	63	0	1,757
(B) FEES	0	0	0	0	0	139	0	0	139
(C) MISCELLANEOUS	0	0	0	0	0	0	11	0	11
SUBTOTAL - OPERATIONAL REVENUE	107	51	82	8	13	139	74	0	1,907
(D) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0
(E) GOVERNMENT FUNDING									
(I) MET	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	107	51	82	8	13	139	74	0	1,907
2. COST OF SALES/SERVICES									
(A) WAGES	7	0	10	0	0	0	6	0	299
(B) CONTRACTORS' FEES	0	0	52	3	0	70	28	0	153
(C) SALARIES	0	0	7	1	1	6	0	0	59
(D) BENEFITS	1	0	2	0	0	0	1	0	55
(E) PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	21
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	6	7	0	0	0	10	0	63
TOTAL COST OF SALES/SERVICES	8	6	78	4	1	76	45	0	650
3. GROSS CONTRIBUTION MARGIN	99	45	4	4	12	63	29	0	1,257
4. EXPENSES									
DIRECT COSTS									
(A) UTILITIES	0	0	0	0	0	0	4	0	29
(B) RENTAL OR SPACE COST	0	0	4	0	0	0	0	0	4
(C) INSURANCE	0	0	0	0	0	0	0	0	8
(D) GARBAGE	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	0	0	0	0	0	2	0	0	2
(G) PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	0	0	0	0	0	0	0	0
TOTAL DIRECT COSTS	0	0	4	0	0	2	4	0	43

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: CONFERENCES

	HUNTINGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	0	0	0	0	0	0	0	0	0	0
(B) CAPITAL PROJECTS	0	0	0	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	0	0	0	0	10	11	0	0
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	0	0	0	0	10	11	0	0
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
7. TOTAL EXPENSES	0	0	0	0	0	0	10	44	0	0
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	0	0	0	32	76	-96	935	0
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	0	0	0	0	0	32	76	-96	935	0
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	0	0	0	0	0	32	76	-96	935	0
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: CONFERENCES

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST.PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST.PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
5. EQUIPMENT AND CAPITAL COSTS:									
(A) MAINTENANCE	0	0	0	0	0	0	0	0	0
(B) CAPITAL PROJECTS	0	0	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	0	0	0	0	0	0	21
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	1	0	1
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	0	0	0	0	1	0	22
6. OVERHEAD COSTS:									
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	9	0	9
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	9	0	9
7. TOTAL EXPENSES	0	0	4	0	0	2	14	0	74
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	99	45	0	4	12	61	15	0	1,183
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	99	45	0	4	12	61	15	0	1,183
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	99	45	0	4	12	61	15	0	1,183
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	76	0	12	302	0	0	390
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PARKING

	HUNT-INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	9	0	1	0	0	0	181	0	215	0
(B) FEES	0	21	0	0	0	0	46	0	0	3
(C) MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	9	21	1	0	0	0	227	0	215	3
(D) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	9	21	1	0	0	0	227	0	215	3
2. COST OF SALES/SERVICES										
(A) WAGES	0	0	0	0	0	0	69	0	0	0
(B) CONTRACTORS' FEES	0	0	0	0	0	0	0	0	0	0
(C) SALARIES	0	0	0	0	0	0	0	0	0	0
(D) BENEFITS	0	0	0	0	0	0	10	0	0	0
(E) PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	0	0
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	0	0	0	2	0	0	0
TOTAL COST OF SALES/SERVICES	0	0	0	0	0	0	81	0	0	0
3. GROSS CONTRIBUTION MARGIN	9	21	1	0	0	0	146	0	215	3
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	0	0	0	0	0	0	0	0	0	0
(B) RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(C) INSURANCE	0	0	0	0	0	0	0	0	0	0
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	9	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0
(G) PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	0	0	0	0	0	0	0	0	0
TOTAL DIRECT COSTS	9	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PARKING

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST.PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST.PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
1. REVENUE									
(A) SALES OF SERVICES AND PRODUCTS	7	13	46	0	0	0	96	0	568
(B) FEES	5	0	0	4	45	160	0	0	284
(C) MISCELLANEOUS	0	0	0	0	4	0	0	0	4
SUBTOTAL - OPERATIONAL REVENUE	12	13	46	4	49	160	96	0	856
(D) INVESTMENT INCOME	0	0	1	0	0	0	0	0	1
(E) GOVERNMENT FUNDING									
(I) MET	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	12	13	47	4	49	160	96	0	857
2. COST OF SALES/SERVICES									
(A) WAGES	0	0	1	0	3	0	5	0	78
(B) CONTRACTORS' FEES	0	0	3	0	0	20	57	0	80
(C) SALARIES	0	0	0	0	3	0	0	0	3
(D) BENEFITS	0	0	0	0	0	0	0	0	10
(E) PRODUCTS/PROVISIONS	0	0	0	0	2	0	0	0	2
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	0	0	0	2	0	4
TOTAL COST OF SALES/SERVICES	0	0	4	0	8	20	64	0	177
3. GROSS CONTRIBUTION MARGIN	12	13	43	4	41	140	32	0	680
4. EXPENSES									
DIRECT COSTS									
(A) UTILITIES	0	0	3	0	0	0	0	0	3
(B) RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0
(C) INSURANCE	0	0	0	0	0	0	0	0	0
(D) GARBAGE	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	9
(F) MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0
(G) PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	0	0	0	0	0	0	0	0
TOTAL DIRECT COSTS	0	0	3	0	0	0	0	0	12

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PARKING

	HUNT-INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	0	0	0	0	0	0	0	0	0	0
(B) CAPITAL PROJECTS	0	0	0	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	0	0	0	0	0	0	0	0
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	0	0	0	0	0	0	0	0
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	10	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	-26	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	-16	0	0	0
7. TOTAL EXPENSES	9	0	0	0	0	0	-16	0	0	0
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	21	1	0	0	0	162	0	215	3
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	0	21	1	0	0	0	162	0	215	3
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	0	21	1	0	0	0	162	0	215	3
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PARKING

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST.PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST.PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
5. EQUIPMENT AND CAPITAL COSTS:									
(A) MAINTENANCE	0	0	20	0	0	0	0	0	20
(B) CAPITAL PROJECTS	0	0	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	1	0	0	50	0	0	51
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	21	0	0	50	0	0	71
6. OVERHEAD COSTS:									
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	10
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	5	0	5
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	-26
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	5	0	-11
7. TOTAL EXPENSES	0	0	24	0	0	50	5	0	72
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	12	13	19	4	41	90	27	0	608
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	12	13	19	4	41	90	27	0	608
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	12	13	19	4	41	90	27	0	608
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	7	0	79	586	0	0	672
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	-114	0	0	-114

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: OTHER

	HUNT-INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	0	212	0	1,994	0	0	251	0	0	0
(B) FEES	0	0	0	0	0	0	646	0	0	0
(C) MISCELLANEOUS	0	0	0	0	86	0	0	0	0	43
SUBTOTAL - OPERATIONAL REVENUE	0	212	0	1,994	86	0	897	0	0	43
(D) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	39	0	0	33	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	18	0	0	0
TOTAL REVENUE	0	212	0	2,033	86	0	948	0	0	43
2. COST OF SALES/SERVICES										
(A) WAGES	0	0	0	0	0	0	91	0	0	0
(B) CONTRACTORS' FEES	0	0	0	0	0	0	0	0	0	0
(C) SALARIES	0	0	0	734	0	0	90	0	0	0
(D) BENEFITS	0	0	0	108	0	0	40	0	0	0
(E) PRODUCTS/PROVISIONS	0	0	0	665	0	0	130	0	0	0
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	-5	0	0	2	0	0	0
TOTAL COST OF SALES/SERVICES	0	0	0	1,502	0	0	353	0	0	0
3. GROSS CONTRIBUTION MARGIN	0	212	0	531	86	0	595	0	0	43
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	0	0	0	7	0	0	1	0	0	0
(B) RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(C) INSURANCE	0	0	0	0	0	0	1	0	0	0
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	4	0	0	0
(F) MARKETING AND PROMOTION	0	0	0	8	0	0	32	0	0	0
(G) PROFESSIONAL FEES	0	0	0	0	0	0	2	0	0	0
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	0	0	39	0	0	2	0	0	0
TOTAL DIRECT COSTS	0	0	0	54	0	0	42	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: OTHER

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST.PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST.PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
1. REVENUE									
(A) SALES OF SERVICES AND PRODUCTS	45	0	10	0	0	0	10	0	2,522
(B) FEES	0	0	0	0	0	0	0	0	646
(C) MISCELLANEOUS	0	0	0	0	0	114	0	0	243
SUBTOTAL - OPERATIONAL REVENUE	45	0	10	0	0	114	10	0	3,411
(D) INVESTMENT INCOME	0	0	15	0	16	0	0	0	31
(E) GOVERNMENT FUNDING									
(I) MET	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	72
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	121	0	419	0	0	0	540
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	18
TOTAL REVENUE	45	0	146	0	435	114	10	0	4,072
2. COST OF SALES/SERVICES									
(A) WAGES	10	0	6	0	78	0	0	0	185
(B) CONTRACTORS' FEES	0	0	0	0	0	0	0	0	0
(C) SALARIES	10	0	51	0	11	0	0	0	896
(D) BENEFITS	2	0	8	0	14	0	0	0	172
(E) PRODUCTS/PROVISIONS	14	0	0	0	0	0	0	0	809
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	7	0	146	0	0	0	150
TOTAL COST OF SALES/SERVICES	36	0	72	0	249	0	0	0	2,212
3. GROSS CONTRIBUTION MARGIN	9	0	74	0	186	114	10	0	1,860
4. EXPENSES									
DIRECT COSTS									
(A) UTILITIES	0	0	1	0	10	0	0	0	19
(B) RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0
(C) INSURANCE	0	0	0	0	0	0	0	0	1
(D) GARBAGE	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	2	0	0	0	6
(F) MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	40
(G) PROFESSIONAL FEES	0	0	3	0	1	0	0	0	6
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	0	20	0	0	0	0	0	61
TOTAL DIRECT COSTS	0	0	24	0	13	0	0	0	133

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: OTHER

	HUNT-INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	0	0	0	5	0	0	0	0	0	0
(B) CAPITAL PROJECTS	0	0	0	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	0	0	0	0	0	0	0	0
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	2	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	0	5	0	0	2	0	0	0
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	20	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	139	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	159	0	0	0
7. TOTAL EXPENSES	0	0	0	59	0	0	203	0	0	0
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	212	0	472	86	0	392	0	0	43
9. LESS: SUBSIDIES RECEIVED	0	0	0	432	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	0	212	0	40	86	0	392	0	0	43
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	0	212	0	40	86	0	392	0	0	43
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	40	0	0	0	0	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: OTHER

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST.PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST.PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
5. EQUIPMENT AND CAPITAL COSTS:									
(A) MAINTENANCE	0	0	0	0	14	0	0	0	19
(B) CAPITAL PROJECTS	0	0	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	2	0	0	0	0	0	2
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	30	0	0	0	32
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	2	0	44	0	0	0	53
6. OVERHEAD COSTS:									
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	20
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	139
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	0	0	159
7. TOTAL EXPENSES	0	0	26	0	57	0	0	0	345
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	9	0	48	0	129	114	10	0	1,515
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	432
10. NET INCOME (LOSS) BEFORE RESERVES	9	0	48	0	129	114	10	0	1,083
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	9	0	48	0	129	114	10	0	1,083
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	159	0	309	188	0	6	702
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	160	0	0	160

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SUMMARY OF STATEMENT OF INCOME (LOSS)

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TOTAL FOR UNIVERSITIES

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) OPERATIONAL REVENUE	111,423	23,211	73,845	3,147	135,615	15,458	27,937	24,096	52,119	466,851
(B) INVESTMENT INCOME	-18	-3	-23	0	1,293	-27	400	-18	459	2,063
(C) GOVERNMENT FUNDING - MET	4	1	2	0	4,092	0	2	1	0	4,102
(D) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	135	1,268	1,403
(E) DONATIONS	0	0	0	0	0	0	0	0	153	153
(F) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	169	54	223
TOTAL REVENUE	111,409	23,209	73,824	3,147	141,000	15,431	28,339	24,383	54,053	474,795
2. COST OF SALES/SERVICES	103,414	21,212	62,963	2,628	52,643	10,234	12,406	20,680	35,267	321,447
3. GROSS CONTRIBUTION MARGIN	7,995	1,997	10,861	519	88,357	5,197	15,933	3,703	18,786	153,348
4. EXPENSES										
(A) DIRECT COSTS	2,311	587	3,576	142	24,155	1,759	2,584	1,343	8,673	45,130
(B) EQUIPMENT AND CAPITAL COSTS	1,667	315	4,685	231	38,978	2,376	6,027	3,119	12,005	69,403
(C) OVERHEAD COSTS	2,430	568	2,631	331	14,221	400	3,266	302	1,337	25,486
TOTAL EXPENSES	6,408	1,470	10,892	704	77,354	4,535	11,877	4,764	22,015	140,019
5. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	1,587	527	-31	-185	11,003	662	4,056	-1,061	-3,229	13,329
6. LESS: SUBSIDIES RECEIVED	0	0	12	0	0	0	190	-343	635	494
7. NET INCOME (LOSS) BEFORE RESERVES	1,587	527	-43	-185	11,003	662	3,866	-718	-3,864	12,835
8. ALLOCATION TO RESERVES (APPROPRIATIONS)	151	27	129	-30	1,139	3	16	293	265	1,992
9. NET INCOME (LOSS) FOR THE YEAR	1,436	500	-172	-155	9,864	660	3,850	-1,011	-4,129	10,843
10. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	2,466	-678	-1,650	-208	410	-1,779	10,853	-1,099	-1,725	6,590
11. ACCUMULATED RESERVE BALANCES APRIL 30	381	120	640	147	9,201	12	7,097	259	2,747	20,604

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SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: BROCK

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) OPERATIONAL REVENUE	4,979	0	0	0	4,384	0	763	1,196	427	11,749
(B) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(C) GOVERNMENT FUNDING - MET	0	0	0	0	259	0	0	0	0	259
(D) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(E) DONATIONS	0	0	0	0	0	0	0	0	0	0
(F) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	4,979	0	0	0	4,643	0	763	1,196	427	12,008
2. COST OF SALES/SERVICES	4,278	0	0	0	1,037	0	200	1,196	313	7,024
3. GROSS CONTRIBUTION MARGIN	701	0	0	0	3,606	0	563	0	114	4,984
4. EXPENSES										
(A) DIRECT COSTS	66	0	0	0	827	0	0	0	14	907
(B) EQUIPMENT AND CAPITAL COSTS	56	0	0	0	2,983	0	563	0	0	3,602
(C) OVERHEAD COSTS	347	0	0	0	0	0	0	0	0	347
TOTAL EXPENSES	469	0	0	0	3,810	0	563	0	14	4,856
5. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	232	0	0	0	-204	0	0	0	100	128
6. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
7. NET INCOME (LOSS) BEFORE RESERVES	232	0	0	0	-204	0	0	0	100	128
8. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	-225	0	0	0	0	-225
9. NET INCOME (LOSS) FOR THE YEAR	232	0	0	0	21	0	0	0	100	353
10. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
11. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: CARLETON

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) OPERATIONAL REVENUE	6,011	2,902	6,924	0	4,484	2,724	2,629	367	809	26,850
(B) INVESTMENT INCOME	3	5	8	0	0	0	27	0	0	43
(C) GOVERNMENT FUNDING - MET	0	0	0	0	304	0	0	0	0	304
(D) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	135	0	135
(E) DONATIONS	0	0	0	0	0	0	0	0	0	0
(F) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	169	0	169
TOTAL REVENUE	6,014	2,907	6,932	0	4,788	2,724	2,656	671	809	27,501
2. COST OF SALES/SERVICES	5,866	2,776	5,759	0	1,908	1,883	805	631	429	20,057
3. GROSS CONTRIBUTION MARGIN	148	131	1,173	0	2,880	841	1,851	40	380	7,444
4. EXPENSES										
(A) DIRECT COSTS	280	40	684	0	639	96	686	182	124	2,731
(B) EQUIPMENT AND CAPITAL COSTS	131	0	472	0	2,581	4	346	7	160	3,701
(C) OVERHEAD COSTS	252	63	28	0	144	0	137	0	160	784
TOTAL EXPENSES	663	103	1,184	0	3,364	100	1,169	189	444	7,216
5. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-515	28	-11	0	-484	741	682	-149	-64	228
6. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
7. NET INCOME (LOSS) BEFORE RESERVES	-515	28	-11	0	-484	741	682	-149	-64	228
8. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	20	0	0	0	0	52	267	0	339
9. NET INCOME (LOSS) FOR THE YEAR	-515	8	-11	0	-484	741	630	-416	-64	-111
10. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	-2,131	0	0	-335	-195	-2,661
11. ACCUMULATED RESERVE BALANCES APRIL 30	0	97	56	0	0	0	455	0	1,018	1,626

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: GUELPH

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) OPERATIONAL REVENUE	4,495	1,861	12,375	1,252	13,913	0	1,158	114	4,769	39,937
(B) INVESTMENT INCOME	0	0	0	0	132	0	0	0	0	132
(C) GOVERNMENT FUNDING - MET	0	0	0	0	375	0	0	0	0	375
(D) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	486	486
(E) DONATIONS	0	0	0	0	0	0	0	0	14	14
(F) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	4,495	1,861	12,375	1,252	14,420	0	1,158	114	5,269	40,944
2. COST OF SALES/SERVICES	4,226	1,282	10,587	863	4,156	0	345	32	2,405	23,896
3. GROSS CONTRIBUTION MARGIN	269	579	1,788	389	10,264	0	813	82	2,864	17,048
4. EXPENSES										
(A) DIRECT COSTS	16	150	78	17	4,242	0	3	0	264	4,770
(B) EQUIPMENT AND CAPITAL COSTS	41	33	694	130	2,540	0	109	0	2,355	5,902
(C) OVERHEAD COSTS	245	0	1,179	182	3,645	0	0	0	-1,486	3,765
TOTAL EXPENSES	302	183	1,951	329	10,427	0	112	0	1,133	14,437
5. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-33	396	-163	60	-163	0	701	82	1,731	2,611
6. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
7. NET INCOME (LOSS) BEFORE RESERVES	-33	396	-163	60	-163	0	701	82	1,731	2,611
8. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	-8	-8
9. NET INCOME (LOSS) FOR THE YEAR	-33	396	-163	60	-163	0	701	82	1,739	2,619
10. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	-387	10	28	-868	0	1,015	0	1,049	847
11. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	24	131	0	0	0	0	120	275

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: LAKEHEAD

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) OPERATIONAL REVENUE	4,401	169	160	24	4,982	0	362	0	48	10,146
(B) INVESTMENT INCOME	0	0	0	0	102	0	0	0	0	102
(C) GOVERNMENT FUNDING - MET	0	0	0	0	199	0	0	0	0	199
(D) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(E) DONATIONS	0	0	0	0	0	0	0	0	0	0
(F) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	4,401	169	160	24	5,283	0	362	0	48	10,447
2. COST OF SALES/SERVICES	4,191	135	90	31	3,383	0	287	0	29	8,146
3. GROSS CONTRIBUTION MARGIN	210	34	70	-7	1,900	0	75	0	19	2,301
4. EXPENSES										
(A) DIRECT COSTS	102	91	70	0	425	0	182	0	5	875
(B) EQUIPMENT AND CAPITAL COSTS	35	0	6	0	1,497	0	9	0	4	1,551
(C) OVERHEAD COSTS	0	0	0	0	-158	0	0	0	0	-158
TOTAL EXPENSES	137	91	76	0	1,764	0	191	0	9	2,268
5. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	73	-57	-6	-7	136	0	-116	0	10	33
6. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
7. NET INCOME (LOSS) BEFORE RESERVES	73	-57	-6	-7	136	0	-116	0	10	33
8. ALLOCATION TO RESERVES (APPROPRIATIONS)	72	0	0	-7	0	0	0	0	7	72
9. NET INCOME (LOSS) FOR THE YEAR	1	-57	-6	0	136	0	-116	0	3	-39
10. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	72	0	141	0	-356	0	-153	0	37	-259
11. ACCUMULATED RESERVE BALANCES APRIL 30	16	0	135	0	-317	0	-269	0	40	-395

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: LAURENTIAN

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) OPERATIONAL REVENUE	2,936	0	537	361	2,264	143	324	111	21	6,697
(B) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(C) GOVERNMENT FUNDING - MET	0	0	0	0	0	0	0	0	0	0
(D) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(E) DONATIONS	0	0	0	0	0	0	0	0	0	0
(F) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	2,936	0	537	361	2,264	143	324	111	21	6,697
2. COST OF SALES/SERVICES	2,727	0	431	321	1,143	120	129	39	18	4,928
3. GROSS CONTRIBUTION MARGIN	209	0	106	40	1,121	23	195	72	3	1,769
4. EXPENSES										
(A) DIRECT COSTS	21	0	5	12	373	22	69	2	0	504
(B) EQUIPMENT AND CAPITAL COSTS	83	0	23	0	695	0	74	94	19	988
(C) OVERHEAD COSTS	118	0	2	28	58	6	11	48	0	271
TOTAL EXPENSES	222	0	30	40	1,126	28	154	144	19	1,763
5. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-13	0	76	0	-5	-5	41	-72	-16	6
6. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
7. NET INCOME (LOSS) BEFORE RESERVES	-13	0	76	0	-5	-5	41	-72	-16	6
8. ALLOCATION TO RESERVES (APPROPRIATIONS)	27	0	-25	0	-6	0	0	0	0	-4
9. NET INCOME (LOSS) FOR THE YEAR	-40	0	101	0	1	-5	41	-72	-16	10
10. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
11. ACCUMULATED RESERVE BALANCES APRIL 30	113	0	25	0	470	0	0	0	0	608

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: ALGOMA

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) OPERATIONAL REVENUE	366	0	110	27	111	0	0	0	305	919
(B) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(C) GOVERNMENT FUNDING - MET	0	0	0	0	0	0	0	0	0	0
(D) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(E) DONATIONS	0	0	0	0	0	0	0	0	0	0
(F) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	366	0	110	27	111	0	0	0	305	919
2. COST OF SALES/SERVICES	344	0	130	24	25	0	0	0	154	677
3. GROSS CONTRIBUTION MARGIN	22	0	-20	3	86	0	0	0	151	242
4. EXPENSES										
(A) DIRECT COSTS	1	0	0	0	8	0	0	0	98	107
(B) EQUIPMENT AND CAPITAL COSTS	0	0	1	0	80	0	0	0	34	115
(C) OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES	1	0	1	0	88	0	0	0	132	222
5. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	21	0	-21	3	-2	0	0	0	19	20
6. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
7. NET INCOME (LOSS) BEFORE RESERVES	21	0	-21	3	-2	0	0	0	19	20
8. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
9. NET INCOME (LOSS) FOR THE YEAR	21	0	-21	3	-2	0	0	0	19	20
10. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
11. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: HEARST

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) OPERATIONAL REVENUE	40	0	0	0	15	0	0	0	0	55
(B) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(C) GOVERNMENT FUNDING - MET	0	0	0	0	0	0	0	0	0	0
(D) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(E) DONATIONS	0	0	0	0	0	0	0	0	0	0
(F) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	40	0	0	0	15	0	0	0	0	55
2. COST OF SALES/SERVICES	40	0	0	0	0	0	0	0	0	40
3. GROSS CONTRIBUTION MARGIN	0	0	0	0	15	0	0	0	0	15
4. EXPENSES										
(A) DIRECT COSTS	0	0	0	0	15	0	0	0	0	15
(B) EQUIPMENT AND CAPITAL COSTS	0	0	0	0	0	0	0	0	0	0
(C) OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES	0	0	0	0	15	0	0	0	0	15
5. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	0	0	0	0	0	0	0	0
6. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
7. NET INCOME (LOSS) BEFORE RESERVES	0	0	0	0	0	0	0	0	0	0
8. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
9. NET INCOME (LOSS) FOR THE YEAR	0	0	0	0	0	0	0	0	0	0
10. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
11. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: McMASTER

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) OPERATIONAL REVENUE	13,946	0	8,520	0	7,686	880	1,901	2,028	671	35,632
(B) INVESTMENT INCOME	172	0	0	0	0	0	0	0	0	172
(C) GOVERNMENT FUNDING - MET	0	0	0	0	570	0	0	0	0	570
(D) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(E) DONATIONS	0	0	0	0	0	0	0	0	0	0
(F) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	14,118	0	8,520	0	8,256	880	1,901	2,028	671	36,374
2. COST OF SALES/SERVICES	13,049	0	7,415	0	3,150	465	1,125	1,770	41	27,015
3. GROSS CONTRIBUTION MARGIN	1,069	0	1,105	0	5,106	415	776	258	630	9,359
4. EXPENSES										
(A) DIRECT COSTS	203	0	280	0	1,140	61	115	96	106	2,001
(B) EQUIPMENT AND CAPITAL COSTS	158	0	583	0	2,607	34	502	116	7	4,007
(C) OVERHEAD COSTS	0	0	94	0	182	0	0	0	0	276
TOTAL EXPENSES	361	0	957	0	3,929	95	617	212	113	6,284
5. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	708	0	148	0	1,177	320	159	46	517	3,075
6. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
7. NET INCOME (LOSS) BEFORE RESERVES	708	0	148	0	1,177	320	159	46	517	3,075
8. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
9. NET INCOME (LOSS) FOR THE YEAR	708	0	148	0	1,177	320	159	46	517	3,075
10. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
11. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 31 MAY 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: ONTARIO COLLEGE OF ART & DESIGN

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) OPERATIONAL REVENUE	0	0	0	10	0	0	124	0	0	134
(B) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(C) GOVERNMENT FUNDING - MET	0	0	0	0	0	0	0	0	0	0
(D) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(E) DONATIONS	0	0	0	0	0	0	0	0	0	0
(F) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	10	0	0	124	0	0	134
2. COST OF SALES/SERVICES	0	0	0	1	0	0	18	0	0	19
3. GROSS CONTRIBUTION MARGIN	0	0	0	9	0	0	106	0	0	115
4. EXPENSES										
(A) DIRECT COSTS	0	0	0	0	0	0	0	0	0	0
(B) EQUIPMENT AND CAPITAL COSTS	0	0	0	0	0	0	0	0	0	0
(C) OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES	0	0	0	0	0	0	0	0	0	0
5. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	0	9	0	0	106	0	0	115
6. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
7. NET INCOME (LOSS) BEFORE RESERVES	0	0	0	9	0	0	106	0	0	115
8. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
9. NET INCOME (LOSS) FOR THE YEAR	0	0	0	9	0	0	106	0	0	115
10. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	9	0	0	106	0	0	115
11. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: OISE

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) OPERATIONAL REVENUE	0	0	55	0	0	0	286	2,904	719	3,964
(B) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(C) GOVERNMENT FUNDING - MET	0	0	0	0	0	0	0	0	0	0
(D) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(E) DONATIONS	0	0	0	0	0	0	0	0	0	0
(F) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	55	0	0	0	286	2,904	719	3,964
2. COST OF SALES/SERVICES	0	0	0	0	0	0	93	2,513	74	2,680
3. GROSS CONTRIBUTION MARGIN	0	0	55	0	0	0	193	391	645	1,284
4. EXPENSES										
(A) DIRECT COSTS	0	0	22	0	0	0	3	357	10	392
(B) EQUIPMENT AND CAPITAL COSTS	0	0	21	0	0	0	0	32	0	53
(C) OVERHEAD COSTS	0	0	0	0	0	0	0	47	0	47
TOTAL EXPENSES	0	0	43	0	0	0	3	436	10	492
5. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	12	0	0	0	190	-45	635	792
6. LESS: SUBSIDIES RECEIVED	0	0	12	0	0	0	190	-133	635	704
7. NET INCOME (LOSS) BEFORE RESERVES	0	0	0	0	0	0	0	88	0	88
8. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
9. NET INCOME (LOSS) FOR THE YEAR	0	0	0	0	0	0	0	88	0	88
10. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	-317	0	-317
11. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: OTTAWA

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) OPERATIONAL REVENUE	0	3,966	423	343	6,681	172	2,492	0	940	15,017
(B) INVESTMENT INCOME	0	5	0	0	3	4	0	0	10	22
(C) GOVERNMENT FUNDING - MET	0	0	0	0	0	0	0	0	0	0
(D) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(E) DONATIONS	0	0	0	0	0	0	0	0	0	0
(F) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	3,971	423	343	6,684	176	2,492	0	950	15,039
2. COST OF SALES/SERVICES	0	3,882	310	393	3,212	159	819	0	634	9,409
3. GROSS CONTRIBUTION MARGIN	0	89	113	-50	3,472	17	1,673	0	316	5,630
4. EXPENSES										
(A) DIRECT COSTS	0	30	28	60	767	12	128	0	71	1,096
(B) EQUIPMENT AND CAPITAL COSTS	0	40	72	39	2,422	1	840	0	117	3,531
(C) OVERHEAD COSTS	0	34	16	27	175	16	357	0	48	673
TOTAL EXPENSES	0	104	116	126	3,364	29	1,325	0	236	5,300
5. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	-15	-3	-176	108	-12	348	0	80	330
6. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
7. NET INCOME (LOSS) BEFORE RESERVES	0	-15	-3	-176	108	-12	348	0	80	330
8. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
9. NET INCOME (LOSS) FOR THE YEAR	0	-15	-3	-176	108	-12	348	0	80	330
10. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
11. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

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SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: QUEEN'S

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) OPERATIONAL REVENUE	0	2,897	3,418	0	20,587	2,307	1,219	0	2,958	33,386
(B) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(C) GOVERNMENT FUNDING - MET	0	0	0	0	228	0	0	0	0	228
(D) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(E) DONATIONS	0	0	0	0	0	0	0	0	0	0
(F) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	2,897	3,418	0	20,815	2,307	1,219	0	2,958	33,614
2. COST OF SALES/SERVICES	0	2,425	2,820	0	10,487	1,787	392	0	5,063	22,974
3. GROSS CONTRIBUTION MARGIN	0	472	598	0	10,328	520	827	0	-2,105	10,640
4. EXPENSES										
(A) DIRECT COSTS	0	9	173	0	3,133	293	69	0	52	3,729
(B) EQUIPMENT AND CAPITAL COSTS	0	127	45	0	2,223	153	221	0	0	2,769
(C) OVERHEAD COSTS	0	190	32	0	469	0	23	0	0	714
TOTAL EXPENSES	0	326	250	0	5,825	446	313	0	52	7,212
5. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	146	348	0	4,503	74	514	0	-2,157	3,428
6. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
7. NET INCOME (LOSS) BEFORE RESERVES	0	146	348	0	4,503	74	514	0	-2,157	3,428
8. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
9. NET INCOME (LOSS) FOR THE YEAR	0	146	348	0	4,503	74	514	0	-2,157	3,428
10. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	-121	383	0	1,022	-1,198	699	0	0	785
11. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	2,469	0	1,199	0	0	3,668

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 31 MARCH 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: RYERSON

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) OPERATIONAL REVENUE	7,078	71	2,888	0	3,906	773	1,765	1,525	0	18,006
(B) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(C) GOVERNMENT FUNDING - MET	0	0	0	0	420	0	0	0	0	420
(D) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(E) DONATIONS	0	0	0	0	0	0	0	0	0	0
(F) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	7,078	71	2,888	0	4,326	773	1,765	1,525	0	18,426
2. COST OF SALES/SERVICES	6,832	1	2,807	0	1,119	376	153	1,213	0	12,501
3. GROSS CONTRIBUTION MARGIN	246	70	81	0	3,207	397	1,612	312	0	5,925
4. EXPENSES										
(A) DIRECT COSTS	58	0	81	0	513	120	43	0	0	815
(B) EQUIPMENT AND CAPITAL COSTS	137	0	144	0	2,222	845	1,257	335	0	4,940
(C) OVERHEAD COSTS	297	0	225	0	37	148	0	0	0	707
TOTAL EXPENSES	492	0	450	0	2,772	1,113	1,300	335	0	6,462
5. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-246	70	-369	0	435	-716	312	-23	0	-537
6. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
7. NET INCOME (LOSS) BEFORE RESERVES	-246	70	-369	0	435	-716	312	-23	0	-537
8. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
9. NET INCOME (LOSS) FOR THE YEAR	-246	70	-369	0	435	-716	312	-23	0	-537
10. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
11. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TORONTO

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) OPERATIONAL REVENUE	25,916	0	12,017	474	9,982	2,237	4,115	5,207	15,138	75,086
(B) INVESTMENT INCOME	0	0	2	0	241	0	345	0	9	597
(C) GOVERNMENT FUNDING - MET	0	0	0	0	421	0	0	0	0	421
(D) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	624	624
(E) DONATIONS	0	0	0	0	0	0	0	0	101	101
(F) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	25,916	0	12,019	474	10,644	2,237	4,460	5,207	15,872	76,829
2. COST OF SALES/SERVICES	24,011	0	10,434	413	2,816	1,359	1,771	4,295	12,566	57,665
3. GROSS CONTRIBUTION MARGIN	1,905	0	1,585	61	7,828	878	2,689	912	3,306	19,164
4. EXPENSES										
(A) DIRECT COSTS	472	0	271	5	1,644	310	182	305	2,186	5,375
(B) EQUIPMENT AND CAPITAL COSTS	429	0	669	34	4,697	208	661	562	2,078	9,338
(C) OVERHEAD COSTS	0	0	545	85	359	168	1,021	0	59	2,237
TOTAL EXPENSES	901	0	1,485	124	6,700	686	1,864	867	4,323	16,950
5. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	1,004	0	100	-63	1,128	192	825	45	-1,017	2,214
6. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
7. NET INCOME (LOSS) BEFORE RESERVES	1,004	0	100	-63	1,128	192	825	45	-1,017	2,214
8. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
9. NET INCOME (LOSS) FOR THE YEAR	1,004	0	100	-63	1,128	192	825	45	-1,017	2,214
10. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	1,673	0	-166	-268	373	0	8,745	0	1,501	11,858
11. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	20	0	3,225	0	5,630	0	1,202	10,077

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TRENT

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) OPERATIONAL REVENUE	2,678	189	2,865	379	4,215	554	273	416	71	11,640
(B) INVESTMENT INCOME	2	0	11	0	33	0	0	1	0	47
(C) GOVERNMENT FUNDING - MET	4	1	2	0	11	0	2	1	0	21
(D) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(E) DONATIONS	0	0	0	0	0	0	0	0	0	0
(F) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	2,684	190	2,878	379	4,259	554	275	418	71	11,708
2. COST OF SALES/SERVICES	2,394	209	2,140	353	1,838	458	116	243	19	7,770
3. GROSS CONTRIBUTION MARGIN	290	-19	738	26	2,421	96	159	175	52	3,938
4. EXPENSES										
(A) DIRECT COSTS	60	-2	127	25	784	12	30	11	22	1,069
(B) EQUIPMENT AND CAPITAL COSTS	57	2	220	23	931	10	139	84	10	1,476
(C) OVERHEAD COSTS	149	11	184	9	471	38	34	39	20	955
TOTAL EXPENSES	266	11	531	57	2,186	60	203	134	52	3,500
5. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	24	-30	207	-31	235	36	-44	41	0	438
6. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
7. NET INCOME (LOSS) BEFORE RESERVES	24	-30	207	-31	235	36	-44	41	0	438
8. ALLOCATION TO RESERVES (APPROPRIATIONS)	17	2	154	-23	173	0	-36	26	0	313
9. NET INCOME (LOSS) FOR THE YEAR	7	-32	53	-8	62	36	-8	15	0	125
10. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
11. ACCUMULATED RESERVE BALANCES APRIL 30	60	18	380	16	831	0	42	259	0	1,606

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WATERLOO

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) OPERATIONAL REVENUE	7,649	6,233	8,457	277	8,717	555	1,127	4,580	5,514	43,109
(B) INVESTMENT INCOME	12	0	3	0	107	0	3	0	15	140
(C) GOVERNMENT FUNDING - MET	0	0	0	0	0	0	0	0	0	0
(D) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(E) DONATIONS	0	0	0	0	0	0	0	0	0	0
(F) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	7,661	6,233	8,460	277	8,824	555	1,130	4,580	5,529	43,249
2. COST OF SALES/SERVICES	6,837	5,838	7,487	229	2,978	352	409	3,726	1,871	29,727
3. GROSS CONTRIBUTION MARGIN	824	395	973	48	5,846	203	721	854	3,658	13,522
4. EXPENSES										
(A) DIRECT COSTS	331	174	470	23	1,427	53	376	116	1,547	4,517
(B) EQUIPMENT AND CAPITAL COSTS	134	27	562	5	3,397	9	270	768	2,045	7,217
(C) OVERHEAD COSTS	340	109	163	0	169	0	112	85	94	1,072
TOTAL EXPENSES	805	310	1,195	28	4,993	62	758	969	3,686	12,806
5. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	19	85	-222	20	853	141	-37	-115	-28	716
6. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
7. NET INCOME (LOSS) BEFORE RESERVES	19	85	-222	20	853	141	-37	-115	-28	716
8. ALLOCATION TO RESERVES (APPROPRIATIONS)	35	5	0	0	1,197	2	0	0	266	1,505
9. NET INCOME (LOSS) FOR THE YEAR	-16	80	-222	20	-344	139	-37	-115	-294	-789
10. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	301	-209	-1,363	23	-45	139	-48	-188	74	-1,316
11. ACCUMULATED RESERVE BALANCES APRIL 30	192	5	0	0	2,520	12	40	0	367	3,136

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WESTERN

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) OPERATIONAL REVENUE	11,854	4,366	6,101	0	16,585	4,252	2,291	3,334	11,753	60,536
(B) INVESTMENT INCOME	-207	-13	-47	0	675	-31	25	-19	394	777
(C) GOVERNMENT FUNDING - MET	0	0	0	0	152	0	0	0	0	152
(D) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	158	158
(E) DONATIONS	0	0	0	0	0	0	0	0	38	38
(F) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	54	54
TOTAL REVENUE	11,647	4,353	6,054	0	17,412	4,221	2,316	3,315	12,397	61,715
2. COST OF SALES/SERVICES	10,893	4,177	4,996	0	9,476	2,770	1,102	2,454	7,205	43,073
3. GROSS CONTRIBUTION MARGIN	754	176	1,058	0	7,936	1,451	1,214	861	5,192	18,642
4. EXPENSES										
(A) DIRECT COSTS	441	73	413	0	2,393	507	82	206	2,676	6,791
(B) EQUIPMENT AND CAPITAL COSTS	109	10	210	0	3,429	1,083	143	930	4,182	10,096
(C) OVERHEAD COSTS	391	136	112	0	473	0	1,133	74	133	2,452
TOTAL EXPENSES	941	219	735	0	6,295	1,590	1,358	1,210	6,991	19,339
5. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-187	-43	323	0	1,641	-139	-144	-349	-1,799	-697
6. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
7. NET INCOME (LOSS) BEFORE RESERVES	-187	-43	323	0	1,641	-139	-144	-349	-1,799	-697
8. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
9. NET INCOME (LOSS) FOR THE YEAR	-187	-43	323	0	1,641	-139	-144	-349	-1,799	-697
10. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	317	92	-469	0	2,339	-747	416	-259	-4,313	-2,624
11. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

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SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WILFRID LAURIER

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) OPERATIONAL REVENUE	3,585	557	2,134	0	3,732	399	261	529	0	11,197
(B) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(C) GOVERNMENT FUNDING - MET	0	0	0	0	228	0	0	0	0	228
(D) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(E) DONATIONS	0	0	0	0	0	0	0	0	0	0
(F) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	3,585	557	2,134	0	3,960	399	261	529	0	11,425
2. COST OF SALES/SERVICES	3,274	487	1,811	0	1,174	325	161	669	0	7,901
3. GROSS CONTRIBUTION MARGIN	311	70	323	0	2,786	74	100	-140	0	3,524
4. EXPENSES										
(A) DIRECT COSTS	84	22	98	0	508	20	8	60	0	800
(B) EQUIPMENT AND CAPITAL COSTS	35	76	360	0	2,157	3	3	10	0	2,644
(C) OVERHEAD COSTS	89	25	51	0	45	24	16	0	0	250
TOTAL EXPENSES	208	123	509	0	2,710	47	27	70	0	3,694
5. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	103	-53	-186	0	76	27	73	-210	0	-170
6. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	-210	0	-210
7. NET INCOME (LOSS) BEFORE RESERVES	103	-53	-186	0	76	27	73	0	0	40
8. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
9. NET INCOME (LOSS) FOR THE YEAR	103	-53	-186	0	76	27	73	0	0	40
10. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	103	-53	-186	0	76	27	73	0	122	162
11. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	3	0	0	0	0	3

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WINDSOR

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) OPERATIONAL REVENUE	5,839	0	5,672	0	5,065	462	655	510	482	18,685
(B) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(C) GOVERNMENT FUNDING - MET	0	0	0	0	337	0	0	0	0	337
(D) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(E) DONATIONS	0	0	0	0	0	0	0	0	0	0
(F) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	5,839	0	5,672	0	5,402	462	655	510	482	19,022
2. COST OF SALES/SERVICES	5,426	0	4,617	0	915	180	80	585	28	11,831
3. GROSS CONTRIBUTION MARGIN	413	0	1,055	0	4,487	282	575	-75	454	7,191
4. EXPENSES										
(A) DIRECT COSTS	96	0	574	0	2,256	253	281	0	183	3,643
(B) EQUIPMENT AND CAPITAL COSTS	54	0	431	0	2,134	26	166	72	500	3,383
(C) OVERHEAD COSTS	202	0	0	0	0	0	0	0	-55	147
TOTAL EXPENSES	352	0	1,005	0	4,390	279	447	72	628	7,173
5. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	61	0	50	0	97	3	128	-147	-174	18
6. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
7. NET INCOME (LOSS) BEFORE RESERVES	61	0	50	0	97	3	128	-147	-174	18
8. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
9. NET INCOME (LOSS) FOR THE YEAR	61	0	50	0	97	3	128	-147	-174	18
10. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
11. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: YORK

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) OPERATIONAL REVENUE	9,650	0	1,189	0	18,306	0	6,192	1,275	7,494	44,106
(B) INVESTMENT INCOME	0	0	0	0	0	0	0	0	31	31
(C) GOVERNMENT FUNDING - MET	0	0	0	0	588	0	0	0	0	588
(D) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(E) DONATIONS	0	0	0	0	0	0	0	0	0	0
(F) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	9,650	0	1,189	0	18,894	0	6,192	1,275	7,525	44,725
2. COST OF SALES/SERVICES	9,026	0	1,129	0	3,826	0	4,401	1,314	4,418	24,114
3. GROSS CONTRIBUTION MARGIN	624	0	60	0	15,068	0	1,791	-39	3,107	20,611
4. EXPENSES										
(A) DIRECT COSTS	80	0	202	0	3,061	0	327	8	1,315	4,993
(B) EQUIPMENT AND CAPITAL COSTS	208	0	172	0	2,383	0	724	109	494	4,090
(C) OVERHEAD COSTS	0	0	0	0	8,152	0	422	9	2,364	10,947
TOTAL EXPENSES	288	0	374	0	13,596	0	1,473	126	4,173	20,030
5. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	336	0	-314	0	1,472	0	318	-165	-1,066	581
6. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
7. NET INCOME (LOSS) BEFORE RESERVES	336	0	-314	0	1,472	0	318	-165	-1,066	581
8. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
9. NET INCOME (LOSS) FOR THE YEAR	336	0	-314	0	1,472	0	318	-165	-1,066	581
10. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
11. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

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STATEMENT OF INCOME (LOSS)

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TOTAL FOR UNIVERSITIES

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	111,124	23,044	43,592	3,094	19,612	14,230	16,319	23,884	38,327	293,226
(B) FEES	0	0	29,357	0	114,055	679	10,566	0	9,274	163,931
(C) MISCELLANEOUS	299	167	896	53	1,948	549	1,052	212	4,518	9,694
SUBTOTAL - OPERATIONAL REVENUE	111,423	23,211	73,845	3,147	135,615	15,458	27,937	24,096	52,119	466,851
(D) INVESTMENT INCOME	-18	-3	-23	0	1,293	-27	400	-18	459	2,063
(E) GOVERNMENT FUNDING										
(I) MET	4	1	2	0	4,092	0	2	1	0	4,102
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	33	632	665
(III) FEDERAL	0	0	0	0	0	0	0	102	605	707
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	31	31
(F) DONATIONS	0	0	0	0	0	0	0	0	153	153
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	169	54	223
TOTAL REVENUE	111,409	23,209	73,824	3,147	141,000	15,431	28,339	24,383	54,053	474,795
2. COST OF SALES/SERVICES										
(A) WAGES	3,731	672	10,327	642	13,098	2,322	3,266	4,917	9,142	48,117
(B) CONTRACTORS' FEES	127	19	18,087	42	8,983	2,807	1,620	8	593	32,286
(C) SALARIES	9,274	1,485	9,553	402	15,411	2,250	4,810	3,529	8,703	55,417
(D) BENEFITS	2,012	311	3,154	123	4,031	509	1,227	1,431	2,614	15,412
(E) PRODUCTS/PROVISIONS	86,109	16,858	18,496	1,147	2,173	1,006	0	6,989	4,955	137,733
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	2,161	1,867	3,346	272	8,947	1,340	1,483	3,806	9,260	32,482
TOTAL COST OF SALES/SERVICES	103,414	21,212	62,963	2,628	52,643	10,234	12,406	20,680	35,267	321,447
3. GROSS CONTRIBUTION MARGIN	7,995	1,997	10,861	519	88,357	5,197	15,933	3,703	18,786	153,348
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	363	84	1,459	19	20,006	969	889	248	3,354	27,391
(B) RENTAL OR SPACE COST	675	208	744	26	387	61	300	316	499	3,216
(C) INSURANCE	9	1	64	2	479	21	20	3	151	750
(D) GARBAGE	0	0	242	1	126	9	0	0	1	379
(E) GROUNDS COSTS	0	0	14	0	191	8	965	0	31	1,209
(F) MARKETING AND PROMOTION	427	58	87	10	35	117	3	262	739	1,738
(G) PROFESSIONAL FEES	33	1	148	30	81	104	62	76	662	1,197
(H) TAXES (IF APPLICABLE)	0	0	5	0	1,372	4	8	0	1,379	2,768
(I) TELEPHONE (LONG DISTANCE)	86	93	65	4	60	46	5	92	238	689
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	718	142	748	50	1,418	420	332	346	1,619	5,793
TOTAL DIRECT COSTS	2,311	587	3,576	142	24,155	1,759	2,584	1,343	8,673	45,130

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TOTAL FOR UNIVERSITIES

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	469	53	1,447	132	9,774	197	1,598	1,694	2,598	17,962
(B) CAPITAL PROJECTS	98	70	1,300	25	4,139	2	1,189	45	1,965	8,833
(C) EQUIPMENT AND FURNITURE REPLACEMENT	461	61	370	38	1,429	30	524	358	342	3,613
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	195	131	418	0	530	113	100	769	366	2,622
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	346	0	233	8	1,337	330	489	244	2,017	5,004
(G) MORTGAGE INTEREST, LEASE COSTS	98	0	917	28	21,769	1,704	2,127	9	4,717	31,369
TOTAL EQUIPMENT AND CAPITAL COSTS	1,667	315	4,685	231	38,978	2,376	6,027	3,119	12,005	69,403
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	120	0	94	0	11,979	0	422	9	2,574	15,198
(B) FINANCE COSTS - INTERNAL COST ALLOC.	1,030	54	247	53	345	164	401	47	48	2,389
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	1,082	438	1,742	224	1,761	69	312	246	-1,239	4,635
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	100	50	0	0	-128	70	1,941	0	0	2,033
(E) ANCILLARY OVERHEADS	98	26	548	54	264	97	190	0	-46	1,231
TOTAL OVERHEAD COSTS	2,430	568	2,631	331	14,221	400	3,266	302	1,337	25,486
7. TOTAL EXPENSES	6,408	1,470	10,892	704	77,354	4,535	11,877	4,764	22,015	140,019
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	1,587	527	-31	-185	11,003	662	4,056	-1,061	-3,229	13,329
9. LESS: SUBSIDIES RECEIVED	0	0	12	0	0	0	190	-343	635	494
10. NET INCOME (LOSS) BEFORE RESERVES	1,587	527	-43	-185	11,003	662	3,866	-718	-3,864	12,835
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	151	27	129	-30	1,139	2	16	293	265	1,992
12. NET INCOME (LOSS) FOR THE YEAR	1,436	500	-172	-155	9,864	660	3,850	-1,011	-4,129	10,843
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	2,466	-678	-1,650	-208	410	-1,779	10,853	-1,099	-1,725	6,590
14. ACCUMULATED RESERVE BALANCES APRIL 30	381	120	640	147	9,201	12	7,097	259	2,747	20,604

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: BROCK

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	4,979	0	0	0	0	0	0	1,196	354	6,529
(B) FEES	0	0	0	0	4,384	0	763	0	73	5,220
(C) MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	4,979	0	0	0	4,384	0	763	1,196	427	11,749
(D) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	259	0	0	0	0	259
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	4,979	0	0	0	4,643	0	763	1,196	427	12,008
2. COST OF SALES/SERVICES										
(A) WAGES	0	0	0	0	0	0	0	0	0	0
(B) CONTRACTORS' FEES	0	0	0	0	0	0	0	0	0	0
(C) SALARIES	378	0	0	0	879	0	182	181	258	1,878
(D) BENEFITS	60	0	0	0	118	0	18	22	34	252
(E) PRODUCTS/PROVISIONS	3,840	0	0	0	0	0	0	0	0	3,840
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	0	40	0	0	993	21	1,054
TOTAL COST OF SALES/SERVICES	4,278	0	0	0	1,037	0	200	1,196	313	7,024
3. GROSS CONTRIBUTION MARGIN	701	0	0	0	3,606	0	563	0	114	4,984
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	0	0	0	0	283	0	0	0	0	283
(B) RENTAL OR SPACE COST	0	0	0	0	312	0	0	0	0	312
(C) INSURANCE	0	0	0	0	0	0	0	0	0	0
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	6	0	0	0	0	0	0	0	5	11
(G) PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	4	0	0	0	7	0	0	0	2	13
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	56	0	0	0	225	0	0	0	7	288
TOTAL DIRECT COSTS	66	0	0	0	827	0	0	0	14	907

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: BROCK

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	0	0	0	0	998	0	563	0	0	1,561
(B) CAPITAL PROJECTS	0	0	0	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	56	0	0	0	60	0	0	0	0	116
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	1,925	0	0	0	0	1,925
TOTAL EQUIPMENT AND CAPITAL COSTS	56	0	0	0	2,983	0	563	0	0	3,602
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	347	0	0	0	0	0	0	0	0	347
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	347	0	0	0	0	0	0	0	0	347
7. TOTAL EXPENSES	469	0	0	0	3,810	0	563	0	14	4,856
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	232	0	0	0	-204	0	0	0	100	128
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	232	0	0	0	-204	0	0	0	100	128
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	-225	0	0	0	0	-225
12. NET INCOME (LOSS) FOR THE YEAR	232	0	0	0	21	0	0	0	100	353
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: CARLETON

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	5,999	2,902	3,067	0	0	2,724	1,326	326	809	17,153
(B) FEES	0	0	3,807	0	4,385	0	1,234	0	0	9,426
(C) MISCELLANEOUS	12	0	50	0	99	0	69	41	0	271
SUBTOTAL - OPERATIONAL REVENUE	6,011	2,902	6,924	0	4,484	2,724	2,629	367	809	26,850
(D) INVESTMENT INCOME	3	5	8	0	0	0	27	0	0	43
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	304	0	0	0	0	304
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	33	0	33
(III) FEDERAL	0	0	0	0	0	0	0	102	0	102
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	169	0	169
TOTAL REVENUE	6,014	2,907	6,932	0	4,788	2,724	2,656	671	809	27,501
2. COST OF SALES/SERVICES										
(A) WAGES	560	38	106	0	1,199	163	428	103	69	2,666
(B) CONTRACTORS' FEES	0	0	5,394	0	65	1,519	0	0	0	6,978
(C) SALARIES	248	70	125	0	73	112	200	138	64	1,030
(D) BENEFITS	131	18	46	0	273	1	129	43	26	667
(E) PRODUCTS/PROVISIONS	4,888	2,647	0	0	0	0	0	289	0	7,824
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	39	3	88	0	298	88	48	58	270	892
TOTAL COST OF SALES/SERVICES	5,866	2,776	5,759	0	1,908	1,883	805	631	429	20,057
3. GROSS CONTRIBUTION MARGIN	148	131	1,173	0	2,880	841	1,851	40	380	7,444
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	7	2	411	0	607	83	134	0	10	1,254
(B) RENTAL OR SPACE COST	201	20	257	0	0	0	257	45	0	780
(C) INSURANCE	1	0	4	0	16	0	3	1	0	25
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	280	0	15	295
(F) MARKETING AND PROMOTION	6	3	0	0	0	10	3	72	3	97
(G) PROFESSIONAL FEES	0	0	0	0	0	0	0	17	1	18
(H) TAXES (IF APPLICABLE)	0	0	5	0	10	0	5	0	4	24
(I) TELEPHONE (LONG DISTANCE)	3	2	4	0	0	0	0	0	0	9
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	62	13	3	0	6	3	4	47	91	229
TOTAL DIRECT COSTS	280	40	684	0	639	96	686	182	124	2,731

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: CARLETON

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	3	0	201	0	429	0	90	0	0	723
(B) CAPITAL PROJECTS	0	0	229	0	837	0	185	0	0	1,251
(C) EQUIPMENT AND FURNITURE REPLACEMENT	128	0	42	0	93	4	71	0	0	338
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	7	160	167
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	1,222	0	0	0	0	1,222
TOTAL EQUIPMENT AND CAPITAL COSTS	131	0	472	0	2,581	4	346	7	160	3,701
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	160	160
(B) FINANCE COSTS - INTERNAL COST ALLOC.	142	11	4	0	133	0	41	0	0	331
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	87	38	24	0	11	0	19	0	0	179
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	23	14	0	0	0	0	77	0	0	114
TOTAL OVERHEAD COSTS	252	63	28	0	144	0	137	0	160	784
7. TOTAL EXPENSES	663	103	1,184	0	3,364	100	1,169	189	444	7,216
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-515	28	-11	0	-484	741	682	-149	-64	228
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	-515	28	-11	0	-484	741	682	-149	-64	228
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	20	0	0	0	0	52	267	0	339
12. NET INCOME (LOSS) FOR THE YEAR	-515	8	-11	0	-484	741	630	-416	-64	-111
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	-2,131	0	0	-335	-195	-2,661
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	97	56	0	0	0	455	0	1,018	1,626

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: GUELPH

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	4,468	1,786	4,934	1,252	3,119	0	0	114	2,447	18,120
(B) FEES	0	0	7,076	0	10,656	0	1,158	0	966	19,856
(C) MISCELLANEOUS	27	75	365	0	138	0	0	0	1,356	1,961
SUBTOTAL - OPERATIONAL REVENUE	4,495	1,861	12,375	1,252	13,913	0	1,158	114	4,769	39,937
(D) INVESTMENT INCOME	0	0	0	0	132	0	0	0	0	132
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	375	0	0	0	0	375
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	486	486
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	14	14
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	4,495	1,861	12,375	1,252	14,420	0	1,158	114	5,269	40,944
2. COST OF SALES/SERVICES										
(A) WAGES	99	140	3,497	304	1,042	0	144	0	1,205	6,431
(B) CONTRACTORS' FEES	0	0	0	0	0	0	73	0	144	217
(C) SALARIES	343	50	1,000	52	1,219	0	0	0	379	3,043
(D) BENEFITS	89	31	772	56	391	0	31	0	280	1,650
(E) PRODUCTS/PROVISIONS	3,451	1,032	4,231	338	0	0	0	32	30	9,114
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	244	29	1,087	113	1,504	0	97	0	367	3,441
TOTAL COST OF SALES/SERVICES	4,226	1,282	10,587	863	4,156	0	345	32	2,405	23,896
3. GROSS CONTRIBUTION MARGIN	269	579	1,788	389	10,264	0	813	82	2,864	17,048
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	0	0	0	0	3,972	0	0	0	31	4,003
(B) RENTAL OR SPACE COST	0	143	0	0	0	0	0	0	22	165
(C) INSURANCE	0	0	0	0	41	0	0	0	9	50
(D) GARBAGE	0	0	0	0	15	0	0	0	0	15
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	0	0	0	10	0	0	0	0	2	12
(G) PROFESSIONAL FEES	0	0	0	0	15	0	0	0	140	155
(H) TAXES (IF APPLICABLE)	0	0	0	0	118	0	0	0	17	135
(I) TELEPHONE (LONG DISTANCE)	12	6	49	4	19	0	0	0	16	106
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	4	1	29	3	62	0	3	0	27	129
TOTAL DIRECT COSTS	16	150	78	17	4,242	0	3	0	264	4,770

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) (CONTINUED)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: GUELPH

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	8	11	265	101	2,343	0	5	0	32	2,765
(B) CAPITAL PROJECTS	0	0	0	16	171	0	77	0	51	315
(C) EQUIPMENT AND FURNITURE REPLACEMENT	33	22	40	13	26	0	0	0	28	162
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	27	0	72	99
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	389	0	0	0	0	0	2,172	2,561
TOTAL EQUIPMENT AND CAPITAL COSTS	41	33	694	130	2,540	0	109	0	2,355	5,902
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	120	0	0	0	3,645	0	0	0	0	3,765
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	125	0	1,179	182	0	0	0	0	-1,486	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	245	0	1,179	182	3,645	0	0	0	-1,486	3,765
7. TOTAL EXPENSES	302	183	1,951	329	10,427	0	112	0	1,133	14,437
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-33	396	-163	60	-163	0	701	82	1,731	2,611
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	-33	396	-163	60	-163	0	701	82	1,731	2,611
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	-8	-8
12. NET INCOME (LOSS) FOR THE YEAR	-33	396	-163	60	-163	0	701	82	1,739	2,619
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	-387	10	28	-868	0	1,015	0	1,049	847
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	24	131	0	0	0	0	120	275

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: LAKEHEAD

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	4,401	169	0	24	1,542	0	0	0	0	6,136
(B) FEES	0	0	160	0	3,360	0	362	0	48	3,930
(C) MISCELLANEOUS	0	0	0	0	80	0	0	0	0	80
SUBTOTAL - OPERATIONAL REVENUE	4,401	169	160	24	4,982	0	362	0	48	10,146
(D) INVESTMENT INCOME	0	0	0	0	102	0	0	0	0	102
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	199	0	0	0	0	199
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	4,401	169	160	24	5,283	0	362	0	48	10,447
2. COST OF SALES/SERVICES										
(A) WAGES	0	0	0	0	409	0	0	0	0	409
(B) CONTRACTORS' FEES	0	0	0	0	1,555	0	0	0	0	1,555
(C) SALARIES	421	25	1	14	626	0	72	0	2	1,161
(D) BENEFITS	53	2	0	1	133	0	7	0	0	196
(E) PRODUCTS/PROVISIONS	3,564	33	0	11	0	0	0	0	27	3,635
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	153	75	89	5	660	0	208	0	0	1,190
TOTAL COST OF SALES/SERVICES	4,191	135	90	31	3,383	0	287	0	29	8,146
3. GROSS CONTRIBUTION MARGIN	210	34	70	-7	1,900	0	75	0	19	2,301
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	19	14	40	0	326	0	21	0	4	424
(B) RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(C) INSURANCE	1	0	0	0	-1	0	2	0	0	2
(D) GARBAGE	0	0	24	0	34	0	0	0	0	58
(E) GROUNDS COSTS	0	0	0	0	0	0	159	0	0	159
(F) MARKETING AND PROMOTION	6	0	0	0	1	0	0	0	0	7
(G) PROFESSIONAL FEES	0	0	5	0	20	0	0	0	0	25
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	6	74	0	0	3	0	0	0	0	83
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	70	3	1	0	42	0	0	0	1	117
TOTAL DIRECT COSTS	102	91	70	0	425	0	182	0	5	875

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: LAKEHEAD

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	0	0	1	0	7	0	0	0	0	8
(B) CAPITAL PROJECTS	0	0	0	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	35	0	5	0	31	0	9	0	4	84
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	1,459	0	0	0	0	1,459
TOTAL EQUIPMENT AND CAPITAL COSTS	35	0	6	0	1,497	0	9	0	4	1,551
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	-158	0	0	0	0	-158
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	-158	0	0	0	0	-158
7. TOTAL EXPENSES	137	91	76	0	1,764	0	191	0	9	2,268
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	73	-57	-6	-7	136	0	-116	0	10	33
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	73	-57	-6	-7	136	0	-116	0	10	33
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	72	0	0	-7	0	0	0	0	7	72
12. NET INCOME (LOSS) FOR THE YEAR	1	-57	-6	0	136	0	-116	0	3	-39
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	72	0	141	0	-356	0	-153	0	37	-259
14. ACCUMULATED RESERVE BALANCES APRIL 30	16	0	135	0	-317	0	-269	0	40	-395

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: LAURENTIAN

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	2,936	0	186	361	58	143	324	111	21	4,140
(B) FEES	0	0	351	0	2,206	0	0	0	0	2,557
(C) MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	2,936	0	537	361	2,264	143	324	111	21	6,697
(D) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	2,936	0	537	361	2,264	143	324	111	21	6,697
2. COST OF SALES/SERVICES										
(A) WAGES	293	0	2	92	334	16	98	11	3	849
(B) CONTRACTORS' FEES	0	0	22	2	186	4	0	0	0	214
(C) SALARIES	67	0	0	0	153	56	8	0	0	284
(D) BENEFITS	53	0	0	6	70	6	17	5	0	157
(E) PRODUCTS/PROVISIONS	2,250	0	343	137	0	0	0	23	0	2,753
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	64	0	64	84	400	38	6	0	15	671
TOTAL COST OF SALES/SERVICES	2,727	0	431	321	1,143	120	129	39	18	4,928
3. GROSS CONTRIBUTION MARGIN	209	0	106	40	1,121	23	195	72	3	1,769
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	3	0	0	0	333	0	0	0	0	336
(B) RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(C) INSURANCE	0	0	0	0	22	0	0	0	0	22
(D) GARBAGE	0	0	5	1	8	0	0	0	0	14
(E) GROUNDS COSTS	0	0	0	0	0	0	37	0	0	37
(F) MARKETING AND PROMOTION	6	0	0	0	0	21	0	0	0	27
(G) PROFESSIONAL FEES	0	0	0	9	0	0	31	0	0	40
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	4	0	0	0	5	0	0	0	0	9
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	8	0	0	2	5	1	1	2	0	19
TOTAL DIRECT COSTS	21	0	5	12	373	22	69	2	0	504

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: LAURENTIAN

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	0	0	0	0	177	0	0	4	0	181
(B) CAPITAL PROJECTS	0	0	0	0	93	0	74	0	0	167
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	0	0	0	0	0	0	0	0
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	83	0	23	0	21	0	0	90	19	236
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	404	0	0	0	0	404
TOTAL EQUIPMENT AND CAPITAL COSTS	83	0	23	0	695	0	74	94	19	988
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	45	0	0	0	0	0	0	0	0	45
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	73	0	2	28	58	6	11	48	0	226
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	118	0	2	28	58	6	11	48	0	271
7. TOTAL EXPENSES	222	0	30	40	1,126	28	154	144	19	1,763
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-13	0	76	0	-5	-5	41	-72	-16	6
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	-13	0	76	0	-5	-5	41	-72	-16	6
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	27	0	-25	0	-6	0	0	0	0	-4
12. NET INCOME (LOSS) FOR THE YEAR	-40	0	101	0	1	-5	41	-72	-16	10
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	113	0	25	0	470	0	0	0	0	608

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: ALGOMA

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	366	0	110	27	0	0	0	0	305	808
(B) FEES	0	0	0	0	111	0	0	0	0	111
(C) MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	366	0	110	27	111	0	0	0	305	919
(D) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	366	0	110	27	111	0	0	0	305	919
2. COST OF SALES/SERVICES										
(A) WAGES	0	0	0	0	0	0	0	0	0	0
(B) CONTRACTORS' FEES	0	0	0	0	0	0	0	0	2	2
(C) SALARIES	43	0	60	10	20	0	0	0	115	248
(D) BENEFITS	8	0	11	1	2	0	0	0	18	40
(E) PRODUCTS/PROVISIONS	293	0	59	13	0	0	0	0	9	374
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	0	3	0	0	0	10	13
TOTAL COST OF SALES/SERVICES	344	0	130	24	25	0	0	0	154	677
3. GROSS CONTRIBUTION MARGIN	22	0	-20	3	86	0	0	0	151	242
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	0	0	0	0	4	0	0	0	50	54
(B) RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(C) INSURANCE	0	0	0	0	1	0	0	0	4	5
(D) GARBAGE	0	0	0	0	1	0	0	0	1	2
(E) GROUNDS COSTS	0	0	0	0	2	0	0	0	5	7
(F) MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	7	7
(G) PROFESSIONAL FEES	0	0	0	0	0	0	0	0	4	4
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	2	2
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	1	0	0	0	0	0	0	0	25	26
TOTAL DIRECT COSTS	1	0	0	0	8	0	0	0	98	107

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: ALGOMA

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	0	0	1	0	0	0	0	0	26	27
(B) CAPITAL PROJECTS	0	0	0	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	0	0	0	0	0	0	8	8
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	80	0	0	0	0	80
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	1	0	80	0	0	0	34	115
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
7. TOTAL EXPENSES	1	0	1	0	88	0	0	0	132	222
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	21	0	-21	3	-2	0	0	0	19	20
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	21	0	-21	3	-2	0	0	0	19	20
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	21	0	-21	3	-2	0	0	0	19	20
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: HEARST

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	40	0	0	0	0	0	0	0	0	40
(B) FEES	0	0	0	0	15	0	0	0	0	15
(C) MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	40	0	0	0	15	0	0	0	0	55
(D) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	40	0	0	0	15	0	0	0	0	55
2. COST OF SALES/SERVICES										
(A) WAGES	0	0	0	0	0	0	0	0	0	0
(B) CONTRACTORS' FEES	0	0	0	0	0	0	0	0	0	0
(C) SALARIES	0	0	0	0	0	0	0	0	0	0
(D) BENEFITS	0	0	0	0	0	0	0	0	0	0
(E) PRODUCTS/PROVISIONS	40	0	0	0	0	0	0	0	0	40
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	40	0	0	0	0	0	0	0	0	40
3. GROSS CONTRIBUTION MARGIN	0	0	0	0	15	0	0	0	0	15
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	0	0	0	0	0	0	0	0	0	0
(B) RENTAL OR SPACE COST	0	0	0	0	15	0	0	0	0	15
(C) INSURANCE	0	0	0	0	0	0	0	0	0	0
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0
(G) PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	0	0	0	0	0	0	0	0	0
TOTAL DIRECT COSTS	0	0	0	0	15	0	0	0	0	15

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: HEARST

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	0	0	0	0	0	0	0	0	0	0
(B) CAPITAL PROJECTS	0	0	0	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	0	0	0	0	0	0	0	0
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	0	0	0	0	0	0	0	0
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
7. TOTAL EXPENSES	0	0	0	0	15	0	0	0	0	15
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	0	0	0	0	0	0	0	0
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	0	0	0	0	0	0	0	0	0	0
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	0	0	0	0	0	0	0	0	0	0
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: McMASTER

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	13,907	0	8,465	0	0	800	0	1,859	671	25,702
(B) FEES	0	0	0	0	7,558	50	1,839	0	0	9,447
(C) MISCELLANEOUS	39	0	55	0	128	30	62	169	0	483
SUBTOTAL - OPERATIONAL REVENUE	13,946	0	8,520	0	7,686	880	1,901	2,028	671	35,632
(D) INVESTMENT INCOME	172	0	0	0	0	0	0	0	0	172
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	570	0	0	0	0	570
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	14,118	0	8,520	0	8,256	880	1,901	2,028	671	36,374
2. COST OF SALES/SERVICES										
(A) WAGES	0	0	2,355	0	424	0	454	0	20	3,253
(B) CONTRACTORS' FEES	0	0	1	0	28	0	229	0	0	258
(C) SALARIES	1,542	0	702	0	877	108	234	790	0	4,253
(D) BENEFITS	244	0	502	0	179	15	123	126	3	1,192
(E) PRODUCTS/PROVISIONS	10,730	0	3,185	0	0	0	0	389	0	14,304
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	533	0	670	0	1,642	342	85	465	18	3,755
TOTAL COST OF SALES/SERVICES	13,049	0	7,415	0	3,150	465	1,125	1,770	41	27,015
3. GROSS CONTRIBUTION MARGIN	1,069	0	1,105	0	5,106	415	776	258	630	9,359
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	37	0	139	0	965	2	3	6	36	1,188
(B) RENTAL OR SPACE COST	90	0	0	0	0	52	0	83	0	225
(C) INSURANCE	0	0	4	0	31	0	0	0	4	39
(D) GARBAGE	0	0	116	0	36	0	0	0	0	152
(E) GROUNDS COSTS	0	0	0	0	56	0	110	0	11	177
(F) MARKETING AND PROMOTION	42	0	0	0	0	0	0	0	0	42
(G) PROFESSIONAL FEES	0	0	1	0	0	0	0	0	0	1
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	55	55
(I) TELEPHONE (LONG DISTANCE)	12	0	3	0	2	1	0	0	0	18
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	22	0	17	0	50	6	2	7	0	104
TOTAL DIRECT COSTS	203	0	280	0	1,140	61	115	96	106	2,001

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: McMASTER

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	37	0	6	0	1	0	3	24	6	77
(B) CAPITAL PROJECTS	89	0	363	0	965	0	496	0	0	1,913
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	0	0	0	0	0	0	0	0
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	32	0	184	0	55	34	3	92	1	401
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	30	0	1,586	0	0	0	0	1,616
TOTAL EQUIPMENT AND CAPITAL COSTS	158	0	583	0	2,607	34	502	116	7	4,007
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	94	0	182	0	0	0	0	276
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	94	0	182	0	0	0	0	276
7. TOTAL EXPENSES	361	0	957	0	3,929	95	617	212	113	6,284
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	708	0	148	0	1,177	320	159	46	517	3,075
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	708	0	148	0	1,177	320	159	46	517	3,075
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	708	0	148	0	1,177	320	159	46	517	3,075
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 31 MAY 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: ONTARIO COLLEGE OF ART & DESIGN

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	0	0	0	10	0	0	124	0	0	134
(B) FEES	0	0	0	0	0	0	0	0	0	0
(C) MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	0	0	0	10	0	0	124	0	0	134
(D) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	10	0	0	124	0	0	134
2. COST OF SALES/SERVICES										
(A) WAGES	0	0	0	0	0	0	0	0	0	0
(B) CONTRACTORS' FEES	0	0	0	0	0	0	18	0	0	18
(C) SALARIES	0	0	0	0	0	0	0	0	0	0
(D) BENEFITS	0	0	0	0	0	0	0	0	0	0
(E) PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	0	0
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	1	0	0	0	0	0	1
TOTAL COST OF SALES/SERVICES	0	0	0	1	0	0	18	0	0	19
3. GROSS CONTRIBUTION MARGIN	0	0	0	9	0	0	106	0	0	115
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	0	0	0	0	0	0	0	0	0	0
(B) RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(C) INSURANCE	0	0	0	0	0	0	0	0	0	0
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0
(G) PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	0	0	0	0	0	0	0	0	0
TOTAL DIRECT COSTS	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 31 MAY 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: ONTARIO COLLEGE OF ART & DESIGN

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	0	0	0	0	0	0	0	0	0	0
(B) CAPITAL PROJECTS	0	0	0	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	0	0	0	0	0	0	0	0
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	0	0	0	0	0	0	0	0
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
7. TOTAL EXPENSES	0	0	0	0	0	0	0	0	0	0
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	0	9	0	0	106	0	0	115
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	0	0	0	9	0	0	106	0	0	115
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	0	0	0	9	0	0	106	0	0	115
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	9	0	0	106	0	0	115
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: OISE

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	0	0	55	0	0	0	286	2,904	719	3,964
(B) FEES	0	0	0	0	0	0	0	0	0	0
(C) MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	0	0	55	0	0	0	286	2,904	719	3,964
(D) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	55	0	0	0	286	2,904	719	3,964
2. COST OF SALES/SERVICES										
(A) WAGES	0	0	0	0	0	0	80	794	63	937
(B) CONTRACTORS' FEES	0	0	0	0	0	0	0	0	0	0
(C) SALARIES	0	0	0	0	0	0	0	0	0	0
(D) BENEFITS	0	0	0	0	0	0	13	139	11	163
(E) PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	1,110	0	1,110
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	0	0	0	0	470	0	470
TOTAL COST OF SALES/SERVICES	0	0	0	0	0	0	93	2,513	74	2,680
3. GROSS CONTRIBUTION MARGIN	0	0	55	0	0	0	193	391	645	1,284
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	0	0	0	0	0	0	0	0	0	0
(B) RENTAL OR SPACE COST	0	0	5	0	0	0	0	50	0	55
(C) INSURANCE	0	0	0	0	0	0	0	0	0	0
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0
(G) PROFESSIONAL FEES	0	0	0	0	0	0	0	52	0	52
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	80	0	80
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	0	17	0	0	0	3	175	10	205
TOTAL DIRECT COSTS	0	0	22	0	0	0	3	357	10	392

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: OISE

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	0	0	21	0	0	0	0	32	0	53
(B) CAPITAL PROJECTS	0	0	0	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	0	0	0	0	0	0	0	0
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	21	0	0	0	0	32	0	53
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	47	0	47
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	0	47	0	47
7. TOTAL EXPENSES	0	0	43	0	0	0	3	436	10	492
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	12	0	0	0	190	-45	635	792
9. LESS: SUBSIDIES RECEIVED	0	0	12	0	0	0	190	-133	635	704
10. NET INCOME (LOSS) BEFORE RESERVES	0	0	0	0	0	0	0	88	0	88
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	0	0	0	0	0	0	0	88	0	88
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	-317	0	-317
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: OTTAWA

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	0	3,966	412	333	8	31	2,491	0	63	7,304
(B) FEES	0	0	0	0	5,808	0	1	0	365	6,174
(C) MISCELLANEOUS	0	0	11	10	865	141	0	0	512	1,539
SUBTOTAL - OPERATIONAL REVENUE	0	3,966	423	343	6,681	172	2,492	0	940	15,017
(D) INVESTMENT INCOME	0	5	0	0	3	4	0	0	10	22
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	3,971	423	343	6,684	176	2,492	0	950	15,039
2. COST OF SALES/SERVICES										
(A) WAGES	0	163	5	137	1,090	57	300	0	287	2,039
(B) CONTRACTORS' FEES	0	12	216	39	1,616	8	244	0	219	2,354
(C) SALARIES	0	86	64	56	224	62	184	0	59	735
(D) BENEFITS	0	19	17	25	170	14	46	0	52	343
(E) PRODUCTS/PROVISIONS	0	3,583	0	126	0	7	0	0	0	3,716
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	19	8	10	112	11	45	0	17	222
TOTAL COST OF SALES/SERVICES	0	3,882	310	393	3,212	159	819	0	634	9,409
3. GROSS CONTRIBUTION MARGIN	0	89	113	-50	3,472	17	1,673	0	316	5,630
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	0	4	1	2	618	3	40	0	15	683
(B) RENTAL OR SPACE COST	0	13	0	26	0	0	17	0	0	56
(C) INSURANCE	0	0	2	1	14	0	2	0	2	21
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	26	0	0	26
(F) MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0
(G) PROFESSIONAL FEES	0	0	25	21	5	0	22	0	0	73
(H) TAXES (IF APPLICABLE)	0	0	0	0	66	0	3	0	23	92
(I) TELEPHONE (LONG DISTANCE)	0	2	0	0	3	1	0	0	0	6
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	11	0	10	61	8	18	0	31	139
TOTAL DIRECT COSTS	0	30	28	60	767	12	128	0	71	1,096

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: OTTAWA

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	0	7	29	3	32	1	22	0	15	109
(B) CAPITAL PROJECTS	0	0	28	0	124	0	31	0	87	270
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	33	15	8	91	0	22	0	15	184
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	28	2,175	0	765	0	0	2,968
TOTAL EQUIPMENT AND CAPITAL COSTS	0	40	72	39	2,422	1	840	0	117	3,531
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	34	16	27	175	16	357	0	48	673
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	34	16	27	175	16	357	0	48	673
7. TOTAL EXPENSES	0	104	116	126	3,364	29	1,325	0	236	5,300
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	-15	-3	-176	108	-12	348	0	80	330
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	0	-15	-3	-176	108	-12	348	0	80	330
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	0	-15	-3	-176	108	-12	348	0	80	330
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: QUEEN'S

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	0	2,897	0	0	1,178	2,307	0	0	691	7,073
(B) FEES	0	0	3,418	0	19,409	0	1,219	0	986	25,032
(C) MISCELLANEOUS	0	0	0	0	0	0	0	0	1,281	1,281
SUBTOTAL - OPERATIONAL REVENUE	0	2,897	3,418	0	20,587	2,307	1,219	0	2,958	33,386
(D) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	228	0	0	0	0	228
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	2,897	3,418	0	20,815	2,307	1,219	0	2,958	33,614
2. COST OF SALES/SERVICES										
(A) WAGES	0	0	0	0	0	0	0	0	0	0
(B) CONTRACTORS' FEES	0	0	2,538	0	4,691	580	22	0	0	7,831
(C) SALARIES	0	642	0	0	3,180	781	210	0	2,275	7,088
(D) BENEFITS	0	92	0	0	474	100	51	0	252	969
(E) PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	0	0
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	1,691	282	0	2,142	326	109	0	2,536	7,086
TOTAL COST OF SALES/SERVICES	0	2,425	2,820	0	10,487	1,787	392	0	5,063	22,974
3. GROSS CONTRIBUTION MARGIN	0	472	598	0	10,328	520	827	0	-2,105	10,640
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	0	8	49	0	2,263	180	47	0	0	2,547
(B) RENTAL OR SPACE COST	0	0	103	0	7	0	0	0	0	110
(C) INSURANCE	0	0	0	0	155	4	3	0	0	162
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	79	0	0	0	0	79
(F) MARKETING AND PROMOTION	0	0	0	0	0	24	0	0	0	24
(G) PROFESSIONAL FEES	0	0	21	0	24	78	4	0	0	127
(H) TAXES (IF APPLICABLE)	0	0	0	0	588	1	0	0	0	589
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	0	1	0	0	17	6	15	0	52	91
TOTAL DIRECT COSTS	0	9	173	0	3,133	293	69	0	52	3,729

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: QUEEN'S

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	0	0	0	0	272	8	0	0	0	280
(B) CAPITAL PROJECTS	0	0	0	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	1	45	0	414	17	104	0	0	581
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	126	0	0	0	0	0	0	0	126
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	1,537	128	117	0	0	1,782
TOTAL EQUIPMENT AND CAPITAL COSTS	0	127	45	0	2,223	153	221	0	0	2,769
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	190	32	0	469	0	23	0	0	714
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	190	32	0	469	0	23	0	0	714
7. TOTAL EXPENSES	0	326	250	0	5,825	446	313	0	52	7,212
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	146	348	0	4,503	74	514	0	-2,157	3,428
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	0	146	348	0	4,503	74	514	0	-2,157	3,428
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	0	146	348	0	4,503	74	514	0	-2,157	3,428
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	-121	383	0	1,022	-1,198	699	0	0	785
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	2,469	0	1,199	0	0	3,668

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 31 MARCH 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: RYERSON

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	7,048	71	2,811	0	0	539	1,759	1,525	0	13,753
(B) FEES	0	0	0	0	3,745	0	0	0	0	3,745
(C) MISCELLANEOUS	30	0	77	0	161	234	6	0	0	508
SUBTOTAL - OPERATIONAL REVENUE	7,078	71	2,888	0	3,906	773	1,765	1,525	0	18,006
(D) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	420	0	0	0	0	420
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	7,078	71	2,888	0	4,326	773	1,765	1,525	0	18,426
2. COST OF SALES/SERVICES										
(A) WAGES	840	0	1,122	0	423	219	0	184	0	2,788
(B) CONTRACTORS' FEES	27	1	123	0	468	120	15	0	0	754
(C) SALARIES	0	0	0	0	0	0	0	0	0	0
(D) BENEFITS	158	0	164	0	38	30	0	40	0	430
(E) PRODUCTS/PROVISIONS	5,665	0	1,251	0	0	0	0	0	0	6,916
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	142	0	147	0	190	7	138	989	0	1,613
TOTAL COST OF SALES/SERVICES	6,832	1	2,807	0	1,119	376	153	1,213	0	12,501
3. GROSS CONTRIBUTION MARGIN	246	70	81	0	3,207	397	1,612	312	0	5,925
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	30	0	53	0	494	118	43	0	0	738
(B) RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(C) INSURANCE	0	0	0	0	0	0	0	0	0	0
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	3	0	18	0	0	0	0	0	0	21
(G) PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	13	0	0	0	0	0	0	0	0	13
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	12	0	10	0	19	2	0	0	0	43
TOTAL DIRECT COSTS	58	0	81	0	513	120	43	0	0	815

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 31 MARCH 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: RYERSON

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	89	0	47	0	56	31	17	314	0	554
(B) CAPITAL PROJECTS	0	0	0	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	0	0	0	0	0	21	0	21
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	48	0	97	0	2,166	814	1,240	0	0	4,365
TOTAL EQUIPMENT AND CAPITAL COSTS	137	0	144	0	2,222	845	1,257	335	0	4,940
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	297	0	225	0	37	148	0	0	0	707
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	297	0	225	0	37	148	0	0	0	707
7. TOTAL EXPENSES	492	0	450	0	2,772	1,113	1,300	335	0	6,462
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-246	70	-369	0	435	-716	312	-23	0	-537
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	-246	70	-369	0	435	-716	312	-23	0	-537
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	-246	70	-369	0	435	-716	312	-23	0	-537
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TORONTO

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	25,916	0	9,362	474	324	1,608	3,565	5,207	10,195	56,651
(B) FEES	0	0	2,655	0	9,658	629	550	0	3,680	17,172
(C) MISCELLANEOUS	0	0	0	0	0	0	0	0	1,263	1,263
SUBTOTAL - OPERATIONAL REVENUE	25,916	0	12,017	474	9,982	2,237	4,115	5,207	15,138	75,086
(D) INVESTMENT INCOME	0	0	2	0	241	0	345	0	9	597
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	421	0	0	0	0	421
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	39	39
(III) FEDERAL	0	0	0	0	0	0	0	0	585	585
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	101	101
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	25,916	0	12,019	474	10,644	2,237	4,460	5,207	15,872	76,829
2. COST OF SALES/SERVICES										
(A) WAGES	0	0	0	19	404	180	1,169	2,157	3,907	7,836
(B) CONTRACTORS' FEES	0	0	7,855	0	0	344	79	0	0	8,278
(C) SALARIES	3,405	0	1,597	157	1,949	555	65	0	2,836	10,564
(D) BENEFITS	348	0	196	16	326	35	133	362	825	2,241
(E) PRODUCTS/PROVISIONS	19,772	0	708	195	0	134	0	1,478	2,797	25,084
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	486	0	78	26	137	111	325	298	2,201	3,662
TOTAL COST OF SALES/SERVICES	24,011	0	10,434	413	2,816	1,359	1,771	4,295	12,566	57,665
3. GROSS CONTRIBUTION MARGIN	1,905	0	1,585	61	7,828	878	2,689	912	3,306	19,164
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	37	0	54	3	1,271	132	86	149	523	2,255
(B) RENTAL OR SPACE COST	91	0	40	0	0	0	0	0	375	506
(C) INSURANCE	0	0	28	0	98	4	8	0	89	227
(D) GARBAGE	0	0	81	0	32	9	0	0	0	122
(E) GROUNDS COSTS	0	0	0	0	34	8	61	0	0	103
(F) MARKETING AND PROMOTION	279	0	8	0	31	18	0	143	590	1,069
(G) PROFESSIONAL FEES	30	0	50	0	0	1	1	0	469	551
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	1	1
(I) TELEPHONE (LONG DISTANCE)	10	0	0	0	5	12	3	2	72	104
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	25	0	10	2	173	126	23	11	67	437
TOTAL DIRECT COSTS	472	0	271	5	1,644	310	182	305	2,186	5,375

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TORONTO

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	55	0	392	26	1,284	70	234	350	795	3,206
(B) CAPITAL PROJECTS	0	0	119	0	143	0	0	0	322	584
(C) EQUIPMENT AND FURNITURE REPLACEMENT	30	0	0	0	44	0	0	0	0	74
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	51	0	12	0	56	0	17	6	120	262
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	293	0	146	8	366	25	410	206	837	2,291
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	2,804	113	0	0	4	2,921
TOTAL EQUIPMENT AND CAPITAL COSTS	429	0	669	34	4,697	208	661	562	2,078	9,338
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	50	50
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	2	26	0	0	3	0	0	31
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	27	5	76	21	49	0	0	178
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	30	70	856	0	0	956
(E) ANCILLARY OVERHEADS	0	0	516	54	253	77	113	0	9	1,022
TOTAL OVERHEAD COSTS	0	0	545	85	359	168	1,021	0	59	2,237
7. TOTAL EXPENSES	901	0	1,485	124	6,700	686	1,864	867	4,323	16,950
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	1,004	0	100	-63	1,128	192	825	45	-1,017	2,214
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	1,004	0	100	-63	1,128	192	825	45	-1,017	2,214
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	1,004	0	100	-63	1,128	192	825	45	-1,017	2,214
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	1,673	0	-166	-268	373	0	8,745	0	1,501	11,858
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	20	0	3,225	0	5,630	0	1,202	10,077

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TRENT

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	2,678	189	237	379	155	554	126	416	71	4,805
(B) FEES	0	0	2,628	0	4,060	0	147	0	0	6,835
(C) MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	2,678	189	2,865	379	4,215	554	273	416	71	11,640
(D) INVESTMENT INCOME	2	0	11	0	33	0	0	1	0	47
(E) GOVERNMENT FUNDING										
(I) MET	4	1	2	0	11	0	2	1	0	21
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	2,684	190	2,878	379	4,259	554	275	418	71	11,708
2. COST OF SALES/SERVICES										
(A) WAGES	333	3	137	90	831	88	77	40	0	1,599
(B) CONTRACTORS' FEES	0	0	1,835	1	0	229	0	0	0	2,065
(C) SALARIES	64	78	5	5	477	85	4	72	5	795
(D) BENEFITS	79	17	23	6	252	24	13	21	1	436
(E) PRODUCTS/PROVISIONS	1,887	110	0	231	0	0	0	84	0	2,312
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	31	1	140	20	278	32	22	26	13	563
TOTAL COST OF SALES/SERVICES	2,394	209	2,140	353	1,838	458	116	243	19	7,770
3. GROSS CONTRIBUTION MARGIN	290	-19	738	26	2,421	96	159	175	52	3,938
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	15	1	120	7	659	5	0	2	9	818
(B) RENTAL OR SPACE COST	2	0	0	0	22	0	0	1	0	25
(C) INSURANCE	1	0	0	1	0	0	0	0	0	2
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	4	0	3	0	2	2	0	4	0	15
(G) PROFESSIONAL FEES	0	0	0	0	4	0	0	0	0	4
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	38	-3	4	17	97	5	30	4	13	205
TOTAL DIRECT COSTS	60	-2	127	25	784	12	30	11	22	1,069

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TRENT

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	2	2	6	0	25	2	2	26	0	65
(B) CAPITAL PROJECTS	6	0	103	9	445	2	106	0	10	681
(C) EQUIPMENT AND FURNITURE REPLACEMENT	49	0	58	14	87	6	31	58	0	303
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	53	0	374	0	0	0	0	427
TOTAL EQUIPMENT AND CAPITAL COSTS	57	2	220	23	931	10	139	84	10	1,476
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	149	11	184	9	471	38	34	39	20	955
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	149	11	184	9	471	38	34	39	20	955
7. TOTAL EXPENSES	266	11	531	57	2,186	60	203	134	52	3,500
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	24	-30	207	-31	235	36	-44	41	0	438
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	24	-30	207	-31	235	36	-44	41	0	438
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	17	2	154	-23	173	0	-36	26	0	313
12. NET INCOME (LOSS) FOR THE YEAR	7	-32	53	-8	62	36	-8	15	0	125
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	60	18	380	16	831	0	42	259	0	1,606

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WATERLOO

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	7,486	6,141	3,943	234	0	555	514	4,578	5,425	28,876
(B) FEES	0	0	4,250	0	8,437	0	573	0	0	13,260
(C) MISCELLANEOUS	163	92	264	43	280	0	40	2	89	973
SUBTOTAL - OPERATIONAL REVENUE	7,649	6,233	8,457	277	8,717	555	1,127	4,580	5,514	43,109
(D) INVESTMENT INCOME	12	0	3	0	107	0	3	0	15	140
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	7,661	6,233	8,460	277	8,824	555	1,130	4,580	5,529	43,249
2. COST OF SALES/SERVICES										
(A) WAGES	0	0	0	0	0	0	0	0	0	0
(B) CONTRACTORS' FEES	0	0	0	0	0	0	0	0	0	0
(C) SALARIES	745	465	3,568	108	2,425	175	353	1,423	1,340	10,602
(D) BENEFITS	119	68	547	12	430	27	56	239	175	1,673
(E) PRODUCTS/PROVISIONS	5,973	5,305	3,265	96	0	0	0	2,061	321	17,021
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	107	13	123	150	0	3	35	431
TOTAL COST OF SALES/SERVICES	6,837	5,838	7,487	229	2,978	352	409	3,726	1,871	29,727
3. GROSS CONTRIBUTION MARGIN	824	395	973	48	5,846	203	721	854	3,658	13,522
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	65	44	185	7	1,161	1	9	68	653	2,193
(B) RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	5	5
(C) INSURANCE	2	1	2	0	23	0	0	1	10	39
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	292	0	0	292
(F) MARKETING AND PROMOTION	32	36	40	0	1	13	0	11	0	133
(G) PROFESSIONAL FEES	0	0	41	0	1	0	0	0	0	42
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	696	696
(I) TELEPHONE (LONG DISTANCE)	4	4	3	0	5	1	0	6	5	28
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	228	89	199	16	236	38	75	30	178	1,089
TOTAL DIRECT COSTS	331	174	470	23	1,427	53	376	116	1,547	4,517

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WATERLOO

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	41	25	240	2	1,993	5	29	501	1,016	3,852
(B) CAPITAL PROJECTS	0	0	61	0	0	0	103	42	369	575
(C) EQUIPMENT AND FURNITURE REPLACEMENT	30	0	141	3	42	0	106	205	42	569
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	13	2	33	0	249	4	27	11	61	400
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	50	0	87	0	1,113	0	5	9	557	1,821
TOTAL EQUIPMENT AND CAPITAL COSTS	134	27	562	5	3,397	9	270	768	2,045	7,217
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	340	109	163	0	169	0	112	85	94	1,072
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	340	109	163	0	169	0	112	85	94	1,072
7. TOTAL EXPENSES	805	310	1,195	28	4,993	62	758	969	3,686	12,806
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	19	85	-222	20	853	141	-37	-115	-28	716
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	19	85	-222	20	853	141	-37	-115	-28	716
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	35	5	0	0	1,197	2	0	0	266	1,505
12. NET INCOME (LOSS) FOR THE YEAR	-16	80	-222	20	-344	139	-37	-115	-294	-789
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	301	-209	-1,363	23	-45	139	-48	-188	74	-1,316
14. ACCUMULATED RESERVE BALANCES APRIL 30	192	5	0	0	2,520	12	40	0	367	3,136

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WESTERN

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	11,826	4,366	6,101	0	11,090	4,108	0	3,334	8,580	49,405
(B) FEES	0	0	0	0	5,495	0	2,152	0	3,156	10,803
(C) MISCELLANEOUS	28	0	0	0	0	144	139	0	17	328
SUBTOTAL - OPERATIONAL REVENUE	11,854	4,366	6,101	0	16,585	4,252	2,291	3,334	11,753	60,536
(D) INVESTMENT INCOME	-207	-13	-47	0	675	-31	25	-19	394	777
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	152	0	0	0	0	152
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	107	107
(III) FEDERAL	0	0	0	0	0	0	0	0	20	20
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	31	31
(F) DONATIONS	0	0	0	0	0	0	0	0	38	38
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	54	54
TOTAL REVENUE	11,647	4,353	6,054	0	17,412	4,221	2,316	3,315	12,397	61,715
2. COST OF SALES/SERVICES										
(A) WAGES	1,436	316	1,946	0	5,932	1,516	508	1,404	3,588	16,646
(B) CONTRACTORS' FEES	88	0	4	0	11	3	364	0	169	639
(C) SALARIES	0	0	0	0	0	200	0	0	132	332
(D) BENEFITS	285	56	351	0	610	229	68	237	670	2,506
(E) PRODUCTS/PROVISIONS	8,836	3,779	2,378	0	2,124	605	0	610	1,299	19,631
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	248	26	317	0	799	217	162	203	1,347	3,319
TOTAL COST OF SALES/SERVICES	10,893	4,177	4,996	0	9,476	2,770	1,102	2,454	7,205	43,073
3. GROSS CONTRIBUTION MARGIN	754	176	1,058	0	7,936	1,451	1,214	861	5,192	18,642
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	29	7	21	0	1,503	235	33	16	756	2,600
(B) RENTAL OR SPACE COST	256	26	283	0	21	0	22	137	97	842
(C) INSURANCE	1	0	1	0	42	13	2	1	30	90
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	34	12	18	0	0	21	0	2	132	219
(G) PROFESSIONAL FEES	0	1	3	0	12	24	4	1	38	83
(H) TAXES (IF APPLICABLE)	0	0	0	0	590	3	0	0	473	1,066
(I) TELEPHONE (LONG DISTANCE)	6	4	1	0	8	25	2	4	141	191
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	115	23	86	0	217	186	19	45	1,009	1,700
TOTAL DIRECT COSTS	441	73	413	0	2,393	507	82	206	2,676	6,791

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WESTERN

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	49	7	76	0	66	80	24	394	339	1,035
(B) CAPITAL PROJECTS	0	0	14	0	673	0	29	3	746	1,465
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	0	0	0	0	0	0	0	0
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	7	3	33	0	68	49	11	502	93	766
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	53	0	87	0	971	305	79	31	1,020	2,546
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	1,651	649	0	0	1,984	4,284
TOTAL EQUIPMENT AND CAPITAL COSTS	109	10	210	0	3,429	1,083	143	930	4,182	10,096
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	291	86	112	0	473	0	48	74	133	1,217
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	100	50	0	0	0	0	1,085	0	0	1,235
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	391	136	112	0	473	0	1,133	74	133	2,452
7. TOTAL EXPENSES	941	219	735	0	6,295	1,590	1,358	1,210	6,991	19,339
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-187	-43	323	0	1,641	-139	-144	-349	-1,799	-697
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	-187	-43	323	0	1,641	-139	-144	-349	-1,799	-697
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	-187	-43	323	0	1,641	-139	-144	-349	-1,799	-697
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	317	92	-469	0	2,339	-747	416	-259	-4,313	-2,624
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WILFRID LAURIER

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	3,585	557	863	0	0	399	0	529	0	5,933
(B) FEES	0	0	1,271	0	3,732	0	202	0	0	5,205
(C) MISCELLANEOUS	0	0	0	0	0	0	59	0	0	59
SUBTOTAL - OPERATIONAL REVENUE	3,585	557	2,134	0	3,732	399	261	529	0	11,197
(D) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	228	0	0	0	0	228
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	3,585	557	2,134	0	3,960	399	261	529	0	11,425
2. COST OF SALES/SERVICES										
(A) WAGES	67	12	131	0	806	32	4	224	0	1,276
(B) CONTRACTORS' FEES	0	6	0	0	138	0	36	4	0	184
(C) SALARIES	268	69	670	0	148	23	85	142	0	1,405
(D) BENEFITS	40	8	95	0	0	7	4	41	0	195
(E) PRODUCTS/PROVISIONS	2,856	369	883	0	0	260	0	180	0	4,548
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	43	23	32	0	82	3	32	78	0	293
TOTAL COST OF SALES/SERVICES	3,274	487	1,811	0	1,174	325	161	669	0	7,901
3. GROSS CONTRIBUTION MARGIN	311	70	323	0	2,786	74	100	-140	0	3,524
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	13	4	33	0	440	0	4	0	0	494
(B) RENTAL OR SPACE COST	35	6	56	0	0	9	4	0	0	110
(C) INSURANCE	0	0	2	0	24	0	0	0	0	26
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	2	0	20	0	0	0	0	22
(F) MARKETING AND PROMOTION	9	7	0	0	0	8	0	30	0	54
(G) PROFESSIONAL FEES	3	0	2	0	0	1	0	6	0	12
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	5	1	2	0	0	1	0	0	0	9
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	19	4	1	0	24	1	0	24	0	73
TOTAL DIRECT COSTS	84	22	98	0	508	20	8	60	0	800

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WILFRID LAURIER

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	27	1	14	0	154	0	0	1	0	197
(B) CAPITAL PROJECTS	3	70	333	0	159	0	0	0	0	565
(C) EQUIPMENT AND FURNITURE REPLACEMENT	5	5	0	0	47	3	3	9	0	72
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	13	0	1,797	0	0	0	0	1,810
TOTAL EQUIPMENT AND CAPITAL COSTS	35	76	360	0	2,157	3	3	10	0	2,644
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	52	9	0	0	0	0	0	0	0	61
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	17	4	19	0	34	4	16	0	0	94
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	20	12	32	0	11	20	0	0	0	95
TOTAL OVERHEAD COSTS	89	25	51	0	45	24	16	0	0	250
7. TOTAL EXPENSES	208	123	509	0	2,710	47	27	70	0	3,694
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	103	-53	-186	0	76	27	73	-210	0	-170
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	-210	0	-210
10. NET INCOME (LOSS) BEFORE RESERVES	103	-53	-186	0	76	27	73	0	0	40
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	103	-53	-186	0	76	27	73	0	0	40
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	103	-53	-186	0	76	27	73	0	122	162
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	3	0	0	0	0	3

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WINDSOR

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	5,839	0	1,857	0	140	462	289	510	482	9,579
(B) FEES	0	0	3,741	0	4,728	0	366	0	0	8,835
(C) MISCELLANEOUS	0	0	74	0	197	0	0	0	0	271
SUBTOTAL - OPERATIONAL REVENUE	5,839	0	5,672	0	5,065	462	655	510	482	18,685
(D) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	337	0	0	0	0	337
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	5,839	0	5,672	0	5,402	462	655	510	482	19,022
2. COST OF SALES/SERVICES										
(A) WAGES	103	0	1,026	0	204	51	4	0	0	1,388
(B) CONTRACTORS' FEES	0	0	0	0	0	0	0	0	0	0
(C) SALARIES	594	0	1,256	0	557	93	50	165	25	2,740
(D) BENEFITS	138	0	370	0	105	21	7	39	3	683
(E) PRODUCTS/PROVISIONS	4,578	0	1,769	0	0	0	0	175	0	6,522
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	13	0	196	0	49	15	19	206	0	498
TOTAL COST OF SALES/SERVICES	5,426	0	4,617	0	915	180	80	585	28	11,831
3. GROSS CONTRIBUTION MARGIN	413	0	1,055	0	4,487	282	575	-75	454	7,191
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	71	0	295	0	2,221	210	279	0	0	3,076
(B) RENTAL OR SPACE COST	0	0	0	0	10	0	0	0	0	10
(C) INSURANCE	3	0	21	0	13	0	0	0	3	40
(D) GARBAGE	0	0	16	0	0	0	0	0	0	16
(E) GROUNDS COSTS	0	0	12	0	0	0	0	0	0	12
(F) MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0
(G) PROFESSIONAL FEES	0	0	0	0	0	0	0	0	10	10
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	110	110
(I) TELEPHONE (LONG DISTANCE)	7	0	3	0	3	5	0	0	0	18
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	15	0	227	0	9	38	2	0	60	351
TOTAL DIRECT COSTS	96	0	574	0	2,256	253	281	0	183	3,643

ANCILLARY ENTERPRISES STATMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WINDSOR

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	45	0	0	0	48	0	63	4	120	280
(B) CAPITAL PROJECTS	0	0	50	0	529	0	88	0	380	1,047
(C) EQUIPMENT AND FURNITURE REPLACEMENT	0	0	0	0	0	0	0	0	0	0
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	9	0	133	0	81	26	15	68	0	332
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	248	0	1,476	0	0	0	0	1,724
TOTAL EQUIPMENT AND CAPITAL COSTS	54	0	431	0	2,134	26	166	72	500	3,383
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	0	0	0	0	0	0
(B) FINANCE COSTS - INTERNAL COST ALLOC.	147	0	0	0	0	0	0	0	0	147
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	55	0	0	0	0	0	0	0	-55	0
TOTAL OVERHEAD COSTS	202	0	0	0	0	0	0	0	-55	147
7. TOTAL EXPENSES	352	0	1,005	0	4,390	279	447	72	628	7,173
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	61	0	50	0	97	3	128	-147	-174	18
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	61	0	50	0	97	3	128	-147	-174	18
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	61	0	50	0	97	3	128	-147	-174	18
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: YORK

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
1. REVENUE										
(A) SALES OF SERVICES AND PRODUCTS	9,650	0	1,189	0	1,998	0	5,515	1,275	7,494	27,121
(B) FEES	0	0	0	0	16,308	0	0	0	0	16,308
(C) MISCELLANEOUS	0	0	0	0	0	0	677	0	0	677
SUBTOTAL - OPERATIONAL REVENUE	9,650	0	1,189	0	18,306	0	6,192	1,275	7,494	44,106
(D) INVESTMENT INCOME	0	0	0	0	0	0	0	0	31	31
(E) GOVERNMENT FUNDING										
(I) MET	0	0	0	0	588	0	0	0	0	588
(II) OTHER ONTARIO GRANTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
(F) DONATIONS	0	0	0	0	0	0	0	0	0	0
(G) NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	9,650	0	1,189	0	18,894	0	6,192	1,275	7,525	44,725
2. COST OF SALES/SERVICES										
(A) WAGES	0	0	0	0	0	0	0	0	0	0
(B) CONTRACTORS' FEES	12	0	99	0	225	0	540	4	59	939
(C) SALARIES	1,156	0	505	0	2,604	0	3,163	618	1,213	9,259
(D) BENEFITS	207	0	60	0	460	0	511	117	264	1,619
(E) PRODUCTS/PROVISIONS	7,486	0	424	0	49	0	0	558	472	8,989
(F) OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	165	0	41	0	488	0	187	17	2,410	3,308
TOTAL COST OF SALES/SERVICES	9,026	0	1,129	0	3,826	0	4,401	1,314	4,418	24,114
3. GROSS CONTRIBUTION MARGIN	624	0	60	0	15,068	0	1,791	-39	3,107	20,611
4. EXPENSES										
DIRECT COSTS										
(A) UTILITIES	37	0	58	0	2,886	0	190	7	1,267	4,445
(B) RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(C) INSURANCE	0	0	0	0	0	0	0	0	0	0
(D) GARBAGE	0	0	0	0	0	0	0	0	0	0
(E) GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
(F) MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0
(G) PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
(H) TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(I) TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
(J) OTHER (TRAVEL, LEGAL FEES, ETC.)	43	0	144	0	175	0	137	1	48	548
TOTAL DIRECT COSTS	80	0	202	0	3,061	0	327	8	1,315	4,993

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1996
(IN THOUSANDS OF DOLLARS)

INSTITUTION: YORK

FUNCTIONAL AREA	BOOK-STORES (1)	RETAIL (2)	FOOD (3)	BEV-ERAGES (4)	RESI-DENCES (5)	CON-FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
5. EQUIPMENT AND CAPITAL COSTS:										
(A) MAINTENANCE	113	0	148	0	1,889	0	546	44	249	2,989
(B) CAPITAL PROJECTS	0	0	0	0	0	0	0	0	0	0
(C) EQUIPMENT AND FURNITURE REPLACEMENT	95	0	24	0	494	0	178	65	245	1,101
(D) NON-CAPITAL EQUIPMENT AND FURNITURE	0	0	0	0	0	0	0	0	0	0
(E) RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
(F) DEPRECIATION	0	0	0	0	0	0	0	0	0	0
(G) MORTGAGE INTEREST, LEASE COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	208	0	172	0	2,383	0	724	109	494	4,090
6. OVERHEAD COSTS:										
(A) FINANCE COSTS - EXTERNAL	0	0	0	0	8,152	0	422	9	2,364	10,947
(B) FINANCE COSTS - INTERNAL COST ALLOC.	0	0	0	0	0	0	0	0	0	0
(C) CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(D) CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
(E) ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	8,152	0	422	9	2,364	10,947
7. TOTAL EXPENSES	288	0	374	0	13,596	0	1,473	126	4,173	20,030
8. NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	336	0	-314	0	1,472	0	318	-165	-1,066	581
9. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
10. NET INCOME (LOSS) BEFORE RESERVES	336	0	-314	0	1,472	0	318	-165	-1,066	581
11. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
12. NET INCOME (LOSS) FOR THE YEAR	336	0	-314	0	1,472	0	318	-165	-1,066	581
13. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
14. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

DESCRIPTIVE DATA

ANCILLARY ENTERPRISES - UNIVERSITIES
FOR THE FISCAL YEAR ENDED 30 APRIL 1996

1. BOOKSTORES

BOOKSTORES	a) Does the university operate the bookstore?	b) If the university contracts out, who is the contractor?	c) Is there a separate, student-operated bookstore? If Yes, are books new or used?	d) Gross square feet of space utilized:
Brock	Yes	n/a	No	Selling 5,000 Storage and office 750 Total area 5,750
Carleton	Yes	n/a	No	Selling 8,130 Storage and office 3,822 Total area 11,952
Guelph	Yes	n/a	Yes - New and Used	Selling 9,500 Storage and office 3,500 Total area 13,000
Lakehead	Yes	n/a	No	Selling 6,328 Storage and office 1,200 Total area 7,528
Laurentian	Yes	n/a	No	Selling 6,230 Storage and office 1,770 Total area 8,000
Algoma	Yes	n/a	No	Selling 682 Storage and office 128 Total area 810
Hearst	Yes	n/a	No	Total area 76
McMaster	Yes	n/a	No	Selling 14,790 Storage and office 4,710 Total area 19,500
OCAD	No	n/a	No	n/a
OISE	Yes - OISE Press operates a bookstore. The accounts are not maintained separately for this activity and are included under Publishing.	n/a	No	Selling 300 Storage and office 1,300 Total area 1,600
Ottawa	No	Private company Ottawa Brenan of which the university owns 51 %.	No	n/a
Queen's	No	n/a	No	n/a
Ryerson	Yes	n/a	Yes - used	Selling 7,043 Storage and office 4,523 Total area 11,566
Toronto	No	Yes - U of T Press Inc.	No	Selling 42,000 Storage and office 9,000 Total area 51,000
Trent	Yes	n/a	No	Selling 4,648 Storage and office 3,272 Total area 7,920

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1. BOOKSTORES

BOOKSTORES	a) Does the university operate the bookstore?	b) If the university contracts out, who is the contractor?	c) Is there a separate, student-operated bookstore? If Yes, are books new or used?	d) Gross square feet of space utilized:
Waterloo	Yes	n/a	Yes - used	Selling 15,000 Storage and office 2,000 Total area 17,000
Western	Yes	n/a	Yes - used	Selling 12,901 Storage and office 7,496 Total area 20,397
W. Laurier	Yes	n/a	No	Selling 5,600 Storage and office 1,400 Total area 7,000
Windsor	Yes	n/a	Yes - used	Selling 13,500 Storage and office 6,300 Total area 19,800
York	Yes	n/a	Yes - used	Selling 20,311 Storage and office 10,295 Total area 30,606

1. BOOKSTORES

BOOKSTORES	e) What is the $ value of sales of the following:					
	i) core text books	ii) trade books	iii) used books	iv) computing equipment and supplies	v) incidentals, including stationery	vi) total sales
Brock	$2,915,966	$27,050	$199,289	$1,024,235	$812,793	$4,979,333
Carleton	$4,817,561	$310,796	$83,685	n/a	$682,174	$5,894,216
Guelph	$3,395,185	$422,429	$376,663	n/a	$1,112,964	$5,307,241
Lakehead	$2,565,000	Included in (i)	$57,000	$900,000	$398,000	$3,920,000
Laurentian	$1,970,000	$100,000	Included in i)	$528,000	$338,000	$2,936,000
Algoma	$324,996	$33,119	n/a	n/a	$9,526	$367,641
Hearst	$37,066	n/a	n/a	n/a	n/a	$37,066
McMaster	$6,058,690	$1,390,276	$1,005,783	$3,495,565	$1,710,570	$13,660,884
OCAD	n/a	n/a	n/a	n/a	n/a	n/a
OISE	n/a	n/a	n/a	n/a	n/a	n/a
Ottawa	n/a	n/a	n/a	n/a	n/a	n/a
Queen's	n/a	n/a	n/a	n/a	n/a	n/a
Ryerson	$3,969,496	$264,916	$98,254	$1,564,312	$1,155,316	$7,052,294
Toronto	$10,840,587	$6,775,380	Included in texts	10,952,069	2,978,083	31,546,119
Trent	$1,591,454	$513,422	$100,000	included in v)	$481,481	$2,686,357
Waterloo	$5,876,352	$919,402	n/a	n/a	$690,258	$7,486,012

1. BOOKSTORES

BOOKSTORES	e) What is the $ value of sales of the following:					
	i) core text books	ii) trade books	iii) used books	iv) computing equipment and supplies	v) incidentals, including stationery	vi) total sales
Western	$8,495,134	$1,046,151	$145,298	n/a	$2,021,232	$11,707,815
W. Laurier	$2,744,465	$208,345	$230,583	$49,392	$352,677	$3,585,462
Windsor	$4,287,369	$174,957	$567,900	$146,773	$662,494	$5,839,493
York	$7,087,912	$834,009	$632,482	$116,967	$914,336	$9,585,706

1. BOOKSTORES

BOOKSTORES	f) Explain the textbook pricing policy.	g) What is the $ value of the book-store inventory at year-end?	h) Is interest charged on inventory at year-end?	i) Number of full-time equivalent staff?	j) If financial surpluses (deficits) arise, how are they dealt with?
Brock	Either suggested retail or 25% mark-up of net price	$972,133	No	9	Brought into operating income.
Carleton	i) Textbooks purchased @ list price less 20% are sold at list price. ii) Textbooks purchased @ a net price (no discount) are sold at cost + 30% to give a gross margin of 23%. iii) Textbooks purchased @ list less 10 % or 15% are sold at cost plus 30%.	$860,691	Yes - 6.5% average prime less 2%	16	Any surplus is retained by the department in their appropriated fund for future use. Any deficit is carried by the department into the subsequent year.
Guelph	Canadian list - as sent by publisher. Canadian net - multiply Canadian List by 1.3 = selling price US list - multiply by exchange rate for Canadian currency. US net - multiply Converted US list by 1.3 = selling price.	$781,100	Yes - fixed amount established yearly	15	Carried forward
Lakehead	Cost +25%	$1,005,000	Yes - Prime less 2.5%	7	Surpluses transferred to scholarship account
Laurentian	Achieve gross margin of 20%	$849,000	Yes - 5.3% A flat rate of $45,000 per year is charged. For 1995/96, this would reflect a percentage of 5.3%	9	Carried forward to subsequent years.
Algoma	Publisher's list price plus shipping. Pre-priced books are sold at price on books.	$62,064	No	1	Become part of operating

1. BOOKSTORES

BOOKSTORES	f) Explain the textbook pricing policy.	g) What is the $ value of the book-store inventory at year-end?	h) Is interest charged on inventory at year-end?	i) Number of full-time equivalent staff?	j) If financial surpluses (deficits) arise, how are they dealt with?
Hearst	20 % is added to invoice total (including taxes and freight).	$20,358	No	0.06	Transferred to operating.
McMaster	The suggested retail price is used, if available. If the book is net priced, there is a 129% mark-up. On US books, an exchange rate factor is used in setting the price.	$1,464,775	Yes - 7.5%	40	When surpluses occur, a portion is retained in a reserve for renovation and equipment purchases, and a portion is transferred to help fund student services. If deficits arise, they would be a first charge on future operations.
OCAD	n/a	n/a	n/a	n/a	n/a
OISE	n/a	n/a	No	n/a	n/a
Ottawa	n/a	n/a	n/a	n/a	n/a
Queen's	n/a	n/a	n/a	n/a	n/a
Ryerson	Publisher's listed price or 35% margin on the net price. US exchange and shipping costs are added to the listed price.	$692,200	Yes - prime	21	Carried forward to capital reserves to retire capital loans.
Toronto	List price or net + 33%	$4,940,609	The UTP Bookstore division is part of the UTP Press and they must look after borrowing costs.	n/a	Corporation is responsible for all surpluses and deficits.
Trent	24% margin on publisher's net price or publisher's suggested retail price, if higher.	$512,203 at cost	Yes - 5% Interest is not charged on the textbook inventory.	12 P/T 2	Surplus to reserve (used for enhanced automation and renovations). Deficits are covered from reserve.
Waterloo	20% mark-up; suggested retail less 3.5%	$1,259,011	Yes - 4%	25	Accumulated in unappropriated surplus/deficit account
Western	The publisher's suggested retail selling price is used. Foreign text books are adjusted for currency exchange rates.	2,519,689	Yes - 5.05%	45.6	Carried forward in the unit's fund balance, expected as surplus.
W. Laurier	Sell at publisher's suggested list price or, if net priced, mark-up from cost of 25%	$901,986	Yes - 5.93%	11.4	Go into ancillary enterprise fund
Windsor	Mark-up 1.30 on cost = 23% on retail	$1,730,819	Yes - 6.5%	19	Charge back to bookstore budget

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1. BOOKSTORES					
BOOKSTORES	f) Explain the textbook pricing policy.	g) What is the $ value of the book-store inventory at year-end?	h) Is interest charged on inventory at year-end?	i) Number of full-time equivalent staff?	j) If financial surpluses (deficits) arise, how are they dealt with?
York	25% mark-up	$2,834,426	Yes - 5%	41	Deficits are subsidized by the university to extent of deficit financing amount. Any surplus in a year goes to paying down interest on the accumulated deficit and then the accumulated deficit.

2. RETAIL				
RETAIL	a) List types of retail outlets:	b) Number of retail outlets; locations	c) Are they university operated?	d) If contracted out, to whom?
Brock	Bank of Nova Scotia	1 - on campus	No	n/a
Carleton	Computer Store Valiquette (Sports Shop) C.U. Press	3 - 3 locations	Yes - except Valiquette (Sports Shop)	Valiquette Sports.
Guelph	Clothing/Gift Shop Variety store Proshop - clothing/ skate sharpening Pharmacy	4 - 4 locations	Yes	n/a
Lakehead	Bookstore Clothing and sundry Stamps and miscellaneous Computers	4 - 1 location	Yes	n/a
Laurentian	n/a	n/a	n/a	n/a
Algoma	n/a	n/a	n/a	n/a
Hearst	n/a	n/a	n/a	n/a
McMaster	n/a	n/a	n/a	n/a
OCAD	n/a	n/a	n/a	n/a
OISE	n/a	n/a	n/a	n/a
Ottawa	Computer Store	1	Yes	n/a
Queen's	Microcomputer Store	1	Yes	n/a
Ryerson	Tim Horton Donuts	1	No	Tim Donuts Ltd.
Toronto	n/a	n/a	n/a	n/a

2. RETAIL

RETAIL	a) List types of retail outlets:	b) Number of retail outlets; locations	c) Are they university operated?	d) If contracted out, to whom?
Trent	Campus Store Ancillary Computing Services	2 - 2 locations	Yes	n/a
Waterloo	UW Computer Store UW Shop Varsity Sports Shop	3 - 3 locations	Yes	n/a
Western	Variety Store Games Room Art Craft Studio Hair Salon Disc/Tape Outlet Travel Services Postal Outlet Computer Store Camping Equipment Store Printing Used Bookstore	11 - 11 locations	No - except computer store	Private tenants University Student Council
W. Laurier	Purple & Gold Store University insignia Gifts Rings Sportswear Special Orders	1	Yes	n/a
Windsor	Pharmacy Travel Agency Photography Studio Copy Centre	4 - 1 location	No	Contracted out to local business persons
York	Postal outlet Telecommunications and video rental	2 - 1 location	Yes	n/a

2. RETAIL

RETAIL	e) Is the space for these outlets leased?	f) Percentage of leased space (sq. feet) versus university owned	g) What is the square foot area of each outlet?	h) If the outlets are leased, what is the basis for rent?
Brock	Yes	100% leased	Bank of Nova Scotia 500	Monthly fee
Carleton	No	100% owned	Computer Store 2,089 Sports Shop 420 C.U. Press 3,246	n/a
Guelph	Yes - internally	100% owned	Pharmacy 2,705 Gift Shop 3,177 Proshop 722 Variety 707	Square footage basis
Lakehead	No	100% owned	Bookstore 5,193 Convenience store 719 Intersection 1,613	n/a
Laurentian	n/a	n/a	n/a	n/a
Algoma	n/a	n/a	n/a	n/a
Hearst	n/a	n/a	n/a	n/a

2. RETAIL				
RETAIL	**e) Is the space for these outlets leased?**	**f) Percentage of leased space (sq. feet) versus university owned**	**g) What is the square foot area of each outlet?**	**h) If the outlets are leased, what is the basis for rent?**
McMaster	n/a	n/a	n/a	n/a
OCAD	n/a	n/a	n/a	n/a
OISE	n/a	n/a	n/a	n/a
Ottawa	Yes	0.6% leased 99.4% owned	Computer Store 1,335	$10/square feet
Queen's	No	100% owned	Microcomputer Store 500	n/a
Ryerson	No	100% owned	Tim Hortons 3,153	n/a
Toronto	n/a	n/a	n/a	n/a
Trent	No	100% owned	Campus Store 920 Ancillary Computing Services-sales by Computing Department	n/a
Waterloo	No	100% owned	UW Computer Store 2,000 UW Shop 4,280 Varsity Sports shop 18	n/a
Western	No - with the exception of the computer store	100% owned	Computer Store 1,676	Average campus cost per square foot before caretaking and common costs
W. Laurier	No	100% owned	Purple & Gold Store 1,645	n/a
Windsor	Yes	In CAWSC. 2.75% leased 97.25% owned	Pharmacy 927 Travel Agency 462 Photo Studio 539 Copy Centre 246	All outlets have been leased on flat annual rent. In addition, Travel Agency has percent draw on gross sales over a certain amount; Photo studio also has a "per head" graduate commission on packages purchased.
York	Yes	100% leased	Postal outlet 926 Telecom & video rental 921	All outlets pay utilities, real estate taxes, promotional and common area expenses. Tenants also pay a basic minimum rent (based on square footage) and pay the greater of the basic minimum rent or a percentage of gross sales.

3. FOOD SERVICES				
FOOD SERVICES	**a) Is the food service self-operated or contracted out? Name contractor(s).**	**b) Number of outlets**	**c) Are the residence meal plans mandatory?**	**d) If financial surpluses (deficits) arise, how are they dealt with?**
Brock	Marriott Food Services	5	No	n/a
Carleton	Marriott Canadian Management Ltd. Capital Foods Ltd.	10	Yes	Any surplus is retained by the department fund for future use. Any deficit is carried by the department into the subsequent year.
Guelph	Self-operated	13	Yes	Carried forward
Lakehead	Versa Foods	1	Yes	Transferred to repairs and renewals
Laurentian	Marriott Food Services	4	No	Carried forward to subsequent years.

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3. FOOD SERVICES

FOOD SERVICES	a) Is the food service self-operated or contracted out? Name contractor(s).	b) Number of outlets	c) Are the residence meal plans mandatory?	d) If financial surpluses (deficits) arise, how are they dealt with?
Algoma	Self-operated	1	No	Become part of operating
Hearst	n/a	n/a	n/a	n/a
McMaster	Self-operated	10	Yes	Appropriated and carried over to the subsequent year.
OCAD	n/a	n/a	n/a	n/a
OISE	Beaver Foods, then Marriott	2	n/a	A percentage of sales revenue is received. A percentage of surpluses/deficits goes to general operating.
Ottawa	Versabec (Versa Foods) Study Break Student Federation Red Carpet Graduate Student Association University Bistro (Le Solstice)	19	No	Create a reserve, reinvest in space and equipment
Queen's	Marriott Management Services Brown's Fine Foods	7	Yes	Surpluses are retained and deficits are funded by the department.
Ryerson	Versa Campus Services (management contract)	2 cafeterias and 3 kiosks	Yes	Carried forward to capital reserves to retire capital loans
Toronto	3 self-operated **Scarborough** - Versa campus services operates four franchises as well as in-house branded concepts. Vending services are contracted separately to Eastwood Food Services.. **St. George** - Marriott, Red Carpet, a la Carte Kitchens, Innis Cafe, Second Cup **Erindale** - Beaver Foods	**Scarborough** - 4 **St. George** - 19 **Erindale** - 3	Yes in two residences No in others	**Scarborough** - Surpluses applied to improvement on services then to operating budgets, deficits financed by the university. **St. George** - Allowed to accumulate. **Erindale** - Responsibility of food service ancillary.
Trent	Marriott	5 cafeterias 3 snack bars 2 food carts	Yes	Surpluses reserved for repairs, deficits charged to reserve or made up in fees the following year
Waterloo	Self-operated	13	Yes	Retained within Food Services
Western	Self-operated	18	Yes	Carried forward in unit's fund balance, surplus expected.
W. Laurier	1. Self-operated: Dining Hall Food Court (Mr.Sub, Food for Thought) 2. Contracted out: Second Cup A&W Dominoes Wilf's (Student Union)	6	Yes	Responsibility of Ancillary Services

3. FOOD SERVICES

FOOD SERVICES	a) Is the food service self-operated or contracted out? Name contractor(s).	b) Number of outlets	c) Are the residence meal plans mandatory?	d) If financial surpluses (deficits) arise, how are they dealt with?
Windsor	1. Self -operated 2. Contracted out: Versa Foods (vending)	9	Yes	Carried forward into the next budget
York	Marriott Restauronics Various others	35	Yes	Surpluses retained by Housing Administration. Deficits incur interest charges and are expected to be recovered in the future

3. FOOD SERVICES

FOOD SERVICES	e) Are meal plans valid at off-campus operations? If Yes, percentage of off-campus sales:	f) Are meals plans valid at any student-run operations?	g) Break-down of cash sales:	h) Do you pay rent or space costs to university? How is the calculation derived?
Brock	No	No	n/a	Percentage of sales
Carleton	No	No	Retail $ 725,327 Vending 136,333 Franchises 666,485 Catering functions 2,483 Other 270 Total $1,530,898	Share of costs of Unicentre, which houses food services, based on square footage
Guelph	Yes - 10%	No	Retail $3,213,663 Vending 440,915 Catering 409,599 Total $4,064,177	Through the use of a budget model, all costs associated with the operation of Hospitality/ Retail Services are transferred to the department. Additional funds for academic enhancement are also charged to the department based on ability to pay. Utilities are charged based on space used.
Lakehead	No	No	Sales Commission $160,000	Percentage of sales with minimum guarantee
Laurentian	No	No	n/a	Based on square footage of occupied space.
Algoma	No	No	Retail $109,665	No
Hearst	n/a	n/a	n/a	n/a
McMaster	Yes - 4%	No	n/a	No
OCAD	n/a	n/a	n/a	n/a
OISE	n/a	n/a	n/a	No
Ottawa	No	No	n/a Versabec	No
Queen's	No	No	Retail $2,641,000 Vending 67,000 Catering Functions 100,000 Other 535,000 Total $3,343,000	$10 per square foot.

3. FOOD SERVICES

FOOD SERVICES	e) Are meal plans valid at off-campus operations? If Yes, percentage of off-campus sales:	f) Are meals plans valid at any student-run operations?	g) Break-down of cash sales:		h) Do you pay rent or space costs to university? How is the calculation derived?
Ryerson	No	No	Retail	$ 875,140	Percentage of operating expenditures
			Vending	32,680	
			Franchises	346,450	
			Catering Functions	223,482	
			Other	29,523	
			Total	$1,507,275	
Toronto	No	No	Retail	$ 4,941,618	**Scarborough** 1. Cost per square meter is calculated, includes building maintenance, custodial services, utilities and security. 2. Cost per square meter is multiplied by the net assignable square meters for the space in use by the operation. **St. George** Based on square footage **Erindale** Based on estimated usage of utilities, maintenance, security and administration.
			Vending	770,579	
			Franchises	4,105,903	
			Catering Functions	1,780,294	
			Other	417,965	
			Total	$12,016,359	
Trent	No	No	Retail	$ 57,623	On a square metre basis
			Vending	6,402	
			Catering Functions	142,869	
			Others (Bars and Pubs)	303,957	
			Total	$510,851	
Waterloo	Yes - up to 40%	No	Retail	$3,364,819	2% of budgeted gross income
			Vending	80,000	
			Catering Functions	497,873	
			Total	$3,942,692	
Western	Yes - 3.5%	No	Retail	$2,512,579	Average campus cost per square foot before caretaking and common costs associated with the specific space.
			Vending	488,476	
			Franchises	2,182,096	
			Catering Functions	725,139	
			Other	192,604	
			Total	$6,100,894	
W. Laurier	Yes - 6%	Yes - 9%	Retail	$ 398,414	Payment to WLUSU is $18 per square foot. Payment to University is mortgage, physical plant and planning, utilities and administration.
			Vending	35,424	
			Franchises	683,842	
			Catering	139,581	
			Other	121,417	
			Total	$1,378,678	
Windsor	No	No	Retail	$2,273,700	Per square foot
			Catering Functions	670,000	
			Meal Plan	3,098,400	
			Total	$6,042,100	
York	Yes	Yes - 10%	Commission	$487,754	No

4. BEVERAGE

BEVERAGE	a) Who holds the liquor licence?	b) How many licences are on campus?	c) Who operates the licence?	d) What services are offered?	e) How is the product charged to the customer?
Brock	University and Student Organization	2	Each operates its own	Distribution Event Planning Bartending	Mark-up
Carleton	University and Student Organization	4	Carleton University Students' Association Faculty Club Carleton University Graduate Students' Association	Distribution Monitoring Event Planning Bartending	Mark-up
Guelph	University and Student Organization	3	Executive Director of Facilities and Hospitality Central Student Association University Club	Distribution Monitoring Event Planning Bartending	Mark-up
Lakehead	University	1	Lakehead University Administration	Distribution Monitoring Event Planning Bartending	Mark-up
Laurentian	University	5	University contracted to Marriott Food Services	Distribution Monitoring Event Planning Bartending	Mark-up
Algoma	University	1	University	Event planning Bartending	Mark-up
Hearst	n/a	n/a	n/a	n/a	n/a
McMaster	University and Student Organization	1 - University	Food Services for the University	Bartending	Mark-up
OCAD	University	1	OCAD	Bartending	Mark-up
OISE	n/a	n/a	n/a	n/a	n/a
Ottawa	University and Student Organization	2	Student Federation and University	Distribution Monitoring Event Planning Bartending	Mark-up
Queen's	University	2	University	Distribution Monitoring Event Planning Bartending	Mark-up
Ryerson	University	2	Business Manager - Ancillary Services	Monitoring Event Planning Bartending	Mark-up
Toronto	University	8 - one on each satellite campus and five on the main campus	**Scarborough** - administrators license and establish services policies and standards. Day-to-day service operated by Versa **St. George** - University operates one. The others are operated by affiliated colleges, a student union, and the Faculty Club. **Erindale** - Student union through a pub management board.	Distribution Monitoring Event Planning Bartending	1. Mark-up 2. Staff costs are charged directly to user/event organizer with goods sold at cost, plus mark-up at Scarborough Campus.

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4. BEVERAGE

BEVERAGE	a) Who holds the liquor licence?	b) How many licences are on campus?	c) Who operates the licence?	d) What services are offered?	e) How is the product charged to the customer?
Trent	University	1	Conference Services	Distribution Monitoring Event Planning Bartending	Cost + Mark-up
Waterloo	University and Student Organization	3	Bar Services Graduate Students University Club	Distribution Monitoring Event Planning Bartending	Mark-up
Western	University	1	University	Event Planning Bartending	Mark-up
W. Laurier	University	1	The University and the Student Union	Distribution Monitoring Event Planning Bartending	1. Mark-up 2. $30 administration fee per event, plus 12% on cost of product
Windsor	University (catering) and Student Organization (pubs)	2	University UNIWIN (co-owned by University and Student Organization)	Distribution Event Planning Monitoring Bartending	Percentage of sales
York	University	1	Beverage Services	Distribution	Mark-up

5. RESIDENCES

RESIDENCES	a) Number of beds			
	Apartments	Townhouses	Dormitory Residences	Total
Brock	n/a	539	902	1,441
Carleton	n/a	n/a	1,666	1,666
Guelph	615	340 families	3,485	4,100 (excluding townhouses)
Lakehead	n/a	430	714	1,144
Laurentian	547	n/a	240	787
Algoma	n/a	51	n/a	51
Hearst	n/a	n/a	11	11
McMaster	499	n/a	2,282	2,781
OCAD	n/a	n/a	n/a	n/a
OISE	n/a	n/a	n/a	n/a
Ottawa	90	708	1,308	2,106
Queen's	723	303	3,023	4,049
Ryerson	237	n/a	603	840
Toronto	168	1,197	1,879	3,244
Trent	n/a	46	1,098	1,144

5. RESIDENCES

RESIDENCES	a) Number of beds			
	Apartments	Townhouses	Dormitory Residences	Total
Waterloo	600	396	2,293	3,289
Western	1,146	452	2,560	4,158
W. Laurier	300	n/a	892	1,192
Windsor	163	225	1,392	1,780
York	1323	n/a	2218	3541

5. RESIDENCES

RESIDENCES	b) Occupancy Rates (%)		
	Apartments	Townhouses	Dormitory Residences
Brock	n/a	99	99
Carleton	n/a	n/a	96
Guelph	99	97	97
Lakehead	n/a	98	98
Laurentian	95	n/a	95%
Algoma	n/a	80	n/a
Hearst	n/a	n/a	46
McMaster	100	n/a	100
OCAD	n/a	n/a	n/a
OISE	n/a	n/a	n/a
Ottawa	100	100	99.75
Queen's	98	98	98.5
Ryerson	99	n/a	98
Toronto	100	96 - Scarborough 100 - Erindale	98 - St.George
Trent	n/a	97.8	97.8
Waterloo	95	79	77
Western	99	99	98
W. Laurier	97.5	n/a	97
Windsor	92	92	88
York	92	n/a	100%

5. RESIDENCES

RESIDENCES	c) Reimbursement for residence assistants/ dons, if applicable.	d) List the various meal plans, prices and number of meals covered by the plans.	e) Number of residents on meal plans?	f) Residence fees for coming year: F = Fall W = Winter S = Summer	g) If financial surpluses (deficits) arise, how are they dealt with?
Brock	Free board	10 meals/wk $2,200 15 meals/wk $2,325 19 meals/wk $2,355	900	F/W Single $2,620 Double $2,360 Village $2,870	Brought into operating income
Carleton	Free meals, but treated as taxable benefit; Residence Fellows also receive free accommodation.	Plan A - 14 meals/ wk. $2,455 Plan B - 12 meals/wk plus $300 in cash account (debit card) $2,605	1,666	F $1,585 W $1,585 S $13.10 /night	Any surplus or deficit is carried by the department, through their appropriated funds, into the subsequent year.
Guelph	Monetary stipend equivalent to cost of single room	Minimum $1,025 Light $1,200 Full $1,355 Plus $1,495	3,485	F $1,286 - $1,563* W $1,286 - $1,563* S $800 - $1,563* *does not include townhouses	Carried forward
Lakehead	Taxable benefit for room	21 meals per week $2,240	714	Double room: F $1,119 W $1,119 S Weekly $70	Transferred to residence repairs & renewals
Laurentian	$2,800 per school year	Meal Plans: a-la-carte $1,500 $1,700 $1,900 Number of meals covered to the extent of dollar value of plan	210	F/W **Dormitory** Single $2,650 Double $2,290 **Apartment** Single Students $2,735 Married Students $460/mo.* *F/W/S	Accumulated
Algoma	n/a	n/a	n/a	F/W/S $1,540 /term	Become part of operating.
Hearst	No	n/a	n/a	F/W/S Single monthly $235 Double monthly $313	The transfer is in the amount so that at the end of the year there are no surpluses or deficits.
McMaster	Residence executives receive stipends: Presidents $3,300 Vice Presidents $1,500 Floor Reps $800 Inter-Residence Council Reps $150 Hall Directors $10,500 less market rent for accommodation	Light $2,200 Small $2,400 Regular $2,600 Large $2,800 The light plan is mandatory for traditional residence students, except for Bates apartments, where it is optional.	2,282	Traditional F/W $2,775 Bates F/W $2,925	Transferred into the housing reserve account.
OCAD	n/a	n/a	n/a	n/a	n/a
OISE	n/a	n/a	n/a	n/a	n/a

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5. RESIDENCES

RESIDENCES	c) Reimbursement for residence assistants/ dons, if applicable.	d) List the various meal plans, prices and number of meals covered by the plans.	e) Number of residents on meal plans?	f) Residence fees for coming year: F = Fall W = Winter S = Summer	g) If financial surpluses (deficits) arise, how are they dealt with?
Ottawa	Suite at no cost, stipend approximately $300, telephone	n/a	n/a	F Single $1,273 Double $1,023 W Single $1,329 Double $1,068 S Single $10.55 /day Double $9.60 /day	Transferred to/deducted from reserve fund.
Queen's	Free room and board	Combined room and board package Single $5,700 Double $5,500 A variety of optional meal plans are available to non-resident students.	2,231	Month Apartments: See (d) F One bedroom $533 Two bedroom $677 Houses: W Two to six beds $702 to $1,746	Surpluses are retained and deficits are funded by the department.
Ryerson	Residence Assistant $255 per month Peer Supporter $175 per month	**Pitman Hall** 1) $ 2,200 2) $1,300 **International Learning and Living Centre** 1) $1,700 2) $1,900 all declining balances	800	F $3,104 - $3,708 W $2,589 - $3,167 S $410	Carried forward to capital reserve to retire capital loans.
Toronto	**Scarborough** - room and telephone **St. George** - free lodging and stipends **Erindale** - reimbursements to 11 dons	Plan / Per Week / Plus Flex / $ A19 19 - 2,591 A17 17 $250 2,786 A400 15 $400 2,747 A330 15 $330 2,526 A-UC 19 10% 2,809 B-UC 15 10% 2,520	St. George - 2	**Scarborough** F $1,543 W $3,061 S $1,493 **St. George** F/W $2,968 $3,002 $3,071 $3,272 S $1,395 **Erindale** F/W $2,600 S $1,150 $700 per month	**Scarborough** - Cumulative Surplus **St. George** - Allowed to accumulate **Erindale** - Responsibility of Residences ancillary.
Trent	Subsidized rent ($291) and free meals	21 meals per week for full academic year $2,424 Meal plan is compulsory for students in residence except for students in townhouses. Meal plan may be purchased by students in townhouses. Various meal plans are available to off-resident students.	1,098	F/W Single: $2,957 Double: $2,670	Surpluses are reserved for major repairs; deficits are charged to the reserve, or made up in fees the next year.

5. RESIDENCES

RESIDENCES	c) Reimbursement for residence assistants/ dons, if applicable.	d) List the various meal plans, prices and number of meals covered by the plans.	e) Number of residents on meal plans?	f) Residence fees for coming year: F = Fall W = Winter S = Summer	g) If financial surpluses (deficits) arise, how are they dealt with?
Waterloo	Room in Village plus starter meal plan	One term: Starter $995 Convenience $1,295 Complete $1,495	2,221	F $1,634 W $1,177 S $1,177	Surpluses and deficits remain in the department.
Western	Residence fees	Plan A - 21 meals per week Fixed costs $2,285 - $1,185 Meal allowance $1,100 Plan B - 21 meals per week Fixed costs $2,685 -$1,185 Meal allowance $!,500	2,320	F/W $5,191 or $5,591	Carried forward in the unit's fund balance; surplus is expected.
W. Laurier	Eight Head Residents: - apartment plus $24.96 per student in building (per 8 months) Forty-eight Dons: - single room, plus $552 stipend	Plan A $2,060 Plan B $2,369 declining balances	865	F Single $1,557 Double $1,429 Suite $1,966 W Single $1,557 Double $1,429 Suite $1,966 S $68 weekly	Covered by ancillary services
Windsor	Residence Assistants receive free single accommodation.	QUAD Plan 1 - secondary school $2,175 QUAD Plan 2 - secondary school $1,975 Plan 3 - upper year - 1/2 meal plan - $1,600 Plan 4 - apartment unit - extra items only $750 Plan 5 - apartment unit - extra items only $350	1,680	F/W: See attached schedule S: Single $500	Maintained within the department.
York	Dons and Residence Tutors receive free rooms.	Plan A $1,800 Plan B $1,200 Number of meals depends on cost per meal	1,900	F/W $2,725 to $3,807 S $1,500	Deficits are carried forward and are expected to be eliminated by future years' surpluses. After cumulative deficit is eliminated, surplus is held by student housing for capital improvements.

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6. CONFERENCES

CONFERENCES	a) Are facilities available year-round or seasonally? Number of months	b) Number of beds available for occupancy	c) Average occupancy rate (percentage) Number of bed-nights	d) Number of conferences hosted	e) Is the conference office one-stop shopping or residence based?	f) Number of staff: FTE (full-time equivalent) W = Winter S = Summer P/T = Part Time
Brock	4 months	850	45% - 35,000	112	Residence based	W 3 S 3 P/T 6
Carleton	4 months	1,400	68% - 92,424	188	One-stop shopping	W 4 S 4 P/T 19
Guelph	n/a	n/a	n/a	n/a	n/a	n/a
Lakehead	4 months	1,144	50% - 68,640	25	Residence based	W 1 S 2 S P/T 3
Laurentian	4 months	600	12% - 9,000	30	One-stop	S .5 P/T .5
Algoma	n/a	n/a	n/a	n/a	n/a	n/a
Hearst	n/a	n/a	n/a	n/a	n/a	n/a
McMaster	4 months	2,282	10% - 15,000	60	One-stop	W 2.5 S 8.5 P/T 6.0
OCAD	n/a	n/a	n/a	n/a	n/a	n/a
OISE	n/a	n/a	n/a	n/a	n/a	n/a
Ottawa	12 months	1,200	60% - 50,000 - 60,000	40	One-stop	W/S 5 P/T 1
Queen's	Donald Gordon Centre - 12 months Residences - 4 months	75 - year round 2,500 - seasonally	48% year-round - 12,000 16% seasonally - 42,000	165 in Residences	One-stop	W 25 S 25
Ryerson	4 months	429	28.1% - 12,484	29	One-stop	P/T 5
Toronto	3,4 months	2,444	**Scarborough** 20% - 4,677 **St. George** 60% - 11,873 **Erindale** 70% - 35,280	**Scarborough** 18 **St. George** 30 **Erindale** 22	One-stop and Residence based	**Scarborough** W 1.2 S 1.2 P/T 4 **St.George** W 1 S 1 P/T 1 **Erindale** W 1 S 1.3
Trent	4 months	750	7.1 % - 13,000	40	One-stop	W 2.5 S 1.4 P/T 1.9

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6. CONFERENCES

CONFERENCES	a) Are facilities available year-round or seasonally? Number of months	b) Number of beds available for occupancy	c) Average occupancy rate (percentage) Number of bed-nights	d) Number of conferences hosted	e) Is the conference office one-stop shopping or residence based?	f) Number of staff: FTE (full-time equivalent) W = Winter S = Summer P/T = Part Time
Waterloo	4 months	1,000	15.4% - 18,919	40	One stop	W 1 S 3 P/T 4
Western	4 months	2,560	5.6% - 17,612	42	One-stop	W 3 S 3 P/T 4
W. Laurier	4 months	900	27% - 6,500	30	One-stop	W 1 S 2 P/T 3
Windsor	4 months	1016	20% - 11,000	22	One-stop	W 2 S 2 P/T 7 summer
York	12 months	50 - year-round 2,000 - summer	15-20% -38,000	30+	Residence based	W 4 S 5 P/T 10

6. CONFERENCES

CONFERENCES	g) If financial surpluses (deficits) arise, how are they dealt with?	h) List the services offered to customers.	i) If co-ordination fees are charged, how are they calculated?
Brock	Brought into operating income	Food Services Recreation Computer Services	n/a
Carleton	Any financial surplus/deficit is carried by the department (through their appropriated funds) into the subsequent year	Meeting and Planning Banquet & Catering Phone/Fax/Instructional media equipment Housekeeping 24 hours security Air conditioning Access to all university services, i.e. athletics	n/a
Guelph	n/a	n/a	n/a
Lakehead	Combined with residence	Conference rooms and Equipment Meals and Coffee Use of University facilities	n/a
Laurentian	Carried forward to subsequent years.	Residence Food Services Audio Visual Parking Reservations Set-up	n/a
Algoma	n/a	n/a	n/a
Hearst	n/a	n/a-	n/a

6. CONFERENCES

CONFERENCES	g) If financial surpluses (deficits) arise, how are they dealt with?	h) List the services offered to customers.	i) If co-ordination fees are charged, how are they calculated?
McMaster	Transferred to housing reserve account	Accommodation Meals Catering Coffee services Meeting facilities Recreation/athletic facilities Conference supplies Registration services Parking Buses Ground Transportation Off-campus event management (Sep.-Apr) Setups and referrals to tourism office	No fees charged for conferences using residence accommodation. For event management, hourly fee charged September to April.
OCAD	n/a	n/a	n/a
OISE	n/a	n/a	n/a
Ottawa	Reserve	Conference management, Coordinator Conference organization and consultation	5% on all services rendered
Queen's	Conference surpluses are retained and deficits are funded by residences	Accommodation Food Services Meeting Rooms Bar Services Faxing, Photocopying Travel arrangements	n/a
Ryerson	Carried forward to capital reserve to retire capital loans	Accommodation Meeting/Activity facilities Audio Visual equipment Rentals Food services	n/a
Toronto	**Scarborough** Cumulative surplus **Erindale** Part of residence ancillary. $60,000 is transferred to operating budget. **St. George** Accumulated	**Scarborough** Accommodation Food and Beverage Rooms Audio-Visual Parking Physical Education **St. George** Space Bed Food Coordination Organizing **Erindale** Coordination of complete package: Food Rooms Audio-Visual, etc.	**St. George** Dollar rate established.
Trent	Distributed to ancillary budgets of residences/ dining and athletics as compensation for costs	Event Planning Conference Planning All services requested by customers	n/a
Waterloo	Responsibility of the housing department. Surpluses from conference season are used to offset expenditure in residence budget.	Accommodation Food Audio-Visual Conference planning	Fixed costs are established, then evenly distributed among delegates
Western	Surpluses or deficits are merged with residence fund	Meals Room Facilities arranged	n/a

6. CONFERENCES

CONFERENCES	g) If financial surpluses (deficits) arise, how are they dealt with?	h) List the services offered to customers.	i) If co-ordination fees are charged, how are they calculated?
W. Laurier	Covered by ancillary services	Conference Planning Registration Audio-Visual Printing Parking Meeting Rooms Athletic Complex Recreation Translation Secretarial	n/a
Windsor	Deferred to next fiscal year.	Complete Event Planning Food and Beverage service Coin-op laundry Maid service Work-out facilities, pool Air Conditioning	n/a
York	Surplus held by Housing/Hospitality and used for capital improvements, alterations, deferred maintenance or major repair projects.	Accommodation Meals Meeting Rooms Audio-Visual Supplies Parking Conference Planning Registration Athletic Complex Recreation	Sometimes charged 10-15% of service costs

7. PARKING

PARKING	a) On what basis are parking facilities run?	b) Percentage of income derived from:		c) If financial surpluses (deficits) arise, how are they dealt with?
Brock	Break-even	Permits Visitors	80% 20%	Brought into plant income
Carleton	Profit	Permits Fines Visitors	47% 2% 51%	Any surplus/ deficit is carried by the department through their appropriated funds into the subsequent year.
Guelph	Profit	Permits Fines Visitors	68% 7% 25%	Carried forward
Lakehead	Break-even	Permits Fines Visitors	60% 5% 35%	Transferred to separate repairs and replacement account
Laurentian	Break-even	Permits Fines Visitors	55.22% .70% 44.08%	Carried forward to subsequent years.
Algoma	Free	n/a		n/a
Hearst	n/a	n/a		n/a
McMaster	Break-even	Permits Fines Visitors	49% 3% 48%	Carried forward to subsequent fiscal year.
OCAD	Market	Permits	100%	Transferred to operating fund.

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7. PARKING

PARKING	a) On what basis are parking facilities run?	b) Percentage of income derived from:	c) If financial surpluses (deficits) arise, how are they dealt with?
OISE	Market	Permits 40% Visitors 60%	Net revenue transferred to general operating.
Ottawa	Profit	Permits 58% Fines 7% Visitors 35%	They are put into a parking and traffics reserve fund, and used as needed for major projects related to parking: reducing garage mortgages, parking equipment for a new garage, complete overhaul of a parking lot, light improvements in parking lots, snow melter, overhaul, etc.
Queen's	Break-even	Permits 95% Fines 5%	Surpluses are retained and deficits are funded by the department.
Ryerson	Market	Permits 21% Visitors 79%	Carried forward to capital reserves to retire capital loans
Toronto	Market and Profit	**Scarborough and Erindale:** Permits 78% Visitors 22% **St. George** Permits 61.7% Visitors 36.5% Other 1.8%	**Scarborough** Deficit is taken from cumulative surplus. Budget made for profit to return to College base budget after meeting all commitments. **St. George** Carried forward for future capital expenditures and major maintenance. **Erindale** $205,000 to college operating budget, and $30,000 to library for books. Balance to parking ancillary.
Trent	Break-even	Permits 76.6% Fines 10.8% Visitors 12.6%	Surpluses are appropriated for major repairs for parking. Deficits are charged to reserve or made up in the next fiscal year through an increase in fees.
Waterloo	Break-even	Permits 51% Visitors 49%	Profits have been held to cover losses from future years or past deficits
Western	Profit	Permits 62% Fines 6% Visitors 32%	Carried forward in the unit's fund balance. The unit is expected to maintain a surplus fund balance.
W. Laurier	Profit	Permits 60% Fines 22.5% Visitors 17.5%	Covered by ancillary services
Windsor	Break-even	Permits 50% Fines 5% Visitors 12% Meters 33%	Deferred to next fiscal year
York	Break-even	Permits 69% Fines 7% Visitors 24%	Carried forward to next fiscal year.

8. PRINTING

PRINTING	a) Types of operation, breakdown of revenue dollars, and percentage split between operations			b) Are the operations centralized, de-centralized, or both?	c) Number of copiers controlled by Printing
Brock	Print Shop	$ 733,435	61.3%	Centralized	1
	Copiers	$ 322,608	27.0%		
	Stationery	$ 140,037	11.7%		
	Total	$ 1,196,080			
Carleton	Print Shop	$ 331,139	51.8%	Centralized	0
	Other	$ 308,116	48.2%		
	Total	$ 639,255			
Guelph	Print Shop	$ 1,166,907	86.6%	Centralized	5
	Copiers	$ 5,434	0.4%		
	Graphics	$ 174,955	13.0%		
	Total	$ 1,347,296			
Lakehead	Included in operating income.			Centralized	50
Laurentian	Print Shop	$ 205,000	20.4%	Centralized	3
	Copiers	$ 615,000	61.1%		
	Copycards	$ 186,000	18.5%		
	Total	$ 1,006,000			
Algoma	n/a			n/a	n/a
Hearst	n/a			n/a	n/a
McMaster	Print Shop/Copiers	$ 2,300,000	76.7%	Decentralized	12
	Graphics	$ 300,000	10.0%		
	Other	$ 400,000	13.3%		
	Total	$ 3 000,000			
OCAD	n/a			n/a	n/a
OISE	Print Shop	$ 38,264	53.3%	Centralized	2
	Copiers	$ 33,553	46.7%		
	Total	$ 71,817			
Ottawa	n/a			n/a	n/a
Queen's	n/a			n/a	n/a
Ryerson	Print Shop	$ 763,000	67.3%	Centralized	76
	Copiers	$ 370,000	32.7%		
	Total	$ 1,133,000			
Toronto	Print Shop	$10,331,367	96.1%	Both	5
	Copiers	$ 327,067	3.1%		
	Graphics	$ 88,735	0.8%		
	Total	$10,747,169			
Trent	Print shop	$ 237,446	35.0%	Both	46
	Copiers	$ 168,327	24.8%		
	Graphics	$ 168,199	24.8%		
	Other	$ 104,673	15.4%		
	Total	$ 678,645			
Waterloo	Print Shop	$ 3,299,621	72.1%	Both	200
	Copiers	$ 816,998	17.8%		
	Graphics	$ 377,979	8.3%		
	Other	$ 83,197	1.8%		
	Total	$ 4,577,795			

8. PRINTING

PRINTING	a) Types of operation, breakdown of revenue dollars, and percentage split between operations			b) Are the operations centralized, de-centralized, or both?	c) Number of copiers controlled by Printing
Western	Print Shop	$ 1,736,505	53.6%	Both	69
	Copiers	$ 843,390	26.1%		
	Graphics	$ 657,372	20.3%		
	Total	$ 3,237,267			
W. Laurier	Other	$ 779,216	100%	Centralized	n/a
Windsor	Copiers	$ 252,000	90.0%	Centralized	7
	Graphics	$ 5,600	2.0%		
	Other	$ 22,400	8.0%		
	Total	$ 280,000			
York	Print Shop	$ 474,550	37.1%	Both	9
	Copiers	$ 567,284	44.4%		
	Other	$ 236,417	18.5%		
	Total	$ 1,278,251			

9. OTHER

OTHER	a) Name ancillary operations Not included above. Report gross revenue and fee structure.		b) If financial surpluses (deficits) arise, how are they dealt with?
	ANCILLARY	GROSS REVENUE	
Brock	Aquatics	$354,000	Brought into operating income.
	Rentals	73,000	
	Total	$427,000	
Carleton	Carleton University Development Corporation		Any surplus/deficit is carried forward by the department (through their appropriated funds) into the subsequent year.
	Sale of Service and Rental Income	$ 979,828	
	Facilities Rental	142,799	
	Total	$1,122,627	
Guelph	University Centre Administration	$2,754,000	Carried forward.
	Child Care Centre	1,032,000	
	London House	$91,000	
	Real Estate Management	1,960,000	
	Total	$5,837,000	
Lakehead	Locker - 8 month rate	$ 9,000	Transferred to repairs and renewals.
	Liquor operation - cost plus mark-up	24,000	
	Vending - % of sales with minimum guarantee	40,000	
	Total	$73,000	
Laurentian	Photo I.D.	$17,000	Carried forward to subsequent years.
	Fraser Auditorium Rental	4,000	
	Total	$21,000	
Algoma	George Leach Athletic Centre	$304,506	Become part of operating.
	Student Membership Income		
	Community Membership Income		
	Pro Shop Income		
	Program Income		
	Bar	27,375	
	Total	$331,881	
Hearst	n/a		n/a
McMaster	Rental Properties Charge Market Rents	$263,491	Surpluses are transferred to the capital fund.
OCAD	n/a		n/a

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9. OTHER

OTHER	a) Name ancillary operations Not included above. Report gross revenue and fee structure.			b) If financial surpluses (deficits) arise, how are they dealt with?
	ANCILLARY		GROSS REVENUE	
OISE	Room Rentals		$ 405,726	Net revenue transferred to general operating (except Guidance Centre - net revenue applied against brought forward) deficit.
	Tenants (Leases)		312,873	
	Guidance Centre		2,338,372	
	Total		$3,056,971	
Ottawa	University Centre		$950	Transferred to reserve.
Queen's	Parteq Research and Development Innovations		$ 691,000	Surpluses are retained and deficits are funded by the unit.
	Revenues arise from licence issues fees, milestone payments and royalties			
	International Study Centre		1,725,000	
	Revenues arise from residence tuition and donations			
	Total		$2,416,000	
Ryerson	Athletic Centre		$ 694,000	Carried forward to capital reserves to retire capital loans
	Theatre, Facilities, Property rentals and Monthly rentals		367,000	
	Sears property rental		300,000	
	Total		$1,361,000	
Toronto	Hart House		$4,817,697	Reserve established for future capital projects; and ancillary operations responsible for surplus/deficit.
	Innovations Foundation		2,546,283	
	Facilities and Property Rentals		2,626,334	
	Various rates exist for students, staff and alumni for Hart House. Market value to below market value for residential properties and market value for commercial properties.			
	Total		$9,990,314	
Trent	Rental Properties		$70,785	Transferred to operating
Waterloo	Centre for the Arts		$ 161,676	Accumulated in surplus/deficit account
	Optometry Clinic		1,542,012	
	Married Student Apartments		3,721,715	
	Total		$5,425,403	
Western	Animal Care and Veterinary Services	full recovery	$ 1,328,400	Carried forward in the unit's fund balance. The unit is expected to maintain a surplus balance.
	Business Quarterly	full recovery	513,200	
	Case and Publications	full recovery	2,237,500	
	Machine Shop	full recovery	874,400	
	Occupational Health and Safety Resource Centre	full recovery	341,100	
	Off-Campus Housing	full recovery + $6 activity fee	171,500	
	Platts Lane Estates	full recovery	2,962,400	
	Spencer Hall Foundation	full recovery	3,513,100	
	London Museum of Archaeology	full recovery	546,700	
	London and Middlesex Heritage Museum	full recovery	379,900	
	Thompson Recreation and Athletic Centre	full recovery + $14.63 activity fee	1,059,500	
	UWO Research and Development Park Inc.	full recovery	2,805,800	
	Total		$16,733,500	
W. Laurier	n/a			n/a
Windsor	Rental Properties (Housing)		$482,072	Carried to following year.
York	Total Rentals (lab space / square feet)		$305,000	Held for capital improvements or until decision to transfer to University is made. Deficits to be recovered from future operations
	Vending Services - 25% food vending, 35% fridge rentals, 100% of laundry machines		$332,000	
	Telecommunications		$5,481,000	
	York Lanes Shopping Mall		$2,362,000	
	Total		$8,480,000	

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University of Windsor

SCHEDULE "A" - RESIDENCE LICENCE & MEAL PLAN AGREEMENT
1996-97 ACADEMIC SESSION
FEE SCHEDULE - RESIDENCE AND MEAL PLAN

Residence		Fall	Winter	Meal Plan	Fall	Winter
Cartier, Cody, Laurier, Macdonald	Double Single	$1,438.50 $1,809.00	$1,379.60 $1,741.40	Quad Plan 1 Quad Plan 2	$2,175.00 $1,975.00	$1,100.00 $ 900.00
Electa	Single-M Single-A Double	$1,624.20 $1,809.00 $1,438.50	$1,561.22 $1,741.40 $1,379.60	Electa/Huron Plan 3	$1,650.00	
Huron	Double Single	$1,438.50 $1,809.00	$1,379.60 $1,741.40	Electa/Huron Plan 3	$1,650.00	
Clark Residence	Single Double 2 Bed. Bachelor	$1,869.00 $1,560.90 $1,833.60 $2,240.40	$1,799.90 $1,498.94 $1,764.26 $2,160.89	Clark Plan 4	$ 750.00	
Tecumseh	Single Double	$1,809.50 $1,438.50	$1,741.40 $1,379.60	Tecumseh Plan 5	$ 350.00	

ANCILLARY ENTERPRISES - AFFILIATES
FOR THE FISCAL YEAR ENDED 30 APRIL 1996

1. BOOKSTORES

BOOKSTORES	a) Does the university operate the bookstore?	b) If the university contracts out, who is the contractor?	c) Is there a separate, student-operated bookstore? If yes, are books new or used?	d) Gross square feet of space utilized:
Huntington	No	n/a	No	n/a
Sudbury	No	n/a	No	n/a
Thorneloe	No	n/a	No	n/a
Saint-Paul (OTT)	Yes	n/a	No	Selling 840 Storage and office 575 Total area: 1,415
Knox	No	n/a	No	n/a
St. Augustine's	No	n/a	No	n/a
St. Michael's	No	n/a	No	n/a
Trinity	No	n/a	No	n/a
Victoria	Suspended operation during the year	n/a	No	n/a
Wycliffe	No	n/a	No	n/a
Conrad Grebel	No	n/a	No	n/a
Renison	No	n/a	No	n/a
St. Jerome's	No	n/a	No	n/a
St. Paul's United	No	n/a	No	n/a
Brescia	No	n/a	No	n/a
Huron	No	n/a	No	n/a
King's	No	n/a	No	n/a
St. Peter's	No	n/a	Yes - New and Used	Selling: 50 Storage/Office: 150 Total Area: 200
Dominicain	Yes	n/a	No	Total Area: 498

1. BOOKSTORES

BOOKSTORES	e) What is the $ value of sales of the following:					
	i) core text books	ii) trade books	iii) used books	iv) computing equipment and supplies	v) incidentals, including stationery	vi) total sales
Huntington	n/a	n/a	n/a	n/a	n/a	n/a
Sudbury	n/a	n/a	n/a	n/a	n/a	n/a
Thorneloe	n/a	n/a	n/a	n/a	n/a	n/a

1. BOOKSTORES

BOOKSTORES	e) What is the $ value of sales of the following:					
	i) core text books	ii) trade books	iii) used books	iv) computing equipment and supplies	v) incidentals, including stationery	vi) total sales
Saint-Paul (OTT)	$50,000	n/a	$320,000	$10,000	$40,000	$420,000
Knox	n/a	n/a	n/a	n/a	n/a	n/a
St. Augustine's	n/a	n/a	n/a	n/a	n/a	n/a
St. Michael's	n/a	n/a	n/a	n/a	n/a	n/a
Trinity	n/a	n/a	n/a	n/a	n/a	n/a
Victoria	$217,441	$47,024	n/a	n/a	$6,535	$271,000
Wycliffe	n/a	n/a	n/a	n/a	n/a	n/a
Conrad Grebel	n/a	n/a	n/a	n/a	n/a	n/a
Renison	n/a	n/a	n/a	n/a	n/a	n/a
St. Jerome's	n/a	n/a	n/a	n/a	n/a	n/a
St. Paul's United	n/a	n/a	n/a	n/a	n/a	n/a
Brescia	n/a	n/a	n/a	n/a	n/a	n/a
Huron	n/a	n/a	n/a	n/a	n/a	n/a
King's	n/a	n/a	n/a	n/a	n/a	n/a
St. Peter's	$17,000	n/a	n/a	n/a	$1,000	$18,000
Dominicain	$18,000	$18,000	n/a	n/a	n/a	n/a

1. BOOKSTORES

BOOKSTORES	f) Explain the textbook pricing policy.	g) What is the $ value of the book-store inventory at year-end?	h) Is interest charged on inventory at year-end?	i) Number of full-time equivalent staff?	j) If financial surpluses (deficits) arise, how are they dealt with?
Huntington	n/a	n/a	n/a	n/a	n/a
Sudbury	n/a	n/a	n/a	n/a	n/a
Thorneloe	n/a	n/a	n/a	n/a	n/a
Saint-Paul (OTT)	Suggested retail price.	$188,515	n/a	4.5	Taken by administration.
Knox	n/a	n/a	n/a	n/a	n/a
St. Augustine's	n/a	n/a	n/a	n/a	n/a
St. Michael's	n/a	n/a	n/a	n/a	n/a
Trinity	n/a	n/a	n/a	n/a	n/a
Victoria	n/a	n/a	n/a	n/a	n/a
Wycliffe	n/a	n/a	n/a	n/a	n/a
Conrad Grebel	n/a	n/a	n/a	n/a	n/a
Renison	n/a	n/a	n/a	n/a	n/a
St. Jerome's	n/a	n/a	n/a	n/a	n/a

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1. BOOKSTORES					
BOOKSTORES	**f) Explain the textbook pricing policy.**	**g) What is the $ value of the book-store inventory at year-end?**	**h) Is interest charged on inventory at year-end?**	**i) Number of full-time equivalent staff?**	**j) If financial surpluses (deficits) arise, how are they dealt with?**
St. Paul's United	n/a	n/a	n/a	n/a	n/a
Brescia	n/a	n/a	n/a	n/a	n/a
Huron	n/a	n/a	n/a	n/a	n/a
King's	n/a	n/a	n/a	n/a	n/a
St. Peter's	Cost + 10%	n/a	No	0.5	All operating expenses incurred by Seminary
Dominicain	Purchase price before discount plus 10% plus GST.	$16,396	No	n/a	Annual deficit compensated via Library by Dominicans.

2. RETAIL				
RETAIL	**a) List types of retail outlets:**	**b) Number of retail outlets. Locations**	**c) Are they university operated?**	**d) If contracted out, to whom?**
Huntington	n/a	n/a	n/a	n/a
Sudbury	n/a	n/a	n/a	n/a
Thorneloe	n/a	n/a	n/a	n/a
Saint-Paul (OTT)	n/a	n/a	n/a	n/a
Knox	n/a	n/a	n/a	n/a
St. Augustine's	n/a	n/a	n/a	n/a
St. Michael's	n/a	n/a	n/a	n/a
Trinity	n/a	n/a	n/a	n/a
Victoria	n/a	n/a	n/a	n/a
Wycliffe	n/a	n/a	n/a	n/a
Conrad Grebel	n/a	n/a	n/a	n/a
Renison	Vending machines	1	No	Red Carpet
St. Jerome's	n/a	n/a	n/a	n/a
St. Paul's United	n/a	n/a	n/a	n/a
Brescia	n/a	n/a	n/a	n/a
Huron	n/a	n/a	n/a	n/a
King's	n/a	n/a	n/a	n/a
St. Peter's	n/a	n/a	n/a	n/a
Dominicain	Xerox Coffee machine	2 - College	Yes	n/a

2. RETAIL

RETAIL	e) Is the space for these outlets leased?	f) Percentage of leased space (sq. feet) versus university owned	g) What is the square foot area of each outlet?	h) If the outlets are leased, what is the basis for rent?
Huntington	n/a	n/a	n/a	n/a
Sudbury	n/a	n/a	n/a	n/a
Thorneloe	n/a	n/a	n/a	n/a
Saint-Paul (OTT)	n/a	n/a	n/a	n/a
Knox	n/a	n/a	n/a	n/a
St. Augustine's	n/a	n/a	n/a	n/a
St. Michael's	n/a	n/a	n/a	n/a
Trinity	n/a	n/a	n/a	n/a
Victoria	n/a	n/a	n/a	n/a
Wycliffe	n/a	n/a	n/a	n/a
Conrad Grebel	n/a	n/a	n/a	n/a
Renison	No	n/a	40	n/a
St. Jerome's	n/a	n/a	n/a	n/a
St. Paul's United	n/a	n/a	n/a	n/a
Brescia	n/a	n/a	n/a	n/a
Huron	n/a	n/a	n/a	n/a
King's	n/a	n/a	n/a	n/a
St. Peter's	n/a	n/a	n/a	n/a
Dominicain	Yes	1.36%	498	$1.6731 per square foot

3. FOOD SERVICES

FOOD SERVICES	a) Is the food service self-operated or contracted out? Name contractor(s).	b) Number of outlets	c) Are the residence meal plans mandatory?	d) If financial surpluses (deficits) arise, how are they dealt with?
Huntington	Space only given to Students' Council who rent to residence students.	1	n/a	Student who rents is responsible for losses, and gets profits.
Sudbury	n/a	n/a	n/a	n/a
Thorneloe	n/a	n/a	n/a	n/a
Saint-Paul (OTT)	Versabec Inc.	2	No	Taken by administration.
Knox	Canada Catering	1	Yes	Brought into operations directly.
St. Augustine's	Self-operated	1 Cafeteria	No	Deficits are subsidized by operating fund, and closed to capital fund at year end.
St. Michael's	Marriott Corporation of Canada	2	Yes	Part of the Ancillary Operations which are included in the Operating Fund.

3. FOOD SERVICES

FOOD SERVICES	a) Is the food service self-operated or contracted out? Name contractor(s).	b) Number of outlets	c) Are the residence meal plans mandatory?	d) If financial surpluses (deficits) arise, how are they dealt with?
Trinity	Marriott Canadian Management Limited	3	Yes	Absorbed into operating fund.
Victoria	Self-operated	2	Yes	Carried over to following budgets.
Wycliffe	Canada Catering	1	Yes	n/a
Conrad Grebel	Self-operated	1	Yes	Absorbed into residence operations income.
Renison	Beaver Foods	1	Yes	Absorbed into overall operational budget.
St. Jerome's	Beaver Foods	1	Yes	Surpluses are carried forward or transferred to other operational areas to cover losses. Deficits are covered in the short run by the College operating surpluses. Long term deficits may result in the termination of the activity.
St. Paul's United	Beaver Foods	1	Yes	Applied to (against) the operating fund.
Brescia	Beaver Foods	1	Yes	Transferred to Operating.
Huron	Beaver Foods- Harvey's/Swiss Chalet, Market Grille/ Sub-To Go, Pizza Hut, Taco Bell, Roasters, Variety Store	8	Yes	Split 50%-50% on surplus only
King's	Versa Services	2	Yes	Become part of ancillary fund balance.
St. Peter's	Self-operated	1	Yes	All operating expenses incurred by Seminary.
Dominicain	The only food service under the management of the College is one coffee and soup distributor with an annual profit of less than $200. The room and board facilities (cafeteria included) remain the responsibility of the Dominicans of Friars Preachers of Ottawa, a totally independent Corporation to which the College pays rent.			

3. FOOD SERVICES

FOOD SERVICES	e) Are meal plans valid at off-campus operations? If yes, percentage of off-campus sales:	f) Are meals plans valid at any student-run operations?	g) Break-down of cash sales:	h) Do you pay rent or space costs to university? How is the calculation derived?
Huntington	n/a	n/a	n/a	n/a
Sudbury	n/a	n/a	n/a	n/a
Thorneloe	n/a	n/a	n/a	n/a
Saint-Paul (OTT)	No	n/a	n/a	No

3. FOOD SERVICES

FOOD SERVICES	e) Are meal plans valid at off-campus operations? If yes, percentage of off-campus sales:	f) Are meals plans valid at any student-run operations?	g) Break-down of cash sales:	h) Do you pay rent or space costs to university? How is the calculation derived?
Knox	No	No	Retail: $62,701 Catering: $30,882 Total $93,583	No
St. Augustine's	No	No	n/a	n/a
St. Michael's	No	No	Retail; $100,000 Vending: $12,000 Catering: $132,000 Other: $18,000 Total: $262,000	No
Trinity	No	No	Retail: $109,887 Catering: $144,004 Other: $79,835 Total: $333,726	No
Victoria	No	No	Retail: $575,000 Catering: $305,000 Other: $14,000 Total: $894,000	Yes - space costs, according to expenses of the space, including any capital, e.g. mortgage.
Wycliffe	No	No	n/a	No
Conrad Grebel	No	No	Retail: $24,199 Catering: $63,103 Other: $24,474 Total: $111,776	No
Renison	No	No	n/a	n/a
St. Jerome's	No	No	n/a	No
St. Paul's United	No	No	n/a	No
Brescia	No	No	n/a	No
Huron	No	No	Retail: $103,300 Vending: $8,400 Franchises: $896,600 Catering: $71,000 Other: $510,400 Total: $1,589,700	No.
King's	No	No	Retail: $162,000 Vending: $20,000 Catering: $90,000 Total $272,000	No
St. Peter's	No	No	n/a	No
Dominicain	n/a	n/a	n/a	n/a

4. BEVERAGE

BEVERAGE	a) Who holds the liquor licence?	b) How many licences are on campus?	c) Who operates the licence?	d) What services are offered?	e) How is the product charged to the customer?
Huntington	University	1	President/Principal	Distribution Event Planning Bartending	Mark-up
Sudbury	University	1	Student Operated Pub	Monitoring Event Planning Bartending	Occasional function; no charge to participants.
Thorneloe	n/a	n/a	n/a	n/a	n/a
Saint-Paul (OTT)	n/a	n/a	n/a	n/a	n/a
Knox	n/a	n/a	n/a	n/a	n/a
St. Augustine's	n/a	n/a	n/a	n/a	n/a
St. Michael's	University	1	University	Distribution Monitoring Event Planning Bartending	Mark-up
Trinity	University	1	University of Toronto Campus Beverage Service	Distribution Monitoring Event Planning Bartending	Mark-up
Victoria	University	1 campus canteen licence (10 spaces)	Victoria University Food Services VUSAC (Student Union)	Monitoring Event Planning Bartending	Percentage of sales
Wycliffe	n/a	n/a	n/a	n/a	n/a
Conrad Grebel	n/a	n/a	n/a	n/a	n/a
Renison	University	1	College	Event Planning Bartending	Cost
St. Jerome's	University	1	Conference Centre	Bartending	Mark-up
St. Paul's United	n/a	n/a	n/a	n/a	n/a
Brescia	n/a	n/a	n/a	n/a	n/a
Huron	University	1	Huron College through Beaver Foods and Students Council	Distribution Event Planning Bartending	Mark-up
King's	University	1	Versa Services	Bartending	Mark-up
St. Peter's	n/a	n/a	n/a	n/a	n/a
Dominicain	n/a	n/a	n/a	n/a	n/a

5. RESIDENCES

RESIDENCES	a) Number of beds			
	Apartments	Townhouses	Dormitory Residences	Total
Huntington	n/a	n/a	171	171
Sudbury	n/a	n/a	164	164
Thorneloe	n/a	n/a	53	53
Saint-Paul (OTT)	43	n/a	84	127
Knox	n/a	n/a	103	103
St. Augustine's	n/a	n/a	105	105
St. Michael's	n/a	n/a	240	240
Trinity	n/a	n/a	410	410
Victoria	235	n/a	518	753
Wycliffe	6	n/a	69	75
Conrad Grebel	n/a	n/a	113	113
Renison	n/a	n/a	172	172
St. Jerome's	n/a	n/a	133	133
St. Paul's United	2	n/a	149	151
Brescia	n/a	n/a	171	171
Huron	n/a	n/a	348	348
King's	n/a	n/a	379	379
St. Peter's	n/a	n/a	106	106
Dominicain	About 20 rooms are kept for male students who wish to reside on the premises. Totally under the management of the Dominicans of Friars Preachers of Ottawa. The cost is decided by the Friars Preachers and the students pay directly to them.			20

5. RESIDENCES

RESIDENCES	b) Occupancy Rates (%)		
	Apartments	Townhouses	Dormitory Residences
Huntington	n/a	n/a	97%
Sudbury	n/a	n/a	99%
Thorneloe	n/a	n/a	100%
Saint-Paul (OTT)	95%	n/a	65%
Knox	n/a	n/a	85%
St. Augustine's	n/a	n/a	100%
St. Michael's	n/a	n/a	83%

5. RESIDENCES

RESIDENCES	b) Occupancy Rates (%)		
	Apartments	Townhouses	Dormitory Residences
Trinity	n/a	n/a	100%
Victoria	85%	n/a	65%
Wycliffe	100%	n/a	100%
Conrad Grebel	n/a	n/a	89%
Renison	n/a	n/a	100%
St. Jerome's	n/a	n/a	91%
St. Paul's United	100%	n/a	100%
Brescia	n/a	n/a	90%
Huron	n/a	n/a	98%
King's	n/a	n/a	95%
St. Peter's	n/a	n/a	80%
Dominicain	n/a	n/a	n/a

5. RESIDENCES

RESIDENCES	c) Reimbursement for residence assistants/ dons, if applicable.	d) List the various meal plans, prices and number of meals covered by the plans.	e) Number of residents on meal plans?	f) Residence fees for coming year: F = Fall W = Winter S = Summer	g) If financial surpluses (deficits) arise, how are they dealt with?
Huntington	Free single room for Proctors. Free apartment for Residence Supervisor.	n/a	n/a	F/W Single: $2,625 Double: $2,225 S Single: $1,100 Double: $900	Combined with university operating funds.
Sudbury	75% of single room rate	n/a	n/a	F/W Single: $2,625 Double: $2,265 Spring Single: $950 Double: $800	Objective is for residence to be self-supporting. To cover a deficit or major repair, funds can be approved from expendable endowments.
Thorneloe	Dean of residence @ $4,500	n/a	n/a	F $1,350 W $1,350	Transferred to Plant Fund.
Saint-Paul (OTT)	n/a	Room and Board by month: Fall $775 Summer $750	127	Room and Board by month: F $775 W $775 S $750	Taken by administration.

5. RESIDENCES

RESIDENCES	c) Reimbursement for residence assistants/ dons, if applicable.	d) List the various meal plans, prices and number of meals covered by the plans.	e) Number of residents on meal plans?	f) Residence fees for coming year: F = Fall W = Winter S = Summer	g) If financial surpluses (deficits) arise, how are they dealt with?
Knox	Reduction in room and board rate.	Room and Board: 20 Meals per week $5,600 Room and Board: 15 Meals per week: $5,400	88	F $5,750 W $5,550	Brought into operations directly.
St. Augustine's	n/a	n/a	n/a	F/W $3,160	Surpluses are closed to capital fund at year end.
St. Michael's	Dons receive free room and board.	19 meals per week: $2,950 14 meals per week: $2,750	200	F/W Single $2,950 Double $2,750 S Single $75/wk Double $60/wk	Part of ancillary operations which are included in the operating fund..
Trinity	Room and board, amount determined by quality/size of accommodation.	19 meals per week: (Monday to Friday @ 3 meals Saturday and Sunday 2 meals) $5,950 15 meals per week: $5,600 (Monday to Friday @ 3 meals)	410	F/W 19 meals: $5,950 15 meals: $5,600	Absorbed into operating fund.
Victoria	There is no monetary reimbursement to Dons.	200 meals per session: $1,300 12 meals per week: $2,200 19 meals per week: $2,600	518	F $1,415 W $1,600 S $1,600	Carried over to the following years.
Wycliffe	n/a	12 meals per week $2,090 Residential meal plan mandatory. No meals on Sunday. Kitchens provided on each of the residential floors.	69	F $2,555 W $2,670	n/a
Conrad Grebel	Free room. (Charged 50% of residence rates, which applies to food portion.)	Meals (21 per week) are included in the residence rates and are compulsory. Meals are considered to comprise 50% of residence rate.	113	F $2,470 W $2,470 S $2,470	Absorbed into general College operating fund surplus or deficit.
Renison	Senior Dons: 1/2 of residence fee Other Dons: 1/3 of residence fee	Included in residence fees.	172	F/W Single $2,818 Double $2,567 S Single $2,468	Absorbed into overall operational budget.
St. Jerome's	Monthly salary	19 meals per week F/W $1,283 14 meals per week Spring $1,224	133	F $1,231 W $1,231 S $749	Surpluses are carried forward to cover future deficits or transferred to other operations to help cover losses. Deficits are covered in the short run by the College surpluses. Long run deficits will require a repayable to the College.

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5. RESIDENCES

RESIDENCES	c) Reimbursement for residence assistants/ dons, if applicable.	d) List the various meal plans, prices and number of meals covered by the plans.	e) Number of residents on meal plans?	f) Residence fees for coming year: F = Fall W = Winter S = Summer	g) If financial surpluses (deficits) arise, how are they dealt with?
St. Paul's United	Senior Don receives a taxable housing allowance of $487.50 monthly. Junior Don receives a taxable housing allowance of $200 monthly.	19 meals per week - included in residence fees (no breakdown).	149	F $2,525 W $2,515 S $2,025	Applied to (against) operating fund.
Brescia	3/4 of residence fee	21 meals per week - included in residence fees	171	F/W $5,280	Transferred to operating.
Huron	Residence Managers-Room, Board and Parking, Honorarium $2,600 Dons- Honorarium $2,760	A -Accommodation $3,330 Food, heavy eater $2,500 $5,830 B -Accommodation $3,330 Food, light eater $1,900 $5,230	348	F/W $3,330	Absorbed in General Ancillary / Academic Operations
King's	Value of room and phone allowance	Declining balance $1,898	359	F/W $5,417 less $500 credit	Become part of ancillary fund balance.
St. Peter's	n/a	21 meals - included in residence fee	81	F/W $5,650	n/a
Dominicain	n/a	n/a	n/a	n/a	n/a

6. CONFERENCES

CONFERENCES	a) Are facilities available year-round or seasonally? Number of months	b) Number of beds available for occupancy	c) Average occupancy rate (percentage) Number of bed-nights	d) Number of conferences hosted	e) Is the conference office one-stop shopping or residence based?	f) Number of staff: FTE (full-time equivalent) F = Fall W = Winter S = Summer
Huntington	n/a	n/a	n/a	n/a	n/a	n/a
Sudbury	4 months	150	5% - 1150	n/a	n/a	W 2 S 1
Thorneloe	n/a	n/a	n/a	n/a	n/a	n/a
Saint-Paul (OTT)	n/a	n/a	n/a	n/a	n/a	n/a
Knox	4 months	50	75% -1200	2	Residence based	n/a
St. Augustine's	1 month	105	100% - 3,150	1	Residence based	W 5 S 5 P/T 1

6. CONFERENCES

CONFERENCES	a) Are facilities available year-round or seasonally? Number of months	b) Number of beds available for occupancy	c) Average occupancy rate (percentage) Number of bed-nights	d) Number of conferences hosted	e) Is the conference office one-stop shopping or residence based?	f) Number of staff: FTE (full-time equivalent) F = Fall W = Winter S = Summer
St. Michael's	4 months	240	75% - 21,600	8	One-stop	W 0.5 S 4.5 P/T Variable
Trinity	4 months	410	66%	2 - 3	One-stop	W 0.5 S 1.0
Victoria	12 months	753	68% - 58,800	24	One-stop	P/T 12
Wycliffe	n/a	n/a	n/a	n/a	n/a	n/a
Conrad Grebel	5 months	60	50% - 4,400	16	Residence based	S 0.80 80% 19 weeks
Renison	4 months	130	10% - 30	4	One-stop	W 1 S 1 P/T 1
St. Jerome's	2 months.	97	38% - 37	7 - 10	One-stop	S 1
St. Paul's United	4 months.	50	Varies	2	Residence based	P/T 1
Brescia	n/a	n/a	n/a	n/a	n/a	n/a
Huron	5 months	348	3% - 1,785	62	One-stop	W 1 S 1 P/T 2 (Summer only)
King's	4 months	379	6.3% - 2,862	12	One-stop	S 0.3
St. Peter's	4 months	100	10% - 150	2	Residence based	n/a
Dominicain	12 months	n/a	n/a	4	One-stop	n/a

6. CONFERENCES

CONFERENCES	g) If financial surpluses (deficits) arise, how are they dealt with?	h) List the services offered to customers.	i) If co-ordination fees are charged, how are they calculated?
Huntington	n/a	n/a	n/a
Sudbury	Conferences/Summer rentals are part of overall residence operation. Revenues are considered a contribution to costs of residence.	n/a	n/a
Thorneloe	n/a	n/a	n/a
Saint-Paul (OTT)	n/a	n/a	n/a
Knox	Brought into operations directly.	Room and Board Meeting Rooms	n/a
St. Augustine's	Deficits are subsidized by the operating fund.	Room and Board Use of facilities	n/a
St. Michael's	Part of ancillary operations, which are included in operating fund.	Conference facilities Accommodation Meals	n/a

6. CONFERENCES

CONFERENCES	g) If financial surpluses (deficits) arise, how are they dealt with?	h) List the services offered to customers.	i) If co-ordination fees are charged, how are they calculated?
Trinity	Absorbed into operating fund.	Linen provided Maid service Meals are optional Credit card payment	n/a
Victoria	Contributions help subsidize the cost of the facilities used for residence and food services. In addition, meeting room rental will help with the cost of academic facilities.	Overnight Accommodation Complete Food services Audio-Visual Registration Meeting facilities	The co-ordination fee charge is calculated per person.
Wycliffe	n/a	n/a	n/a
Conrad Grebel	Surpluses and deficits are absorbed into the overall operating budget of the residence program.	Accommodation Meals Telephone Mail service Meeting/seminar rooms Faxes/Photocopying	n/a
Renison	Absorbed into overall operational budget.	Residences Food Conference rooms Fax machines Audio-Visual Parking	n/a
St. Jerome's	Surpluses are carried forward or transferred to other operational areas to cover losses. Deficits are covered in the short run by the College operating surpluses. Long term deficits may result in the termination of the activity.	Single and Double Rooms Meal services with and without wine Small and Large Conference Rooms Audio/Video Equipment rentals Parking Access to Recreation Facilities Cash and Non-Cash Bar	If any, they are buried in the gross margin mark-up.
St. Paul's United	Applied to (against) operating fund.	Overnight Accommodation Meeting Room rentals	n/a
Brescia	n/a	n/a	n/a
Huron	Absorbed in General Ancillary / Academic Operations	Catering Room accommodation Meeting room Audio-Visual use Computer Room use /Internet access Parking (free)	n/a
King's	Become part of ancillary fund balance.	Meeting Rooms Refreshments Accommodation Meals Audio-Visual services	n/a
St. Peter's	n/a	Food Services Meeting Rooms	n/a
Dominicain	n/a	Food Services	n/a

7. PARKING

PARKING	a) On what basis are parking facilities run?	b) Percentage of income derived from:	c) If financial surpluses (deficits) arise, how are they dealt with?
Huntington	Break-even	Permits: 88% Visitors: 12%	Combined with University operating funds.
Sudbury	Profit	Permits: 75% Visitors: 25%	Surpluses provide funds for major repairs to parking facilities. Deficits are to be recovered through future rate adjustments.
Thorneloe	Break-even	Permits: 100%	Transferred to plant fund.
Saint-Paul (Ott)	Free	n/a	n/a
Knox	Free	n/a	n/a
St. Augustine's	n/a	n/a	n/a
St. Michael's	Profit	Permits: 20% Visitors: 80%	Part of ancillary operations which are included in the operating fund.
Trinity	Break-even	Permits: 10% Visitors 90%	Absorbed into operating fund once capital outlay has been recovered.
Victoria	Profit	Permits: 65% Visitors: 35%	Carried to the next year under the Residence operations.
Wycliffe	n/a	n/a	n/a
Conrad Grebel	Profit	Permits: 44% Visitors: 56%	Absorbed on a 40% - 60% ratio between the Residence Program and Academic Program respectively.
Renison	Break-even	Permits: 90% Visitors: 10%	n/a
St. Jerome's	Profit	Permits: 15% Visitors: 85%	Surpluses are carried forward or transferred to other operational areas to cover losses. Deficits are covered in the short run by the College operating surpluses. Long term deficits may result in the termination of the activity.
St. Paul's United	Profit	Permits: 100%	Applied to (against) operating fund.
Brescia	Market	Permits: 85% Fines: 10% Visitors: 5%	Transferred to operating.
Huron	Profit	Permits: 69% Visitors: 31%	Absorbed in General Ancillary / Academic Operations
King's	Market	Permits: 100%	Become part of ancillary fund balance.
St. Peter's	n/a	n/a	n/a
Dominicain	Under the management of the Friars Preachers.		

8. PRINTING

PRINTING	a) Types of operation, breakdown of revenue dollars, and percentage split between operations			b) Are the operations centralized, de-centralized, or both?	c) Number of copiers controlled by Printing
Huntington	n/a			n/a	n/a
Sudbury	Copiers:	$ 28,000	100%	Centralized	2
Thorneloe	n/a			n/a	n/a
Saint-Paul (OTT)	Print Shop Copiers Other Total	$ 40,000 $ 62,000 $ 79,000 $181,000	22% 34% 44%	Centralized	10
Knox	n/a			n/a	n/a
St. Augustine's	n/a			n/a	n/a
St. Michael's	Print Shop Copiers Graphics	$ 6,200 $ 54,560 $ 1,240	10% 88% 2%	Centralized	1
Trinity	n/a			n/a	n/a
Victoria	n/a			n/a	n/a
Wycliffe	n/a			n/a	n/a
Conrad Grebel	n/a			n/a	n/a
Renison	n/a			n/a	n/a
St. Jerome's	Copiers	$ 1,500	100%	Centralized	2
St. Paul's United	n/a			n/a	n/a
Brescia	n/a			n/a	n/a
Huron	n/a			n/a	n/a
King's	Copiers:	$ 10,393	100%	Centralized	3
St. Peter's	n/a			n/a	n/a
Dominicain	Three copiers - controlled by cards. Each student is charged after each semester for the total of their cards.			Centralized	3

9. OTHER

OTHER	a) Name ancillary operations not included above. Report gross revenue and fee structure.		b) If financial surpluses (deficits) arise, how are they dealt with?
	ANCILLARY	GROSS REVENUE	
Huntington	n/a		n/a
Sudbury	Rental of excess office space Coin laundry Vending, Miscellaneous Rentals, etc.	$171,000 $5,000 $74,000 $250,000	Through future rate adjustment
Thorneloe	n/a		n/a
Saint-Paul (OTT)	Novalis (special arrangements)		Taken by administration
Knox	n/a		n/a
St. Augustine's	n/a		n/a

9. OTHER

OTHER	a) Name ancillary operations not included above. Report gross revenue and fee structure.			b) If financial surpluses (deficits) arise, how are they dealt with?
	ANCILLARY		GROSS REVENUE	
St. Michael's	College Fees	$195 per FTE student	$565,000	Part of ancillary operations which are included in the operating fund.
	College Fees - Summer	$20 per student	$23,000	
	Student Campaign Fees	$20 per FTE student	$58,000	
	Publications	Variable	$236,000	
	Pubs	Variable	$16,000	
	Theatre	Variable	$15,000	
			$913,000	
Trinity	n/a			n/a
Victoria	Room Rental		$68,000	The surplus (deficit) of room rentals will be carried to the next operating fund.
Wycliffe	Rental of building for movies Parking fees Laundry machines Commission Bell Canada commissions University of Toronto (Assembly Hall rental for examinations)		$43,000	n/a
Conrad Grebel	Publishing			Absorbed into the overall operating fund budget.
	Annual Subscription Fees	(Conrad Grebel Review):	$13,203	
	Brubacher House Museum	(Voluntary donation at door):	$397	
	Secretarial Services	(Annual flat rate for affiliated group(s)):	$100	
	Building rental	(Hourly rate for classrooms, dining hall, chapel):	$30,395	
	Equipment rental	(Hourly rate for equipment use):	$1,457	
			$45,552	
Renison	Vending Machines		$ 9,000	Absorbed into overall operational budget.
	Wordswork		$1,000	
			$10,000	
St. Jerome's	Equipment Rentals	$40 per refrigerator per term	$5,577	Surpluses are carried forward or transferred to other operational areas to cover losses. Deficits are covered in the short run by the College operating surpluses. Long term deficits may result in the termination of the activity.
	Campus Ministry	Donations from Mass collections	$110,000	
			$115,577	
St. Paul's United	n/a			n/a
Brescia	Convent		$435,000	Transferred to operating.
	Operating Funds received from Motherhouse	$382,000		
	Investment Income	$ 16,000		
	Outside Teaching Income (Sisters')	$ 28,000		
	Miscellaneous Income	$ 9,000		
Huron	n/a			n/a
King's	n/a			n/a
St. Peter's	n/a			n/a
Dominicain	n/a			n/a

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